



**dcs&tm**

Department:  
Community Safety & Transport Management  
North West Provincial Government  
REPUBLIC OF SOUTH AFRICA

# Annual Report 2014/2015



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**DEPARTMENT OF COMMUNITY  
SAFETY AND TRANSPORT  
MANAGEMENT**

**NORTH WEST PROVINCE**

**VOTE 05**

**ANNUAL REPORT**

**2014/2015 FINANCIAL YEAR**

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**PART A: GENERAL INFORMATION**

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**1. DEPARTMENT GENERAL INFORMATION**

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**2. LIST OF ABBREVIATIONS/ACRONYMS**

AGSA	Auditor General of South Africa
AO	Accounting Officer
BBBEE	Broad Based Black Economic Empowerment
CFO	Chief Financial Officer
MEC	Member of Executive Council
HOD	Head of Department
PFMA	Public Finance Management Act
TR	Treasury Regulations
MTEF	Medium Term Expenditure Framework
SMME	Small Medium and Micro Enterprises
SCM	Supply Chain Management
EU	European Union
SITA	State Information Technology Agency
SDIP	Service Delivery Improvement Plan

### 3. FOREWORD BY THE MEC

Every journey begins with its own challenges, and every challenge is the beginning of a new journey. The beginning of every term of government administration has never been a walk in the park and the same goes with the beginning of the 5<sup>th</sup> administration.

Our journey for the previous financial year had its ups and downs, but with the right choices and the decisions we made, we managed to move Bokone Bophirima Forward. Under the fifth administration, the Department of Community Safety and Transport Management has embarked on a whole new course of direction in reviving and raising voluntary community activism in all its activities under the philosophy of ***Saamtrek-saamwerk***.



This Department is responsible to ensure community safety, whether be it at home, work, school, roads or in transit. Having said that, the Department cannot do it alone, we need to invest more on community activism in our endeavor to fight crime and all other forms of lawlessness.

During the year under review, we remained steadfast in recognition of the need to provide equitable, accessible and quality services to the people of the Province. This includes the provisioning of safe and reliable community transport

Despite the progress we made, challenges are still massive and it is precisely for this reason that we need to implement all our programmes in line with the National Development Programme (NDP), which provides the blueprint on what needs to be done to address all challenges we face.

This Annual Report provides the true reflection of what we have gone through, how far we have gone on our journey of service delivery and further outlines the meaningful difference we have made in the lives of the people of the Bokone Bophirima.

In its endeavors to reduce road accidents and fatalities the Department will continue to support the Decade of Action Road Safety 2011-2020 campaign and the 365 days of road safety initiatives.

The campaigns focus mainly on pedestrian safety, speeding, seatbelts, stray animals, cyclists safety and driver fitness.

We have also implemented the Driver - Learners License project by involving 300 learners from five rural schools across the Province. The project aims at ensuring that



these learners complete their Grade 12 in possession of a valid driver's license. This is also an investment on future road users.

The implementation and management of learner transport in the province has been confronted with various challenges emanating from development of new settlement areas throughout the province. This resulted to more demands for learner transport

In order to address these challenges, the Department together with the Department of Education and Sport Development has resolved to enter into a memorandum of understanding in terms of the provision of learner transport. Therefore, we resolved that the Department of Community Safety and Transport Management will develop Learner Transport Policy to guide the provision of learner transport in the province.

In spite of all these challenges, the department managed to subsidize 33 334 learners ensuring that they access 230 learning institutions around the rural areas of the province thus contributing to the high percentage in terms of learner pass rate in particular Matriculants.

Being compelled by the NDP to upgrade the road traffic safety and enforce compliance with standards by both public and private transport, during the financial year under review, more than 200 000 summonses were issued in the Province to the value of R91 million and more than 110 000 summonses were issued in relation to driver behavior.

The fight against crime has never been easy, and our role in this regard is broader than the ordinary campaign as we also need to make sure that SAPS is doing what it is expected to in providing service to the people of this Province. And at that note, we have conducted announced visits to 70 police stations, 30 on service delivery, 40 of Domestic Violence Act and also 60 unannounced visits.

We realize that, as government alone we cannot win the fight against crime, we then continued to mobilize communities and further conducted training and workshops to Community Policing Forum's and funded 45 community driven crime prevention projects.

These are just a few of the successes that we recorded during the financial year under review but I must say a lot has been achieved and a significant difference has been made to the communities of Bokone Bophirima.

I must with all my heart pass my regards and express my sincere gratitude to the African National Congress, the Premier Honourable S.O.R. Mahumapelo for this rare opportunity, and the undivided support from EXCO is something that I cannot afford not to acknowledge.

The Head of the Department, Senior Management and the staff, thank you for the sterling work done in the last financial year. Despite all the challenges we were faced with, we

managed to make a difference in the lives of our people. The staff in the office of the MEC, your contribution and support is forever appreciated.

I would have not done justice by not mentioning the significant role played by all our stakeholders, different structures and law enforcement agencies. I must say dankie, re a leboga, re le mmuso wa Bokone Bophirima and keep up the fire burning.

I thank you



**G.O. Molapisi, (MPL)**

**MEC of the Department of Community Safety and Transport Management**

**31 May 2015**

#### 4. REPORT OF THE ACCOUNTING OFFICER

- **Overview of the operations of the department:**



The year under review was characterised by implementation of the Annual Performance Plan and the five year Strategic Plan aligned to the National Development Plan 2030. The Department was also affected by the reconfiguration of the Provincial Departments. The Chief Directorate Transport Operations has been transferred from the erstwhile Department of Public Works, Roads and Transport with a staff complement of 241 employees with a total of 4 SMS members. The mandate of the department was revised to include this new function.

The development of 5 years Information Technology Strategy Plan which is also a requirement for implementation of Corporate Governance of ICT has been completed. The department has the approved ICT Portfolio Management Framework which had ICT Project Methodology. Also the department has the implementation of Corporate Governance of ICT Framework as a performance indicator. The indicator is monitored for performance on every quarter of the financial year. The Provincial Internal Audit conducted continuous assessment and monitoring during the year.

The approved ICT Security Policy and Provisioning of ICT resources which emphasizes on the Security, Lower Costs, Digitization and Interoperability aspects of ICT values, appears in the Annual Performance Plan (APP) as Performance indicators, and are both measured for performance on quarterly basis.

Business Continuity Plan (BCP) and Disaster Recovery Plan (DRP) were developed but limited to ICT environment. The Department is in the process of developing Departmental BCP and DRP in this current financial year.

- **Overview of the results and challenges for the year, briefly commenting on significant events and projects for the year.**

The reconfiguration had a huge impact on financial and human resources of the Department especially with the new priorities set. The reconfiguration also brings in the Learner Transport, Taxi industry, National Transport Investment (NTI) as an entity, Airports that is Pilanesburg and Mahikeng Airport. The number of stakeholders has also increased which include taxi industry.

## **PROJECTS FOR THE YEAR UNDER REVIEW.**

### **• Road Safety Management**

The Department continued to implement Projects and Programmes which supports the Decade of Action for Road Safety 2011-2020 campaign and the 365 days of road safety initiative. This campaign's main objective is to reduce road fatalities by 50% by the year 2020 and also to ensure that road safety awareness programmes and projects are implemented everyday of the year. The campaigns focused mainly on pedestrian safety, speeding, seatbelts, stray animals, cyclists safety and driver fitness.

- The Department registered and trained 252 scholar patrol teams (totalling 2 520 learners) across the Province.
- Back to School campaign, the road safety education programme was intensified through the implementation of the Scholar Patrol programme.
- A total of (105) one hundred and five road safety campaigns were held.
- Trained 300 unemployed youth and a total of 185 have passed their learner's licenses 32 of these young men and women have passed their driver's licenses.
- The Road Safety Stray animals Project was implemented through the Expanded Public Works Programme.

### **Road Traffic Management**

- The plan to construct weighbridges in Lichtenburg and Ventersdorp is well underway 44 unemployed youth received a Road Traffic Management Learnership and have been permanently appointed as Provincial Inspectors.
- (49) forty nine young people went to Traffic College for training on Road Traffic Management Learnership and 15 will be accommodated in June 2015.
- Twenty three (23) young people received Learnerships on Examiner of Driving Licences
- Fifteen (15) unemployed youth were contracted as fire fighters for the Pilanesburg Airport.
- More than (200 000) two hundred thousand summons were issued in the Province to the value of ninety one million rand. More than (110 000) One Hundred and Ten Thousand summons were issued in relation to driver behaviour
- Out of the total number of fines issued, more than 70 percent remain unpaid to the approximate value of 68m for which warrants of arrests are issued.
- More than (580 000) Five Hundred and Eighty Thousand motorists were Screened for alcohol and substance levels which led to over (400) Four Hundred arrests for driving under the influence.

## **Public Transport Industry**

The Department through Directorate Public Transport Services is to facilitate the provision of subsidised public transport services which is responsive to the needs of the users.

- More than 23 597 783 (twenty three million, five hundred and ninety seven thousand, seven hundred and eighty three) subsidised commuters were transported in the district of Ngaka Modiri Molema, Bojanala, and Dr Ruth Segomotsi Mompati.
- Partnered with SA Express to provide passengers services for both Mahikeng and Pilanesburg Airports.
- Appointed a service provider to establish Aviation Logistics hub for the goods destined for the international markets, and establishment and management of an Aircraft Maintenance and Repair Centre is underway.
- Initiated discussions on the re introduction of passenger rail transport
- 605 vehicles were auctioned
- Reactivated Schedule flight at Pilanesburg International Airport

## **Challenges**

Implementation of the trading account system coupled with the fleet management system

## **Crime Prevention and Civilian Oversight**

To develop and implement integrated social crime prevention activities for safer communities, to provide for the participation and involvement of communities in social crime prevention and to further strengthen relations between the communities and police agencies and further to promote safety through environmental design.

- Successful in the previous year in coordinating a number of campaigns including destroying the Market for Stolen Goods, Crime Prevention through Environment and Design Letsema Campaign, We still need to do more than this.
- Conducted training and workshops to CPF's,
- Funded forty five (45) to do crime prevention projects
- The planned CPF Conference was not achieved due to lengthy elections processes of new Cluster and the Provincial Community Police Board.
- One Community Safety Forum was established in Kgetleng Rivier.
- Conducted announced 70 Police Station visits, 30 on service delivery, 40 of Domestic Violence Act and also 60 unannounced visits.
- Awarded a tender for the installation of CCTV cameras for Mahikeng

## **Revenue Enhancement**

Rendering of services for the registration and licensing of motor vehicles continued and additional activities concluded to further increase the said services and to increase the collection of revenue

The department established registering authorities dealing mainly with the renewal of motor vehicle licenses based at Letlhabile, Jerico, Klipgat to deal with the high vehicle population in Madibeng that resulted in long queues to be followed by the licensing public and also at Delareyville, Sannieshof and Rustenburg Waterfall Mall under the management of South African Post Offices.

The two other registering authorities were established under the management of Local Municipalities, being Hartebeespoort and Stella.

- **Overview of the financial results of the department:**

- **Departmental receipts**

Departmental receipts	2013/14			2014/15		
	Estimate	Actual Amount Collected	(Over)/Under Collection	Estimate	Actual Amount Collected	(Over)/Under Collection
	R'000	R'000	R'000	R'000	R'000	R'000
Motor vehicle licences	347 610	367 659	-20 049	372 149	389 625	-17 476
Sale of goods and services other than capital assets	20 906	21 900	-994	196 152	156 191	39 961
Transfers received			-			-
Fines, penalties and forfeits	15 497	14 661	836	16 253	13 400	2 853
Interest, dividends and rent on land		3	-3	3 704	25	3 679
Sale of capital assets			-		14 323	-14 323
Financial transactions in assets and liabilities		264	-264		675	-675
<b>Total</b>	<b>384 013</b>	<b>404 487</b>	<b>-20 474</b>	<b>588 258</b>	<b>574 239</b>	<b>14 019</b>

- **Determination of tariffs:**

Tariffs for the registration and licensing of motor vehicles are revised annually. The consumer price index and inflation rate are used as basis in determining the increment. The proposed tariffs are submitted to the Provincial Treasury for approval and published in a Provincial Gazette.

- **List of free services:**

No free services are rendered by the Department.

**Tax revenue**

The target was under achieved. This under collection was realised due to the short payments by Local Municipalities collecting on behalf of the Department. The department is looking into measures that will enforce payment of these

revenues, and where possible, opening internal registering authorities and taking over the function from municipalities.

### Sale of goods and services

- **Personalised number plates**

A decline in applications for personalized numbers was experienced. More efforts will be made to aggressively market the product in order to meet the set target.

### Fines, Penalties and Forfeits

- **Traffic fines**

The target for this source was under collected. Department initialized the payment of the fines by means of swipe cards at the various collection points to simplify the payment to the offenders. Online payments will also be arranged with all banks for the convenience of users. The license fees will be increased by 7% as from 1 June 2015 in order to stay in line with fees charged by neighbouring Provinces.

### Sale of capital assets

The department sold 600 redundant vehicles in March through auctions, and collected R14m million in revenue. The future plan is to identify and sell these on a quarterly basis.

#### o Programme Expenditure

Programme Name	2013/14			2015/16		
	Final Appropriation	Actual Expenditure	(Over)/Under Expenditure	Final Appropriation	Actual Expenditure	(Over)/Under Expenditure
	R'000	R'000	R'000	R'000	R'000	R'000
Programme 01: Administration	126,278	124,234	2,044	148,901	147,120	1,781
Programme 02: Civilian oversight	17,144	16,662	482	16,657	16,444	213
Programme 03: Transport Regulation	364,325	350,965	13,360	383,954	388,104	(4,150)
Programme 04: Crime Prevention	14,597	10,131	4,466	15,652	14,528	1,124
Programme 05: Transport Operation				1,020,763	972,661	48,102
<b>Total</b>	<b>522,344</b>	<b>501,992</b>	<b>20,352</b>	<b>1,585,927</b>	<b>1,538,857</b>	<b>47,070</b>

On the overall, the department has spent 96% (R1,526,295) of the allocated budget. There is under expenditure of 4%.

Programmes Administration and Civilian Oversight have spent 99% of the allocated budgets. Crime Prevention spent 93% of the budget. Unspent funds of R1,1m were allocated for training of CPFs. The under expenditure was caused by the delays in implementation. Programme Transport Regulations has under spent by 5%. The unspent budget is a commitment for payment of a backlog of rate increase for the scholar transport operators.

- **Virements/roll overs**

- **Rollovers**

- Roll overs approved for the financial year amounts to R38,449m and was for the financial relieve of the Northwest Transport Investment (R30m and R8,449m for commuter bus subsidies).

- **Virements**

- Virements were done from compensation of employees of Programmes 02: Civilian Oversight, Programme 04: Crime Prevention and Community Police Relations and Programme 05: Transport Operations to defray over expenditure on the same item in Programme 01: Administration and Programme 03: Transport Regulation

- **Reason for the virement**

- The department overspent on compensation of employees by R3 660 738.70. The affected programmes are Administration (R3 979 931.14) and Transport Regulations (R3 991 304.68).

- **A description of the reasons for unauthorised, fruitless and wasteful expenditure and the amounts involved as well as steps taken to address and prevent a recurrence.**

The department incurred an unauthorised expenditure R4 150m during the year, which was over expenditure of a Transport Regulations programme. The over spending is on overtime payments as well as on travel and substance claims for traffic law enforcement officers. Fruitless and wasteful expenditure registered for the year is R1 076m, which was as a result of penalties of late payments.

Intensive monitoring of expenditure and payments will be done to ensure that these expenditures are averted in future

- **Future plans of the department**

The department plans to increase the weighbridges through building new ones and resuscitating those that are not currently operating

- **Public Private Partnerships**

- The department does not have any PPPs



- **Discontinued activities / activities to be discontinued**

- There were no discontinued activities for the year

- **New or proposed activities**

The Department was affected by the reconfiguration of the Provincial Departments. The Chief Directorate Transport Operations has been transferred from the erstwhile Department of Public Works, Roads and Transport with a staff complement of 243 employees and a total of 4 SMS members. The total budget transferred with the function is R1 021 002.

- **Supply Chain Management**

- List all unsolicited bid proposals concluded for the year under review

None

- Indicate whether SCM processes and systems are in place to prevent irregular expenditure

Supply Chain Management processes and systems are in place to prevent irregular expenditure. The following has been done:-

- A checklist has been formulated to check SCM compliance on documents before an order can be generated. The checklist has incorporated all relevant components that verifies compliance, such as Internal Control, Acquisition Management which verifies whether the service/goods procured has a contract or not, Logistics Management which verifies whether all relevant documents such as SBD forms, supplier's legal information, evaluation report in case of procurement of R30 000.00 and above has been attached to the request form prior to order generation, and the Budget Unit which confirms the availability of budget.
- The department has a policy on dealing with irregular expenditure.
- All Supply Chain Management policies are in place.
- The Head of Department has established a committee that deals with irregular expenditure. This committee also makes recommendations to the Head of Department.
- Challenges experienced in Supply Chain Management and how they were resolved

Shortage of staff was experienced during the year particularly after the reconfiguration, where the workload increased. The department will include these posts in the priority list for 2015/16 financial year.

- **Gifts and Donations received in kind from non related parties**

- The department received donations of R6 000 in kind during a campaign in the Dr Kenneth Kaunda District. This was for catering and bottled water.
- Exemptions and deviations received from the National Treasury

None

- **Events after the reporting date**

There are no events after reporting date

- **Acknowledgement/s or Appreciation**

The department would like to thank management for their contribution during the year. Their continued support, guidance and oversight played over work done. Much thanks to the staff for their efforts in ensuring that the audit action plan and the APP are achieved. The members of the audit steering committee for their commitment and hard work

- **Conclusion**

The department will continue to serve the communities and will strive to achieve all the plans as contained in the APP and the strategic plan.

- **Approval and sign off**



**B.T. D Mahlakoleng**  
**Accounting Officer**

**Department of Community Safety and Transport Management**

**Date:**

**5 STATEMENT OF RESPONSIBILITY AND CONFIRMATION OF ACCURACY FOR THE ANNUAL REPORT**

To the best of my knowledge and belief, I confirm the following:

All information and amounts disclosed throughout the annual report are consistent.

The annual report is complete, accurate and is free from any omissions.

The annual report has been prepared in accordance with the guidelines on the annual report as issued by National Treasury.

The Annual Financial Statements (Part E) have been prepared in accordance with the modified cash standard and the relevant frameworks and guidelines issued by the National Treasury.

The Accounting Officer is responsible for the preparation of the annual financial statements and for the judgements made in this information.

The Accounting Officer is responsible for establishing, and implementing a system of internal control that has been designed to provide reasonable assurance as to the integrity and reliability of the performance information, the human resources information and the annual financial statements.

The external auditors are engaged to express an independent opinion on the annual financial statements.

In my opinion, the annual report fairly reflects the operations, the performance information, the human resources information and the financial affairs of the department for the financial year ended 31 March 2015.

Yours faithfully



**B.T. D Mahlakoleng**  
**Accounting Officer**  
**Department of Community Safety and Transport Management**  
**Date:**

## **6 STRATEGIC OVERVIEW**

### **6.1. Vision**

Safer Communities and effective transport services

### **6.2. Mission**

We are committed to promote community and road safety, exercise civilian Oversight of police and coordinate transport services through an integrated approach.

### **6.3. Values**

Each employee is committed to an I-C- IMPACT culture that explains our behaviour as follows:

- Integrity
- Commitment
- Innovation
- Motivated
- Passionate
- Accountability
- Client Focused
- Team work

## 7. LEGISLATIVE AND OTHER MANDATES

### Legislative and other mandates

The 2014/2015 reconfiguration of the provincial administration led to the merging of the erstwhile department of Public Safety & Liaison with the Transport Operations Chief directorate of the then Department of Public Works, Roads & Transport. The newly established Department of Community Safety and Transport management's mandate is to promote community and road safety through community mobilisation, positively influencing road user behaviour through safety awareness and traffic law enforcement; oversight of the police and to coordinate public transport services.

***The mandate of the Department is implemented through the following programmes:***

- Civilian Oversight: Exercising oversight function with regard to the South African Police Service (SAPS) in the Province, coordinating crime prevention initiatives and promoting community police relations
- Transport Operations: To ensure the Planning, regulating and facilitating the provision of effective, accessible, affordable, safe and integrated public transport networks that are economically viable and rural bias (Villages, Towns and Small Dorpies)
- Transport Regulation: Ensuring the provision of a safe transport environment through the regulation of road traffic, law enforcement, implementation of road safety education and awareness programmes and the registration and licensing of vehicles and drivers

The Department derives its mandate from the following:

### ***Constitutional mandate***

<b>Constitutional Mandate</b>	<b>Description</b>
The Constitution of South Africa, 1996. Act No. 108 of 1996	<p>To ensure that the provincial governments are responsible for public transport and traffic management. Section 206(3) of the Constitution provides for the Provincial Government to do the following:</p> <ul style="list-style-type: none"> <li>• To monitor police conduct;</li> <li>• To oversee the effectiveness and efficiency of the police service regarding visible policing;</li> <li>• To assess efficiency of visible policing;</li> <li>• To promote good relations between the police and the community;</li> <li>• To liaise with national structures on crime and policing;</li> <li>• To promote democratic accountability and transparency in the SAPS;</li> </ul>

	In terms of Schedule 4 and 5 of the Constitution legislative competency.
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### **Legislative mandates**

<b>Act</b>	<b>Brief Description</b>
North West Province Road Traffic Act, 11 of 1997	To consolidate and amend the Provisions relating to road traffic applicable in the North West Province and to provide for matters incidental thereto.
Public Finance Management Act, 1999. Act No.1 of 1999	To regulate financial management in the national and provincial governments and to ensure that government resources are managed efficiently and effectively.
Public Service Act, 1994 as amended (Proclamation No 103 of 1994)	To provide for the organisation and administration of public services, the regulation of the conditions of employment, terms of office, discipline, retirement and discharge of members of the public service and matters connected therewith.
The South African Police Service Act, 1995 (Act 68 of 1995)	To provide for Provincial Government to perform the following duties: <ul style="list-style-type: none"> <li>• Provide advice;</li> <li>• Ensure civilian oversight of the South African Police Service;</li> <li>• Provide democratic accountability and transparency in SAPS;</li> <li>• Provide a legal advisory service;</li> <li>• Provide a communication and administrative support;</li> <li>• Monitor the implementation of policy of the SAPS;</li> <li>• Conduct research and evaluate the functioning of the SAPS and report thereon.</li> </ul>
The National Land Transport Act 5 of 2009	To provide for the transformation and restructuring of the national land transportation system and to provide for incidental matters thereto.
The National Road Traffic Act 93 of 1996	The National Road Traffic Act Chapter VI To provide for road traffic management throughout the Republic and for matters connected therewith.
The National Road Traffic Act 29 of 1989	To consolidate and amend the laws relating to the registration and licensing of motor vehicles and other vehicles and the drivers thereof, and the regulation of traffic on public roads and to provide for certain requirements of fitness, and for matters incidental thereto.
The Road Traffic Management Corporation Act 20 of 1999	To provide for co-operative and co-ordinated strategic planning, regulation, facilitation and law enforcement in respect of road traffic matters by the national, provincial and local spheres of government To regulate the contracting out of road traffic services and to provide for the phasing in of private investment in road traffic. To provide for the establishment of the Road Traffic Management

Act	Brief Description
	Corporation, and to provide for matters connected therewith.
The Cross Border Transport Act 4 of 1998	To provide for co-operative and co-ordinated provision of advice, regulation, facilitation and law enforcement in respect of cross-border road transport by the public and private sectors.
The Administrative of Adjudication of Road Traffic Offences Amendment Act 22 of 1999	To regulate the execution of warrants, makes provision for the service of documents, regulates the apportionment of penalties, repeals section 6 of the Finance and Financial Adjustments Consolidation Act, 1977 and provide for incidental matters.
The Administrative of Adjudication of Road Traffic Offences Act 46 of 1998	To provide for the promotion of road traffic quality by providing for a scheme to discourage road traffic contraventions, facilitate the adjudication of road traffic infringements, support the prosecution of offences in terms of the national and provincial laws relating to road traffic and implement a demerit system. Provide for the establishment of an agency to administer the scheme, provide for the establishment of a board to represent the agency and to provide for matters connected therewith.
National Road Safety Act 9 of 1972	To provide for the promotion of road safety, the repeal of the South African Road Safety Council Act, 1960, and to provide for matters connected therewith.
Civilian Secretariat for Police Service Act(Act 2 of 2011)	To provide for the establishment of a Civilian Secretariat for the Police Service in the Republic, define the objects, functions and powers of the Civilian Secretariat and for this purpose to align the operations of the Civilian Secretariat in the national and provincial spheres of government and reorganise the Civilian Secretariat into an effective and efficient organ of state. Provide for co-operation between the Civilian Secretariat and the Independent Police Investigative Directorate, provide for co-operation between the Civilian Secretariat and the South African Police Service, provides for intervention into the affairs of Provincial Secretariats by the Civilian Secretariat and to provide for matters connected therewith.

***Policy mandates***

National Development Plan	This national plan seeks to eliminate poverty and reduce inequality by 2030. This plan has been adopted by the Department with specific reference to Chapter 4: Economic Infrastructure as it relates to Transport and Chapter 12: Building safer communities as it relates to Community Safety.
National Crime Prevention Strategy	The objective of the National Crime Prevention Strategy is to support and obtain buy-in from different government departments and requires participation and engagement of role players aiming to

	reduce crime through the Criminal Justice Pillar, environmental design, public education and information and programmes aimed at cross border controls.
National policy on the establishment of CSFs	This national policy promotes the development of a community where citizens live in a safe environment and have access to high quality services at local level, through integrated and coordinated multi-agency collaboration among organs of state and various communities. CSFs are based on the premise that increased co-operation and interaction would improve the functioning of the criminal justice system and the delivery of crime prevention projects and provide a means for sharing information and coordinating an inter-disciplinary approach to crime prevention.
The White Paper on Safety and Security, 1999	The White Paper provides for Provincial Governments to: <ul style="list-style-type: none"> <li>• Initiate and co-ordinate social crime prevention programmes;</li> <li>• Mobilise resources for social crime prevention programmes;</li> <li>• Co-ordinate a range of provincial functions in order to achieve more effective crime prevention;</li> <li>• Evaluate and support the social crime prevention programmes at local Government level.</li> </ul>
(TR H 11): Abnormal load Escorting Framework	This policy provides for the escort and management of abnormal loads on the roads in South Africa.
Extraordinary Provincial Gazette Vol257, 8 September 2014, No.1738	Provide for establishment of new departments including the transfer and allocation of functions between departments. The Department has undergone name change from Department Public Safety and Liaison to Department of Community Safety and Transport Management. The functions of Community Safety and Transport have been merged to become a Department under the portfolio of MEC for Community Safety and Transport Management

***Relevant court rulings***

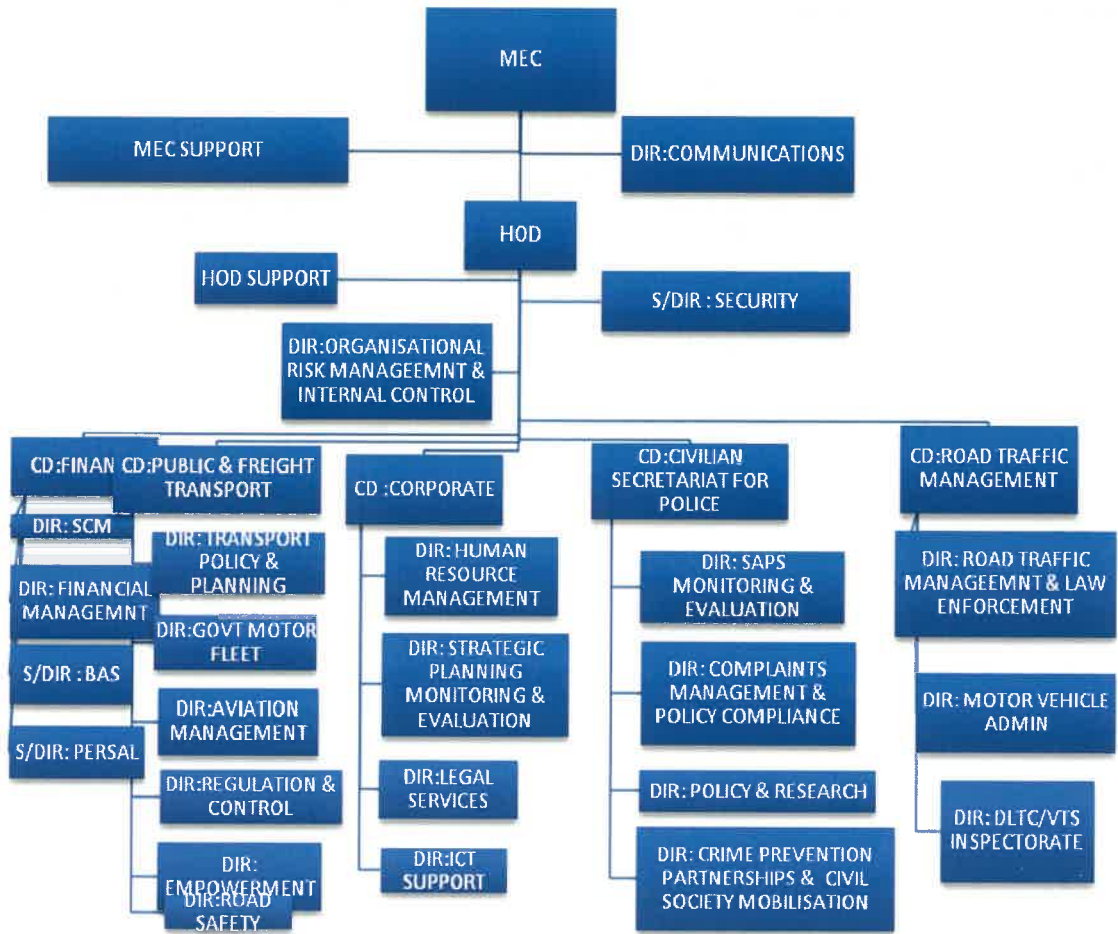
There are no pending court rulings that have an impact on policies.

***Planned policy initiatives***

None.



**ORGANISATIONAL STRUCTURE**



**9 ENTITIES REPORTING TO THE MEC**

- North West Transport Investment (NTI)

## **PART B: PERFORMANCE INFORMATION**

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# Report of the auditor-general to the North West Provincial Legislature on vote no. 5: Department of Community Safety and Transport Management

## Report on the financial statements

### Introduction

1. I have audited the financial statements of the Department of Community Safety and Transport Management set out on pages 158 to 197, which comprise the appropriation statement, the statement of financial position as at 31 March 2015, the statement of financial performance, cash flow statement for the year then ended, as well as the notes, comprising a summary of significant accounting policies and other explanatory information.

### Accounting officer's responsibility for the financial statements

2. The accounting officer is responsible for the preparation and fair presentation of these financial statements in accordance with the Modified Cash Standard (MCS) prescribed by the National Treasury and the requirements of the Public Finance Management Act of South Africa, 1999 (Act No. 1 of 1999) (PFMA) and the Division of Revenue Act of South Africa, 2014 (Act No. 10 of 2014) (DoRA), and for such internal control as the accounting officer determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

### Auditor-general's responsibility

3. My responsibility is to express an opinion on these financial statements based on my audit. I conducted my audit in accordance with International Standards on Auditing. Those standards require that I comply with ethical requirements, and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.
4. An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.
5. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my qualified audit opinion.



## **Basis for qualified opinion**

### **Transfers and subsidies**

6. I was unable to obtain sufficient appropriate audit evidence for subsidies of R733 334 000 paid to public corporations and private enterprises disclosed in note 7 to the financial statements. Information submitted by management was not sufficient to substantiate that subsidies was correctly paid for services rendered by commuter bus companies. I was unable to confirm these subsidies by alternative means. Consequently, I was unable to determine whether any adjustment relating to transfers and subsidies of R739 222 000 as disclosed in the statement of financial performance was necessary.

### **Departmental revenue**

7. The department incorrectly recognised and accounted for an amount of R21 322 675 as sales of goods and services other than capital assets. Consequently, sales of goods and services other than capital assets of R156 191 000 included in departmental revenue disclosed in note 2 to the financial statements is overstated by R21 322 675, goods and services is overstated by R12 705 000 and payables is understated by R8 617 675.

### **Accrued departmental revenue**

8. The department did not account for outstanding traffic fines as accrued departmental revenue as required by MCS. Although the alternative procedures performed indicate that accrued revenue of R26 131 875 was not recorded, the information available to quantify the misstatement is incomplete and unreliable. Consequently, I was unable to determine the extent of the adjustment to accrued revenue of R182 325 000, as disclosed in note 22 of the financial statements, that was necessary.

## **Qualified opinion**

9. In my opinion, except for the effects of the matters described in the basis for qualified opinion paragraphs, the financial statements present fairly, in all material respects, the financial position of the Department of Community Safety and Transport Management as at 31 March 2015 and its financial performance and cash flows for the year then ended, in accordance with the MCS prescribed by the National Treasury and the requirements of the PFMA and the DoRA.

## **Emphasis of matters**

10. I draw attention to the matters below. My opinion is not modified in respect of these matters.

### **Unauthorised, irregular and fruitless and wasteful expenditure**

11. As disclosed in note 9 to the financial statements, unauthorised expenditure of R13 662 000 was incurred in the current year and the unauthorised expenditure in respect of prior years of R100 791 000 had not yet been dealt with in accordance with section 34 of the PFMA.
12. As disclosed in note 23 to the financial statements, irregular expenditure of R739 441 000 was incurred in the current year and irregular expenditure from prior years of R209 095 000 had not yet been resolved.
13. As disclosed in note 24 to the financial statements, fruitless and wasteful expenditure of R1 077 000 for the current year and R2 197 000 from prior years had not yet been resolved.



## **Additional matter**

14. I draw attention to the matter below. My opinion is not modified in respect of this matter.

## **Unaudited supplementary schedules**

15. The supplementary information set out on pages 189 to 197 does not form part of the financial statements and is presented as additional information. I have not audited these schedules and accordingly I do not express an opinion thereon.

## **Report on other legal and regulatory requirements**

16. In accordance with the Public Audit Act of South Africa, 2004 (Act No. 25 of 2004) (PAA) and the general notice issued in terms thereof, I have a responsibility to report findings on the reported performance information against predetermined objectives for selected programmes presented in the annual performance report, non-compliance with legislation and internal control. The objective of my tests was to identify reportable findings as described under each subheading but not to gather evidence to express assurance on these matters. Accordingly, I do not express an opinion or conclusion on these matters.

## **Predetermined objectives**

17. I performed procedures to obtain evidence about the usefulness and reliability of the reported performance information for the following selected programmes presented in the annual performance report of the department for the year ended 31 March 2015:

- Programme 4: Transport regulation on pages 74 to 83
- Programme 5: Transport operations on pages 84 to 96

18. I evaluated the reported performance information against the overall criteria of usefulness and reliability.

19. I evaluated the usefulness of the reported performance information to determine whether it was presented in accordance with the National Treasury's annual reporting principles and whether the reported performance was consistent with the planned programmes. I further performed tests to determine whether indicators and targets were well defined, verifiable, specific, measurable, time bound and relevant, as required by the National Treasury's Framework for managing programme performance information (FMPPI).

20. I assessed the reliability of the reported performance information to determine whether it was valid, accurate and complete.

21. The material findings in respect of the selected programmes are as follows:

## **Programme 4: Transport regulation**

### **Reliability of reported performance information**

22. The FMPPI requires auditees to have appropriate systems to collect, collate, verify and store performance information to ensure valid, accurate and complete reporting of actual achievements against planned objectives, indicators and targets. Significantly important targets were not reliable when compared to the source information or evidence provided. This was due to a lack of frequent and adequate review of the validity of reported achievements against supporting source documentation.



## **Programme 5: Transport operations**

### **Usefulness of reported performance information**

23. Performance indicators should be well defined by having clear definitions so that data can be collected consistently and is easy to understand and use, as required by the FMPPI. A total of 56% of the indicators were not well defined. This was because proper performance planning and management practices had not been implemented to provide for the development of performance indicators and targets included in the annual performance plan and the lack of appropriate and sufficient training to assist management in the understanding of the FMPPI requirements.
24. The FMPPI requires indicators to relate logically and directly to an aspect of the auditee's mandate and the realisation of strategic goals and objectives. A total of 47% of the indicators did not relate logically and directly to an aspect of the auditee's mandate and the realisation of strategic goals and objectives as per the three-year strategic plan. This was because proper performance planning and management practices had not been implemented to provide for the development of performance indicators and targets included in the annual performance plan and the lack of appropriate and sufficient training to assist management in the understanding of the FMPPI requirements.
25. The National Treasury's Guide for the preparation of the annual report requires that reasons for variances between planned and actual achievements be reported in the annual performance report. I was unable to obtain corroborating evidence for 52% of variances reported. The auditee's records did not permit the application of alternative audit procedures. This was due to a lack of review of the presentation of the annual performance report by management.

### **Reliability of reported performance information**

26. The FMPPI requires auditees to have appropriate systems to collect, collate, verify and store performance information to ensure valid, accurate and complete reporting of actual achievements against planned objectives, indicators and targets. I was unable to obtain the information and explanations I considered necessary to satisfy myself as to the reliability of the reported performance information. This was due to limitations placed on the scope of my work due to the fact that the auditee could not provide sufficient appropriate evidence in support of the reported performance information and the auditee's records not permitting the application of alternative audit procedures.

### **Additional matters**

27. I draw attention to the following matters:

#### **Achievement of planned targets**

28. Refer to the annual performance report on pages 31 to 115 for information on the achievement of the planned targets for the year. This information should be considered in the context of the material findings on the usefulness and reliability of the reported performance information for the selected programmes reported in paragraphs 17 to 26 of this report.

### **Unaudited supplementary schedules**

29. The supplementary information set out on pages 97 to 115 does not form part of the annual performance report and is presented as additional information. I have not audited these schedules and, accordingly, I do not report thereon.



## **Compliance with legislation**

30. I performed procedures to obtain evidence that the department had complied with applicable legislation regarding financial matters, financial management and other related matters. My findings on material non-compliance with specific matters in key legislation, as set out in the general notice issued in terms of the PAA, are as follows:

### **Strategic planning and performance management**

31. A strategic plan for the 2014 - 2015 was not prepared by the executive authority as required by Treasury Regulation 5.1.1.
32. Effective, efficient and transparent systems of risk management and internal control with respect to performance information and management was not in place as required by section 38(1)(a)(i) of the PFMA.

### **Financial statements, performance and annual reports**

33. The financial statements submitted for auditing were not prepared in accordance with the prescribed financial reporting framework and supported by full and proper records as required by section 40(1)(a) and (b) of the PFMA. Material misstatements of revenue, expenditure and disclosure items identified by the auditors in the submitted financial statements were subsequently corrected and the supporting records were provided subsequently, but the uncorrected material misstatements and supporting records that could not be provided resulted in the financial statements receiving a qualified audit opinion.

### **Procurement and contract management**

34. Sufficient appropriate audit evidence could not be obtained that all contracts were awarded in accordance with the legislative requirements as supporting documents required from management could not be made available.

### **Human resource management and compensation**

35. Funded vacant posts were not filled within 12 months as required by Public Service Regulation 1/VII/C.1A.2.

### **Conditional grants received**

36. Performance in respect of programmes funded by the allocation was not evaluated by the department, as required by section 11(6)(a) of the DoRA.

### **Revenue management**

37. Effective and appropriate steps were not taken to collect all money due, as required by section 38(1)(c)(i) of the PFMA and Treasury Regulations 11.2.1, 15.10.1.2(a) and 15.10.1.2(e).

### **Expenditure management**

38. Effective steps were not taken to prevent unauthorised, irregular and fruitless and wasteful expenditure, as required by section 38(1)(c)(ii) of the PFMA and Treasury Regulation 9.1.1.
39. Money owed by the department were not settled within 30 days, as required by section 38(1)(f) of the PFMA and Treasury Regulation 8.2.3.
40. Effective internal controls were not in place for payment approval and processing, as required



by Treasury Regulation 8.1.1.

## Consequence management

41. Effective and appropriate disciplinary steps were not taken against officials who made and permitted unauthorised expenditure, irregular expenditure and fruitless and wasteful expenditure, as required by section 38(1)(h)(iii) of the PFMA and Treasury Regulation 9.1.3. This was because instances of unauthorised, irregular expenditure and fruitless and wasteful expenditure were not investigated.

## Internal control

42. I considered internal control relevant to my audit of the financial statements, the annual performance report and compliance with legislation. The matters reported below are limited to the significant internal control deficiencies that resulted in the basis for qualified opinion, the findings on the annual performance report and the findings on non-compliance with legislation included in this report.

## Leadership

43. There was a lack of appropriate resources to ensure that the risks that emanated from the reconfiguration as set out in the action plan were adequately addressed.

## Financial and performance management

44. Internal controls implemented to govern the recording and reporting of information did not ensure that accurate financial and performance reports were prepared. Management did not adequately review and monitor compliance with applicable laws and regulations resulting in compliance matters not being addressed.

## Governance

45. The risk management strategy did not adequately address risks that emanated from the reconfiguration process relating to compliance with laws and regulations as well as accurate financial and performance information.

*Auditor - General*

Rustenburg

31 July 2015



AUDITOR - GENERAL  
SOUTH AFRICA

*Auditing to build public confidence*





## **1. OVERVIEW OF DEPARTMENTAL PERFORMANCE**

### **1.1 Service Delivery Environment**

#### **Crime Prevention and Community Police Relations**

The overall performance with respect to mobilization of communities in the fight against crime was achieved through implementation of the Community Safety Patrollers programme, Substance abuse, Anti-Stock Theft, Know Your Neighbour, Anti-Human Trafficking and destroying of the market for stolen goods campaigns. The strengthening of Community Police Forums (CPFs) involved aligning these structures with relevant policies and guidelines. Challenged experienced included some targets not achieved due to a slow pace towards readiness to establish Community Safety Forums (CSFs).

#### **Civilian Oversight**

The Department has also achieved in exercising civilian oversight over the South African Police Service through implementation of monitoring and evaluation and complaints management frameworks during the period under review. Other activities that were not planned but benefitted communities served involved attending to unrests situations through extending monitoring how the SAPS handled them and participation in the Premier's Setsokotsane Programme. This resulted in addition to the planned number of unannounced audits conducted at selected Police Stations.

#### **Transport Safety and Compliance**

Transport Safety and Compliance Directorate have as its main objective to positively influence road user behaviour and attitude with the ultimate intention of reducing crashes on the road. In achieving this objective, a number of challenges were experienced, which are:

- Non allocation of government pool vehicles and delays in procurement of subsidised motor vehicles,
- Insufficient number of road safety officers, and
- Limited allocation of funds to implement road Safety Projects and Programmes.

These challenges impacted negatively in achieving some of the key performance indicators such as monitoring of scholar patrols and conducting presentations to schools and Early Childhood Development Centres.

Despite the challenges experienced the Directorate was able to involve 300 Grade 10 and 11 learners from five identified rural schools on a learner- Driver License Project. The objective of this project is to ensure that learners complete Grade 12 in possession of a valid driver's License with the intention of reducing road fatalities involving young novice drivers.

Due to these limitations, the Directorate was also able to partner with business communities. Municipalities and Road Safety Agencies to ensure that road safety awareness campaigns are implemented as planned and that the Department reaches out to a significant number of road users with the intention of influencing positive road usage at all times.

## **Infrastructure Planning**

The programme was tasked with the responsibility of facilitating the development of Provincial Land Transport Framework (PLTF), Integrated Transport Plans (D-ITP and L-ITP), Learner Transport Policy/Strategy, Public Transport Infrastructure and Facilities Plan, Freight Strategy, Passenger and Freight Rail Plan as well as Feasibility Study for the development of Freight Hub at Mahikeng Airport. Furthermore, the programme was responsible for promotion of the use of Non-Motorised Transport (NMT).

Facilitate the design, development of schedule of quantities, business cases and plans to assist municipalities to implement transport projects from the Integrated Transport Plans and Public Transport Infrastructure and Facilities Plan.

With regard to Transport Operations, the directorate is sufficiently staffed in relation to the approved and the proposed departmental structure. However, there is a need to improve human capacity by employing Transport Planners and Economists to minimise the utilization of consultants in the performance of specialised activities.

National Outcome 6 stipulate that there should be provision of "An efficient, competitive and responsive economic infrastructure network". The Department is committed to contribute towards achieving this national vision through implementing one of the key priorities which is to ensure the maintenance, strategic expansion, operational efficiency, capacity and competitiveness of our logistics and transport infrastructure, including logistics hubs, road, rail and public transport infrastructure and systems.

Complaints Mechanism used by the department "Bua Le Puso: Reported 18 cases out of which, 3 were closed and 15 still ongoing. The Greater-Taung Taxi Rank is attended to by the established Taxi Rank Management Structure comprising of taxi industry, Greater Taung Local Municipality and the department of Community Safety & Transport Management which meets monthly. To date funds are secured from Municipal Infrastructure Grant (MIG) to work on the complaints by the taxi industry in the rank.

### **Achievements**

- Development of Public Transport Infrastructure and Facilities Plan
- Establishment of functional Provincial Transport Forum
- Establishment of Projects Steering Committees for Bojanala Platinum District Municipality for development of the Integrated Public Transport Network plan
- Development of Freight Strategy, Passenger and Freight Rail Plan and Feasibility Study.
- Facilitated the production of two (2) Animal Drawn Cart (ADC) prototypes
- Distributed bicycles to various schools in rural areas

### **Challenges**

- Could not commence with the development/compilation of Provincial Land Transport Framework (PLTF), Integrated Transport Plans (D-ITP and L-ITP), Learner Transport Strategy, due to reconfiguration of government departments which affected the tender processes.

## 1.2 Service Delivery Improvement Plan

The Department has completed a service delivery improvement plan. The tables below highlights the service delivery plan and the achievements to date.

### *Main services and standards*

<b>Main services</b>	<b>Beneficiaries</b>	<b>Current/actual standard of service</b>	<b>Desired standard of service</b>	<b>Actual achievement</b>
Investigation of Community complaints against the SAPS	Community	Investigations of complaints	To finalise 111 carried over from 2013/14	144 finalized, and 124 to be carried over
Road Safety Education & Law Enforcement	Community	Presentations and scholar patrols	To conduct 5618 presentations	3112 presentations and 205 scholar patrols monitored
Providing funding to non profit institutions (CPF's & NPOs)	Community	Fund CPFs and NPOs	45 social crime prevention projects	48 CPFs funded and 01 NPO

### *Batho Pele arrangements with beneficiaries (Consultation access etc.)*

<b>Current/actual arrangements</b>	<b>Desired arrangements</b>	<b>Actual achievements</b>
To develop Service Delivery Improvement plan	Progress report per quarter	Annual report produced
To develop Service Charter and Service Standards	Printing, displaying in all service points and paste on departmental website	Service charter and service standards printed but not pasted due to reconfiguration of departments
To train front line officials on sign language	Refresher course for 10 trained employees	None

Documents written in common language in the Province	Other languages and signs used during community engagements and MEC's speech	Notice displayed for consultation through suggestion /complaints boxes. 4 languages used i.e Setswana, English, Afrikaans and Xhosa
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*Service delivery information tool*

Current/actual information tools	Desired information tools	Actual achievements
Safety Education Projects	Campaigns	105 safety education projects were conducted
Live Broadcasting	<p>Radio talk shows for crime prevention (PJCPS community engagement) and Destroying of the market for stolen goods, Anti-rape and Anti firearm campaigns.</p> <p>Road Safety engages the community on Road safety issues</p>	<p>Nil PJCPS community engagements through radio slots:</p> <ul style="list-style-type: none"> <li>-Overview of the criminal justice system process</li> <li>-Experience of a rape victim</li> <li>- Services provided by various stakeholders</li> <li>-Feedback session reflecting on all four topics</li> </ul> <p>Nil Radio talk shows on anti rape, anti firearm and destroying of the market for stolen goods.</p> <p>113 Campaigns conducted on anti rape, anti firearm, Anti stock theft, Human Trafficking, know your neighbour and destroying of the market for stolen goods.</p> <p>2 radio promos were facilitated by MEC at Motsweding FM: 1 for Easter Arrive Alive and 1 for Festive Season Arrive Alive Launch</p>

Media print	Crime Prevention adverts for destroying of the market for stolen goods, Anti-firearm and Anti-rape campaigns	No adverts were placed
Posters	Crime Prevention posters and pamphlets (anti firearm, Anti-stock theft, Human Trafficking, know your neighbour and destroying of the market for stolen goods	5000 posters and 10000 pamphlets printed

*Complaints mechanism*

Current/actual complaints mechanism	Desired complaints mechanism	Actual achievements
Call centre facilities	Effective Call Centre	157 complaints were received for the FY 2014/15 and attended to as per Complaints Management Framework
One –on-one meetings, faxes, telephone	19 Suggestion / complaints boxes	19 Suggestion/complaints boxes purchased and 15 mounted at service points with user friendly notices in 4 languages for internal and external use

**1.3 Organisational environment**

The reconfiguration announced during 2014 had an impact on the mandate of the Department. The Programme: Transport Operations was transferred from the Department of Public Works and Roads. A total of 243 employees attached to this core function were transferred.

The organizational structure was submitted to the DPSA for Minister for Public Service and Administration’s concurrence. However, the organizational structure was retracted due to the reconfiguration of the Department. An Interim Structure was developed and approved by the MEC to accommodate the transfer of employees appointed in Transport Operations. A revised organizational structure has been developed and HRM commenced with the consultation process.

All HR policies, overtime authorisations, state guarantees, workplace skills plan, recruitment plan, personal information and leave credits (negative credits) for the transferred employees are being revisited. The recent internal re-structuring affected some of the sub-programmes

including vacant positions in the middle of the financial year impacted negatively on expected achievements.

The Department experienced challenges with the rental of office space from the private sector. Offices were rented from the Bafokeng Royal Administration for rendering services for the registration and licensing of motor vehicles. The rental agreement was terminated for renovations to the complex. Services could not be rendered from the premises anymore and it had a huge impact on the revenue generated.

#### **1.4 Key policy developments and legislative changes**

None

## **2. STRATEGIC OUTCOME ORIENTED GOALS**

The National Outcome 3 stipulates " All people in South Africa are and feel safe". The Department is committed to contribute towards achieving the National Vision through oversight of the police, coordination of crime prevention and partnerships, traffic law enforcement, road safety management and road safety awareness.

The National Outcome 6 stipulates that there should be provision of "An efficient, competitive and responsive economic infrastructure network". The Department is committed to contribute towards achieving the national vision through provision of suitable modes of transport and able to link it to other regions

The Department has also aligned priorities with Outcome 12

**STRATEGIC GOAL 1:** To provide a civilian oversight to the police service and coordinate crime prevention initiatives.

The Department has during the past six years conducted Civilian Oversight over the Police. This was done through visits to the police stations. Consistently the Department had on annual basis achieved its targets. The Civilian Secretariat for Police Service Act brought about additional responsibility with regard to monitoring of implementation of the Domestic Violence Act. The additional responsibility was carried out with distinction despite limited resources. The Department successfully conducted a Community Satisfaction Survey. This also determined the impact of the SAPS service delivery to the community and the impact of Departmental interventions in monitoring of compliance of the SAPS to recommendations.

During the past six years, the Department coordinated a number of crime prevention projects such as campaigns on Anti-rape, Anti-fire arm, destroying the market for stolen goods, Anti-Stock theft etc.

The Department continued to monitor and support Community Police Forums and perform their functions as per their Constitution.

The Community Patrollers Programme continues to be implemented mainly in the Rustenburg area as the main contributory town in all categories of crime.

**STRATEGIC GOAL 2: To provide road safety and road traffic management services**

In 2011, the Minister of Transport launched Decade of Action for Road Safety Campaign 2011-2020. This project is part of the global campaign aimed at reduction of fatalities globally. In the Province, the Department successfully conducted road safety education as per set targets in the plan and also consistently achieved most of the target set.

Special Projects such as Road Safety Enhancement Programme, Road Safety School Debate, Pedestrian Safety Campaigns, Road Safety Rangers, Junior Traffic Centres, Scholar Patrol Programmes, and Participatory Education Technique are some of the few projects implemented in partnership and cooperation of both Public and Private Institutions.

**STRATEGIC GOAL 3: To ensure a compliant, accessible, affordable, safe and integrated transport system.**

In its endeavour to ensure that law Enforcement becomes visible. The Department embarked on increasing the tools of trade and human resources. A total of 205 traffic Officers were appointed in the last six years. An estimated number of 128 fully branded vehicles were acquired to contribute towards visibility.

During 2014/15 financial year more new vehicles were registered and licensed due to the establishment of Hartbeespoort dam Registering Authority that attracted motor vehicle owners who used the services at Gauteng Province to register their vehicles in the North West Province.

During the 2014/15 financial year the department made significant achievement in providing effective and efficient passenger transport system that is accessible and affordable to all. The following progress was registered:-

- Eight (8) public transport contracts were subsidized
- 841 routes were subsidized
- 26 million passengers were subsidized for 2014/15
- 122 learners transport operators appointed for 2014/15
- 33 334 learners were subsidised for 2014/15
- Monitoring firms continues to monitor the services of the public transport to ensure compliance.

The provision of subsidised public transport in terms of NDP contributed to the following;

- Transforming human settlement by providing better quality Public Transport
- Improve quality of education by providing subsidised learner transport
- An efficient, competitive, and responsive economic infrastructure network

**STRATEGIC GOAL 4:** To provide an enabling environment that is conducive for optimum service delivery

During this financial year, the Department successfully took over the transport operations function during the reconfiguration of the department. This included receiving 243 employees and a budget of R1,021m

Coordination of the AGSA audit to ensure smooth running of the audit process. This through distribution and analysis of the information requested and management responses on issues raised by the Auditor General, and on the review of departmental Risk Register.

The Department further embarked on a process of developing a business continuity policy and conducted Business Impact Analysis (BIA) for some directorate as a built up to the development of the Business Continuity Plan in the next year.

An Interim Structure was developed and approved by the MEC as a result of the reconfiguration.

### **3. PERFORMANCE INFORMATION BY PROGRAMME**

#### **3.1 PROGRAMME 1: ADMINISTRATION**

##### **3.1.1 OFFICE OF THE MEC**

###### **Purpose of programme**

To provide political leadership and direction to the Department.

###### **Strategic objective**

To provide political leadership and direction to the Department.

###### **Strategic objectives, performance indicators, planned targets and actual achievements Strategic objectives:**

2014/2015 financial year was characterized by series of events including reconfiguration, development and implementation of plans and projects aligned to the Premier's Setsokotsane programme, MRRR and submission of legislative documents to Legislature.

The following are significant achievements of targets for the strategic objective:

- Resuscitation of MUNIMEC structure which is a platform where various municipalities in the Province and the Department get an opportunity to discuss issues relating to Transport and Safety affecting our communities.
- Resuscitation of Provincial Justice Crime Prevention Structure ( PJCPs) to discuss issues of the security cluster across the Province with different stakeholders
- Support Departmental programmes in order for the Department to achieve its Strategic Plan and APP
- Attended the Departmental Management meetings to make sure that there is accountability and hard work amongst our employees



- Attended all Legislature sittings as expected and responded timeously to all issues and questions raised by the Committees to the Department.
- Supported the Programmes in aligning their plans to the vision and mission of the current administration through Setsokotsane, MRRR, Bua le puso and VTSD approach.

### Strategic objectives

<b>Sub-Programme 1.1. Office of the MEC</b>					
<b>Strategic objectives</b>	<b>Actual Achievement 2013/2014</b>	<b>Planned Target 2014/2015</b>	<b>Actual Achievement 2014/2015</b>	<b>Deviation from planned target to Actual Achievement for 2014/2015</b>	<b>Comment on deviations</b>
To provide political leadership and direction to the Department	N/A	08	08	0	None

### Performance indicators

<b>Sub-programme: 1.1. Office Of the MEC</b>					
<b>Performance Indicator</b>	<b>Actual Achievement 2013/2014</b>	<b>Planned Target 2014/2015</b>	<b>Actual Achievement 2014/2015</b>	<b>Deviation from planned target to Actual Achievement for 2014/2015</b>	<b>Comment on deviations</b>
Number of Parliamentary reports on questions raised	N/A	04	04	0	None
Number of statutory reports submitted to the legislature	N/A	04	04	0	None

### Strategy to overcome areas of under performance

None, as the unit managed to achieve all planned targets.

**Changes to planned targets**

No changes were made subsequent to tabling of the 2014/2015 APP.

**Linking performance with budgets**

The sub programme over spent its budget by 17% in the 2013/14 financial year. The allocation was just for the support staff of the MEC office for the department as the main budget was with the other branch, human settlements. For the 2014/15 financial year the department had a fully fleshed MECs office which is the reason for the major increase in the budget. The total expenditure for the year is 84%.

**Sub-programme expenditure**

Sub- Programme Name: Office of the MEC	2013/2014			2014/2015		
	Final Appropriation	Actual Expenditure	(Over)/Under Expenditure	Final Appropriation	Actual Expenditure	(Over)/Under Expenditure
	R'000	R'000	R'000	R'000	R'000	R'000
Current payments	1 349	964	385	8 286	7 885	401
Transfer and subsidies	-	-	-			
Payments for capital assets	-	-	-	4 000	2 388	1 612
Payment for financial assets	-	-	-			
<b>Total</b>	<b>1 349</b>	<b>964</b>	<b>385</b>	<b>12 286</b>	<b>10 273</b>	<b>2 013</b>

**Linking performance with budgets**

The sub programme over spent its budget by 17% in the 2013/14 financial year. The allocation was just for the support staff of the MEC office for the department as the main budget was with the other branch, human settlements. For the 2014/15 financial year the department had a fully fleshed MECs office which is the reason for the major increase in the budget. The total expenditure for the year is 84%.

**Sub-programme expenditure**

Sub- Programme Name: Office of the MEC	2013/2014			2014/2015		
	Final Appropriation	Actual Expenditure	(Over)/Under Expenditure	Final Appropriation	Actual Expenditure	(Over)/Under Expenditure
	R'000	R'000	R'000	R'000	R'000	R'000
Current payments	809	949	140	8 286	7 885	401
Transfer and subsidies	-	-	-			
Payments	-	-	-	4 000	2 388	1 612

for capital assets						
Payment for financial assets	-	-	-			
Total	809	949	140	12 286	10 273	2 013

### 3.1.2 OFFICE OF THE HEAD OF DEPARTMENT

- **Purpose of programme**

To provide strategic leadership and direction to the Department

- **Strategic objective**

To provide strategic leadership and direction to the Department

**Strategic objectives, performance indicators, planned targets and actual achievements Strategic objectives:**

#### Strategic objectives

Sub Programme 1.2 Office Of the HoD					
Strategic objectives	Actual Achievement 2013/2014	Planned Target 2014/2015	Actual Achievement 2014/2015	Deviation from planned target to Actual Achievement for 2014/2015	Comment on deviations
To provide strategic leadership and direction to the Department	14	28	42	15	Additional meetings were with stakeholders after the reconfiguration of the departments

**Performance indicator**

<b>Sub Programme 1.2 Office Of the HoD</b>					
<b>Performance Indicator</b>	<b>Actual Achievement 2013/2014</b>	<b>Planned Target 2014/2015</b>	<b>Actual Achievement 2014/2015</b>	<b>Deviation from planned target to Actual Achievement for 2014/2015</b>	<b>Comment on deviations</b>
Number of DMC meetings held	12	12	16	04	Extra DMC meeting were necessitated by the preparations and submission of report on projects and expenditure report and preparation for one on one departmental meeting with Premier.
Number of stakeholders meetings held	02	8	20	12	Extra meetings were with stakeholder of Transport Management after the reconfiguration of the departments
Number of MINMEC report submitted	0	4	3	-1	MINMEC meeting are minister's meetings and resolutions of some of the meetings held did not warrant reports to be submitted
Number of extended Departmental management meetings held	0	4	4	0	None

**Strategy to overcome areas of under performance**

None

**Changes to planned targets**

No changes were made in the planned targets

**Linking performance with budgets**

The sub programme expenditure for the financial year 2014/15 is 105%. This slight over expenditure is under current payments. This is an increase in the previous financial year expenditure which was at 78%.

**Sub-programme expenditure**

Sub-Programme HoD	2013/2014			2014/2015		
	Final Appropriation	Actual Expenditure	(Over)/Under Expenditure	Final Appropriation	Actual Expenditure	(Over)/Under Expenditure
	R'000	R'000	R'000	R'000	R'000	R'000
Current payments	1 051	816	235	3 157	3 330	(173)
Transfer and subsidies	-	-	-			
Payments for capital assets	-	-	-			
Payment for financial assets	-	-	-			
<b>Total</b>	<b>1 051</b>	<b>816</b>	<b>235</b>	<b>3 157</b>	<b>3 330</b>	<b>(173)</b>

**3.1.3. OFFICE OF THE CHIEF FINANCIAL OFFICER (CFO)**

**3.1.3.1 Financial Management**

**Purpose of programme**

To provide an effective financial management function to ensure proper implementation of internal controls and timely production of financial reports.

**Strategic objective**

To ensure effective and efficient financial support in the department.

**Strategic objectives, performance indicators, planned targets and actual achievements Strategic objectives:**

During the financial year under review, the sub programme achieved all its planned objectives. The sub-programme also managed to effectively incorporate the new chief directorate which came as a result of the reconfiguration process. The budget was incorporated and implemented successfully.

**Strategic objectives**

<b>Sub Programme 1.3.1 Financial Management</b>					
<b>Strategic objectives</b>	<b>Actual Achievement 2013/2014</b>	<b>Planned Target 2014/2015</b>	<b>Actual Achievement 2014/2015</b>	<b>Deviation from planned target to Actual Achievement for 2014/2015</b>	<b>Comment on deviations</b>
To ensure effective and efficient financial support in the department	30	30	30	0	None

**Performance indicator**

<b>Sub-programme: 3.1.3. 1 Financial Management</b>					
<b>Performance Indicator</b>	<b>Actual Achievement 2013/2014</b>	<b>Planned Target 2014/2015</b>	<b>Actual Achievement 2014/2015</b>	<b>Deviation from planned target to Actual Achievement for 2014/2015</b>	<b>Comment on deviations</b>
Number of Departmental budgets submitted to Treasury within the prescribed period	01	02	02	0	None
Number of In-Year monitoring reports submitted within the prescribed period	12	12	12	0	None

Number of financial statements submitted within the prescribed period	05	04	04	0	None
Number of consolidated financial reports issued	12	12	12	0	None

**Strategy to overcome areas of under performance**

None

**Changes to planned targets**

No changes were made in the planned targets

**3.1.3.2 Supply Chain Management**

**Purpose of programme**

To ensure effective, efficient and economic procurement processes within the department and proper utilisation of assets

**Strategic objective**

To ensure effective, efficient and economic procurement processes within the department and proper utilisation of assets

**Strategic objectives, performance indicators, planned targets and actual**

The period under review the directorate managed to monitor performance of Departmental Procurement plan and Demand Management Plan to ensure that directorates procure goods and services according to their needs as identified. continued with its ongoing day to day activities i.e. verification of request of goods and services, bid administration, sourcing of quotations, generation of orders, assets reconciliation, bar-coding and verification, inventory management and transport management and conducted market analysis.

Commitments and asset registers were also updated and submitted for compilation of the departmental IFSs/AFSS. The directorate managed to dispose 600 redundant white fleet during the last quarter of the financial year.

**Strategic objectives**

<b>Sub-Programme 3.1.3.2 Supply Chain Management</b>					
<b>Strategic objectives</b>	<b>Actual Achievement 2013/2014</b>	<b>Planned Target 2014/2015</b>	<b>Actual Achievement 2014/2015</b>	<b>Deviation from planned target to Actual Achievement for 2014/2015</b>	<b>Comment on deviations</b>
To ensure effective and efficient economic procurement processes within the department and proper utilization of assets	05	05	05	0	None

***Performance indicators***

<b>Sub-programme: 3.1.3.2. Supply Chain Management</b>					
<b>Performance Indicator</b>	<b>Actual Achievement 2013/2014</b>	<b>Planned Target 2014/2015</b>	<b>Actual Achievement 2014/2015</b>	<b>Deviation from planned target to Actual Achievement for 2014/2015</b>	<b>Comment on deviations</b>
Number of Departmental procurement plans compiled	01	01	01	0	None
Number of asset reconciliation reports compiled	04	04	04	0	None

***Strategy to overcome areas of under performance***

None

***Changes to planned targets***

None



### **3.1.4. : CORPORATE SERVICES**

#### **3.1.4.1: Strategic Support Services**

##### **Purpose of programme**

- To render records management services to the Department
- To provide provide Information Communication Technology in the Department

##### **Strategic objective**

To ensure that data security, support and access to information and communication technology (ICT) and records management are implemented in accordance with national prescripts.

##### **Strategic objectives, performance indicators, planned targets and actual achievements Strategic objectives:**

The period under review covered the implementation of Corporate Governance of ICT, provisioning of ICT resources, implementation of ICT Security Policy, user support, and the administration support on Electronic Performance Information Reporting System.

In relation to Records Management, the period was characterised by records inspection, verification of employee records. Verification of employee records (including the ongoing verification of records transferred from the former Department of Public Works, Transport and Roads as a result of the re-configuration of Provincial Government departments) and implementation of the records control schedule. There was also a need to trace the records of former Bophuthatswana employees who used to be in the police department as well as our current members from SAPS. Transfer of salary records, crime prevention and revenue to a make-shift Record Centre in Lichtenburg.

The following ICT Policies were reviewed and approved to address Auditor General's findings, namely:

- Corporate Governance of ICT Policy Framework,
- Governance and Management of ICT framework,
- ICT Charter,
- ICT Security Policy,
- ICT Continuity and Recovery Plan,
- ICT Portfolio Management Framework which includes ICT Project Methodology,
- SLA with Office of the Premier was reviewed and approved at departmental level to address Audit Findings.
- ICT Security tips were globalised to all departmental ICT users.
- The project to install the Filr solution continued as per schedule.

## Strategic objectives

Sub-Programme 1.4.1 Strategic Support Services					
Strategic objectives	Actual Achievement 2013/2014	Planned Target 2014/2015	Actual Achievement 2014/2015	Deviation from planned target to Actual Achievement for 2014/2015	Comment on deviations
To ensure that data security, support and access to information and communication technology(ICT) and records management are implemented in accordance with national prescripts	93	80	80	0	None

### Performance indicator

Sub-programme: 1.4.1 Strategic Support Services					
Performance Indicator	Actual Achievement 2013/2014	Planned Target 2014/2015	Actual Achievement 2014/2015	Deviation from planned target to Actual Achievement for 2014/2015	Comment on deviations
Number of reports on the implementation of Corporate Governance of Information Communication Technology Framework compiled	04	04	04	0	None
Number of reports on the implementation of IT Security Policy	0	04	04	0	None

compiled					
Number of reports on the provisioning of Information Communication Technology resources compiled	04	04	04	0	None
Number of employee records verified	80	80	80	0	None
Number of inspections conducted in compliance to National Archives and Records of South Africa (NARSA)	02	04	04	0	None
Number of reports on disposal and transfer of records compiled	01	04	04	0	None

**Strategy to overcome areas of under performance**

None

**Changes to planned targets**

None

**3.1.4.2: Strategic Planning, Monitoring and Evaluation**

**Purpose of programme**

To facilitate development, review and monitoring the implementation of the strategic plan in the Department.

**Strategic objective**

To facilitate development, review and monitoring the implementation of the strategic plan in the Department in accordance with applicable prescripts

**Strategic objectives, performance indicators, planned targets and actual achievements Strategic objectives:**

The Directorate managed to achieve all targets set to ensure coordination of departmental plans as well as monitoring the implementation of the Annual Performance Plan. The sub-directorate monitoring and evaluation was over stretched with additional programme as a result of the new chief directorate Transport Operations, to ensure that all programmes and

sub-programme outputs are verified to comply with the Framework on Management of Performance Information.

### Strategic objectives

<b>Sub Programme 1.4.2: Strategic Planning Monitoring and Evaluation</b>					
<b>Strategic objectives</b>	<b>Actual Achievement 2013/2014</b>	<b>Planned Target 2014/2015</b>	<b>Actual Achievement 2014/2015</b>	<b>Deviation from planned target to Actual Achievement for 2014/2015</b>	<b>Comment on deviations</b>
To facilitate development, review and monitoring the implementation of the strategic plan within the Department in accordance with applicable prescripts	139	159	176	17	The APP 2014/15 was Tabled twice due to the merger with the chief directorate Transport operations which consisted of 16 additional visits conducted to verify reported outputs

### *Performance indicators*

<b>Sub-programme: 1.4.2 : Strategic Planning Monitoring and Evaluation</b>					
<b>Performance Indicator</b>	<b>Actual Achievement 2013/2014</b>	<b>Planned Target 2014/2015</b>	<b>Actual Achievement 2014/2015</b>	<b>Deviation from planned target to Actual Achievement for 2014/2015</b>	<b>Comment on deviations</b>
Number of Annual Performance Plans (APP) tabled	01	01	02	01	Re tabling of the amended APP 14/15 to accommodate the new chief directorate Transport Operations
Number of Strategic Plans tabled	N/A	01	01	0	None
Number of Annual Reports	01	01	01	0	None

(AR) tabled					
Number of Quarterly Reports submitted to Provincial Treasury, Office of the Premier and National Department of Public Safety and Liaison	12	12	12	0	None
Number of visits conducted to verify reported outputs	121	144	160	16	Support to additional programmes as a result of the new chief directorate Transport Operations

**Strategy to overcome areas of under performance**

None

**Changes to planned targets**

None

**3.1.4.3. Human Resource Management**

**Purpose of the Programme**

- To provide an effective and efficient HRM support service within the Department
- To promote an integrated approach to governance for accelerated service delivery

**Strategic objectives**

To facilitate organisational transformation, ensure conducive working conditions, recruitment and retention of skilled and professional staff in compliance with human resource prescripts

**Strategic objectives, performance indicators, planned targets and actual achievements Strategic objectives:**

The organizational structure was submitted to the DPSA for Minister of Public Service and Administration's concurrence. However, the organizational structure was retracted due to the reconfiguration of the Department. An Interim Structure was developed and approved by the MEC as a result of the reconfiguration.

- As at 31<sup>st</sup> March 2015, the Department had a total of 1623 employees, of which 1335 permanent staff and 288 temporary employees. There is a total of 536 Traffic Officers. A total of 280 employees have left the service during the financial year.
- A Workplace Skills Plan was developed and 287 employees benefitted from the skills development programme.
- The Performance Management Development System was implemented during December 2014 to the tune of R6 070 427.73
  - 725 employees were awarded a notch
  - 430 employees received a Performance Bonus

**Strategic objectives performance indicator table**

<b>Sub-Programme 1.4.3 Human Resource Management</b>					
<b>Strategic objectives</b>	<b>Actual Achievement 2013/2014</b>	<b>Planned Target 2014/2015</b>	<b>Actual Achievement 2014/2015</b>	<b>Deviation from planned target to Actual Achievement for 2014/2015</b>	<b>Comment on deviations</b>
To facilitate organisational transformation, ensure conducive working environment and retention of skilled and professional staff in compliance with human resource prescripts	4%	100%	80%	- 20%	deviation is due to Moratorium on filling of posts
	14	16	14	-2	Extension of submission date of the HR Plan and retraction of structure due to reconfiguration process

**Performance indicators**

<b>Sub-programme 1.4.3 Human Resource Management</b>					
<b>Performance Indicator</b>	<b>Actual Achievement 2013/2014</b>	<b>Planned Target 2014/2015</b>	<b>Actual Achievement 2014/2015</b>	<b>Deviation from planned target to Actual Achievement for 2014/2015</b>	<b>Comment on deviations</b>
Percentage of advertised positions filled	4%	100%	80%	- 20%	deviation is due to Moratorium on filling of posts
Number of integrated employee health and wellness (IEHW) programmes implemented	13	5	5	0	None
Number of reports compiled on disciplinary cases received	100%	3	3	0	None
Number of annual performance moderation reports submitted	1	1	1	0	None
Number of HR plan reports submitted	N/A	2	1	- 1	A directive was received from the DPSA where the date for submission of the HR Plan has been extended to May 2015.
Number of reports on Employment Equity plans submitted	N/A	1	1	0	None

Number of reports on the implementation of training plan compiled	N/A	3	3	0	None
Number of Departmental structure approved	0	1	0	-1	The structure was submitted to the DPSA for concurrence and retracted, due to the reconfiguration process.

**Strategy to overcome areas of under performance**

- Prioritised the re-submission of the organizational structure to the DPSA for concurrence
- Obtain approval from Office of the Premier to proceed with filling of all funded positions

**Changes to planned targets**

None

**3.1.4.4 Risk Management and Internal Control**

**Programme Purpose**

To maintain effective, efficient and transparent systems of risk management and internal control within the department.

**Strategic Objective**

To facilitate, implement and monitor risk management and internal control systems and provide value-adding recommendations for improved compliance.

**Strategic objectives, performance indicators, planned targets and actual achievements**

The period under review was characterised by extensive focus on ensuring that all outstanding issues related to the audits are resolved through coordination of the weekly Audit Steering Committee meetings, where progress on implementation of action plans is presented and evaluated by the Committee.



Reviewed all payments vouchers and bid documents submitted for compliance checks in order to ensure improved controls and minimised non compliance.

During the first and last quarters of the year under review, much emphasis was on coordination of the AGSA audit to ensure smooth running of the audit process. This through distribution and analysis of the information requested and management responses on issues raised by the Auditor General, and on the review of departmental Risk Register.

The Department further embarked on a process of developing a business continuity policy and conducted Business Impact Analysis (BIA) for some directorate as a built up to the development of the Business Continuity Plan in the next year.

The following are significant achievements of targets for the strategic objective:

- Reviewed payment vouchers and bid documents for compliance with Supply Chain Management processes. Non compliant documents were returned for corrections before they are processed further to minimise the impact of non compliance to the audit outcome. During these processes irregular expenditure and fruitless & wasteful expenditures were detected and reported for investigations in compliance to the PFMA and Treasury Regulations.
- Reviewed the Annual Financial Statements and the Annual report for compliance before submission to Provincial Internal Audit and AGSA for audit. Gaps identified were reported and/or communicated to relevant managers for corrections.
- Monitoring of audit action plans and risk treatment plans were performed for all departmental programmes to ensure improved internal control systems and audit outcome.
- Fraud awareness campaigns were conducted for all departmental programmes, the basis of the campaigns was to communicate the Departmental anti- corruption policies and the requirements of the National Development Plan on fighting corruption.
- Facilitated establishment of risk governance structures ( risk champions and business continuity task team) as required by the Public Sector Risk Management Framework, Departmental Risk Management Strategy and the requirements of the ICT framework, and conducted information sharing sessions for those structures.
- Identified risks relating to reconfiguration and relocation to the new building, and recommended treatment plans and advised management on actions to take to reduce possible impacts.
- Coordination of the audit processes to ensure that requests for information and audit findings are addressed timely and recommendations implemented.
- Monitor implementation of risk management & Financial Management Capability Maturity Model action plans and draft progress reports for presentation to management.
- Reviewed the risk management policies and strategies to ensure alignment with the mandate of the department which changed as a result of reconfiguration of the department.

**Strategic Objectives**

Sub Programme 1.4.4 Risk Management and Internal Control					
Strategic objectives	Actual Achievement 2014/2015	Planned Target 2014/2015	Actual Achievement 2014/2015	Deviation from planned target to Actual Achievement for 2014/2015	Comment on deviations
To facilitate, implement and monitor risk management and internal control systems and provide value-adding recommendations for improved compliance	23	26	26	0	None

**Performance indicators**

1.4.4 Risk Management and Internal Control					
Performance Indicator	Actual Achievement 2013/2014	Planned Target 2014/2015	Actual Achievement 2014/2015	Deviation from planned target to Actual Achievement for 2014/2015	Comment on deviations
Number of risk assessment reports compiled	1	1	1	0	None
Number of monitoring reports on the implementation of risk mitigation strategies compiled	4	4	4	0	None
Number of monitoring reports on the implementation of audit action plans compiled	12	12	12	0	None
Number of compliance	4	4	4	0	None

review reports issued					
Number of fraud and corruption awareness campaigns conducted	N/A	5	5	0	None

**Strategy to overcome areas of under performance**

None

**Changes to planned targets**

None.

**Linking performance with budgets**

During the 2014/15 financial year, the sub-programme spent 99.95% of its budget. This was an improvement in expenditure from the previous financial year. Current payments over spent by 0.1% and all the other items underspent slightly. For the 2013/14 financial year, spending was 98.36%.

**Sub-programme expenditure – Corporate Support**

Sub-Programme Name Corporate Support	2013/2014			2014/2015		
	Final Appropriation	Actual Expenditure	(Over)/Under Expenditure	Final Appropriation	Actual Expenditure	(Over)/Under Expenditure
	R'000	R'000	R'000	R'000	R'000	R'000
Current payment	98 540	97 400	1 140	106 383	106 521	(138)
Transfer payments	1 333	1 332	1	889	861	38
Payments for capital	5 021	4 836	185	5 296	5 137	159
Payment for financial assets	-	-	-		170	170
<b>Total</b>	<b>104 894</b>	<b>103 568</b>	<b>1 326</b>	<b>112 578</b>	<b>112 519</b>	<b>59</b>

**3.1.5: LEGAL SERVICES**

**Purpose of programme**

To render legal support services to the department through the office of the HoD.

**Strategic objective**

To protect the interests of the Department by providing sound legal advisory services

**Strategic objectives, performance indicators, planned targets and actual achievements**  
**Strategic objectives:**

The Directorate has made some significant achievements in relation to planned targets in respect of certain performance indicators i.e. contract management, litigations and legal opinions. Although the percentage of work that was referred to the Directorate was relatively high, some of the matters (i.e. civil litigation claims that have financial implications) could not be finalized during the financial year under review and had to be rolled over to the current financial year. This is based on the fact that these claims have time frames that are regulated and controlled by outside agencies like the Courts. The minimal requests that the Directorate had received in relation to performance indicators that are linked to legislations and the labour appeal matters as reflected hereunder clearly denotes the volume of work that the Directorate had received and handled during the period under review.

**Strategic objectives**

<b>Sub Programme 1.5: Legal Services</b>					
<b>Strategic objectives</b>	<b>Actual Achievement 2013/2014</b>	<b>Planned Target 2014/2015</b>	<b>Actual Achievement 2014/2015</b>	<b>Deviation from planned target to Actual Achievement for 2014/2015</b>	<b>Comment on deviations</b>
To protect the interests of the Department by providing sound legal advisory serves	100%	81	87	6	More requests were received from users

**Performance indicators**

<b>Sub-programme: 1.5 Legal Service</b>					
<b>Performance Indicator</b>	<b>Actual Achievement 2013/2014</b>	<b>Planned Target 2014/2015</b>	<b>Actual Achievement 2014/2015</b>	<b>Deviation from planned target to Actual Achievement for 2014/2015</b>	<b>Comment on deviations</b>
Number of contracts drafted	100%	30	30	0	None
Number of litigations handled	100%	15	24	9	We received more work than we

					planned.
Number of legislations drafted	100%	02	1	-1	We only received 1 request than we planned.
Number of written legal opinions drafted	100%	30	30	0	None
Number of reports compiled on labour appeal matters handled	100%	04	2	-2	We only received 2 requests than we planned.

**Strategy to overcome areas of under performance**

None

**Changes to planned targets**

None

**Linking performance with budgets**

During the 2014/15 financial year, the sub-programme over spent by 0.6%, (100.6% expenditure). The sub programme over expenditure is R32,000. This amount was on current payments. This was a slight increase from the 2013/14 financial year, where the expenditure was 99.5%.

**Sub-programme expenditure**

Sub-Programme Name Legal Services	2013/2014			2014/2015		
	Final Appropriation	Actual Expenditure	(Over)/Under Expenditure	Final Appropriation	Actual Expenditure	(Over)/Under Expenditure
	R'000	R'000	R'000	R'000	R'000	R'000
Current payment	3 745	3 707	38	5 239	5 271	(32)
Transfer payments		20	(20)			
Payments for capital						
Payment for financial assets						
<b>Total</b>	<b>3 745</b>	<b>3 727</b>	<b>18</b>	<b>5 239</b>	<b>5 271</b>	<b>(32)</b>

### 3.1.6: SECURITY SERVICES

#### Purpose of programme

To render security service to the department

#### Strategic objective

To implement security systems in accordance with MISS guidelines and other related prescripts.

#### Strategic objectives, performance indicators, planned targets and actual achievements Strategic objectives:

During the period under review the focus was on implementation of security systems at all departmental facilities by ensuring that all contracted security companies are compliant as per service level agreement. Security threats and risk assessments were conducted at all identified facilities focusing mainly on information and physical security matters

#### Strategic objectives

Sub Programme 1.6: Security Services					
Strategic objectives	Actual Achievement 2013/2014	Planned Target 2014/2015	Actual Achievement 2014/2015	Deviation from planned target to Actual Achievement for 2014/2015	Comment on deviations
To implement security systems in accordance with MISS guidelines and other related prescripts	100%(13)	292	246	-46	Security companies were not yet contracted at other locations

**Performance indicator**

<b>Sub-programme: 1.6. Security Services</b>					
<b>Performance Indicator</b>	<b>Actual Achievement 2013/2014</b>	<b>Planned Target 2014/2015</b>	<b>Actual Achievement 2014/2015</b>	<b>Deviation from planned target to Actual Achievement for 2014/2015</b>	<b>Comment on deviations</b>
Number of security compliance inspections conducted	10	288	240	- 48	Security companies have not yet been contracted at Taung RA, Koster and Zeerust weighbridges. Phokeng RA has not been functional since June
Number of Security Threat and Risks Assessments conducted	02	04	6	2	additional Security Threat and Risks Assessment were conducted

**Strategy to overcome areas of under performance**

The unit will ensure the inclusion of only functional facilities with security service providers on the APP.

**Changes to Planned Targets**

There were no changes to planned targets.

**Sub-programme expenditure**

Sub-Programme Name Security Services	2013/2014			2014/2015		
	Final Appropriation	Actual Expenditure	(Over)/Under Expenditure	Final Appropriation	Actual Expenditure	(Over)/Under Expenditure
	R'000	R'000	R'000	R'000	R'000	R'000
Current payment	13 050	12 977	73	13 010	13 160	(150)
Transfer					21	(21)

payments						
Payments for capital						
Payment for financial assets						
<b>Total</b>	<b>13 050</b>	<b>12 977</b>	<b>73</b>	<b>13 010</b>	<b>13 181</b>	<b>(171)</b>

### 3.1.7: COMMUNICATIONS

#### Purpose of programme

To ensure effective, coherent, and consistent internal and external communication

#### Strategic Objective

To ensure effective, coherent, and consistent internal and external communication

**Strategic objectives, performance indicators, planned targets and actual achievements Strategic objectives:**

The Department succeeded in achieving all the planned targets for the year under review; communication plan has been approved. Departmental calendar of events was developed and events plenary Committees were established to deal with all logistical arrangements for the success of all the events that were scheduled during the year under review. All the events were successfully held and covered by the print and electronic media. External and internal stakeholders were informed about all the events on time. In all the events, the department managed to brand, media alerts, statements were released and MEC speeches were also written and submitted on time.

#### **Strategic objectives**

<b>Sub Programme 1.7: Communication</b>					
<b>Strategic objectives</b>	<b>Actual Achievement 2013/2014</b>	<b>Planned Target 2014/2015</b>	<b>Actual Achievement 2014/2015</b>	<b>Deviation from planned target to Actual Achievement for 2014/2015</b>	<b>Comment on deviations</b>
To ensure effective,	N/A	12	12	0	None



coherent and consistent internal and external Communication					
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**Performance indicator**

<b>Sub-programme: 1.7. Communications</b>					
<b>Performance Indicator</b>	<b>Actual Achievement 2013/2014</b>	<b>Planned Target 2014/2015</b>	<b>Actual Achievement 2014/2015</b>	<b>Deviation from planned target to Actual Achievement for 2014/2015</b>	<b>Comment on deviations</b>
Number of reports on implementation of Communication Plan	N/A	12	12	0	None

**Strategy to overcome areas of under performance**

None

**Changes to planned targets**

None

**3.2 PROGRAMME 2: CIVILIAN OVERSIGHT**

**3.2.1 POLICY AND RESEARCH**

**Purpose of programme**

To exercise oversight function with regard to SAPS in the Province.

**Strategic objectives**

To conduct research and analyse data on police matters to make value adding inputs to Provincial and National Stakeholders decision making processes.

**Strategic objectives, performance indicators, planned targets and actual achievements Strategic objectives:**

The Department attained new responsibilities due to the promulgation of the Civilian Secretariat for Police Service Act (Act 2 of 2011) resulting in the Research Unit being established. Even though the Unit was not fully functional, a research on the Effects of Firearms Control Legislation on Crime in South Africa; North West Province was conducted. The objective of the study was to review existing data on firearms related crime and safety; to look at the impact of Firearm Controls Act on crime, management and control of firearms and lastly to identify problems encountered in enforcing the Firearms Control Act.

From the research conducted, recommendations on challenges identified were made. These included intensified training and support on Firearms Control Act to SAPS members, capturing of outdated data on the Crime Administration System and Community awareness campaigns on safety and handling of firearms.

**Strategic objectives**

<b><i>Sub Programme 2.1 : Policy and Research</i></b>					
<b><i>Strategic objectives</i></b>	<b><i>Actual Achievement 2013/2014</i></b>	<b><i>Planned Target 2014/2015</i></b>	<b><i>Actual Achievement 2014/2015</i></b>	<b><i>Deviation from planned target to Actual Achievement for 2014/2015</i></b>	<b><i>Comment on deviations</i></b>
To conduct research and analyse data on police matters to make value adding inputs to Provincial and National Stakeholders decision making process.	01	02	01	-1	Reprioritised due to budget constraints

**Performance indicator**

<b>Sub Programme 2.1. Policy and Research</b>					
<b>Performance Indicator</b>	<b>Actual Achievement 2013/2014</b>	<b>Planned Target 2014/2015</b>	<b>Actual Achievement 2014/2015</b>	<b>Deviation from planned target to Actual Achievement for 2014/2015</b>	<b>Comment on deviations</b>
Number of research reports on Special Projects	1	02	01	-1	Reconfiguration and Reprioritised

**Strategy to overcome areas of under performance**

To review plan for the new financial year.

**Changes to planned targets**

None

**Linking performance with budgets**

There was an allocation of R3,7m for the 2014/15 financial year. This budget could not be spent as posts relating to function could not be filled as planned.

**Sub-programme expenditure**

Sub- Programme Name: 2.1 Policy and Research	2013/2014			2014/2015		
	Final Appropriation	Actual Expenditure	(Over)/Under Expenditure	Final Appropriation	Actual Expenditure	(Over)/Under Expenditure
	R'000	R'000	R'000	R'000	R'000	R'000
Current payments	-	-	-	3 724	-	-
Transfer payments	-	-	-	-	-	-
Payment for capital assets	-	-	-	-	-	-
Payments for financial assets	-	-	-	-	-	-
<b>TOTAL</b>	-	-	-	<b>3 724</b>	-	-

### 3.2.2 MONITORING AND EVALUATION

#### Strategic Objective

To monitor and evaluate SAPS in adherence to statutory requirements to determine the status of compliance and service delivery at police stations.

#### **Strategic objectives, performance indicators, planned targets and actual achievements**

- **Announced Police Station Visits**

The Department had a constitutional mandate of overseeing the SAPS service delivery. In implementing this, thirty (30) Police Stations were monitored and evaluated through announced visits with an objective of administering the National Monitoring Tool (NMT). Though it was found that some focus areas of service delivery was satisfactory. There still existed challenges at some Police Stations especially regarding infrastructure and insufficient Victim Friendly facilities. Access control in accordance with the Minimum Information Security Standard (MISS) at the Police Stations was not in place and there was non-compliance with National Instructions and Provincial orders on escapes.

The Department is also responsible for presenting annual crime statistics as pronounced by the Minister of Police to the community of the North West Province. As such a presentation was held on the 11<sup>th</sup> November 2014 at Alabama Community Hall in Klerksdorp. The event was attended by SAPS, Community Police Forums, Municipalities, Chapter 9 Institutions within the Province and NGO's.

- **Domestic Violence Compliance**

Audit was conducted at forty (40) Police Stations to monitor SAPS compliance to Domestic Violence Act. Compliance to all aspects of Domestic Violence Act and Regulations was still a challenge. From the audits conducted, the following were identified as key findings; improper recordings of incidents on registers and improper filing of documents. There was non compliance at eight (08) Police Stations, whilst thirty two (32) were partially complying. Therefore, there had been some improvements observed at certain Police Stations.

The department in collaboration with the SAPS embarked on Domestic Violence Training Workshops. The purpose of the workshops was to address common negative findings as identified during police station audits. Workshops were conducted at all twelve (12) policing Clusters.

- **Unannounced Police Station Visits**

Unannounced visits were conducted at sixty (60) Police Stations, these visits were conducted after hours with an objective of assessing frontline service delivery. As part of the Setsokotsane Programme, unannounced visits were conducted at Madibogo, Setlagole, Delareyville, Lehurutshe, Zeerust, Ottosdal, Sannieshof and Morokweng Police Stations. The

purpose of these visits was also to check on the quality of services offered by the police stations. Of major concern was Setlagole Police station where visible policing unit was found to be none existent and its members used to perform other administrative matters, lack of personnel and resources. While Setlagole Police station had holding Cells, they were found not to be in use as the station was detaining at Madibogo Police Station. It is in this view that, Department made a recommendation to the SAPS that Detention Cells must be used to avoid travelling and overcrowding at Delareyville and Madibogo Police Stations which were the nearby police stations.

Service delivery at some of the Police Stations visited was satisfactory despite challenges in relation to resources, especially personnel and vehicles. Furthermore, non adherence to prescripts regarding regular hourly visits by Provincial SAPS Management still remains a challenge, resulting in matters requiring urgent attention not being addressed.

- **Service Delivery Complaints against the Police**

For the period under review, the department had a total number of two hundred and sixty eight (268) service delivery complaints; that is, one hundred and eleven (111) carried forward from the last financial year and one hundred and fifty seven (157) new complaints received. From this, one hundred and forty four (144) complaints were finalised. If compared to the previous financial year, it can be deduced that the department received double the number of complaints than what it had received previously. This can be attributed to the intensified awareness campaigns conducted by the department and distribution of marketing material.

During the previous financial year, most of the complaints received were from Mmabatho, Lomanyaneng and Mafikeng. However, since awareness campaigns were conducted; complaints received are from all police stations in the province. Awareness Campaigns were conducted at thirty four (34) different areas within the province.

Furthermore issues relating to complaints are addressed at the monthly Compliance Forum meetings attended by the Department, SAPS and IPID where resolutions taken are implemented. The department is conducting customer satisfaction survey to determine an improvement on service delivery by the SAPS and the department on issues of complaints. An assessment was conducted on all complaints where disciplinary steps were taken against members for failure to perform their duties and where IPID had recommended that steps be taken against members. Thereafter, a recommendation made that members be trained on code of conduct.

Various service delivery trends at different levels had been shown at Police Stations in the Province. This ranged from unsatisfactory and or poor investigations, poor response to complaints and scenes of crime, poor handling of scenes of crime and poor or inadequate feedback to complainants. All these are investigated and recommended actions accordingly forwarded to the SAPS.

In monitoring the SAPS, the Department is positively contributing to one of government strategic priorities of fighting crime within communities. By achieving targets as outlined above, the Department's goals and objectives were achieved as the main core function of Directorate.

**Strategic objectives**

<b>Sub Programme 2.2 : Monitoring and Evaluation</b>					
<b>Strategic objectives</b>	<b>Actual Achievement 2013/2014</b>	<b>Planned Target 2014/2015</b>	<b>Actual Achievement 2014/2015</b>	<b>Deviation from planned target to Actual Achievement for 2014/2015</b>	<b>Comment on deviations</b>
To monitor and evaluate SAPS in adherence to statutory requirements to determine the status of compliance and service delivery at police stations	151	166	167	1	<b>Additional Police Stations visited as part of the Premier's Setsokotsane Programme</b>

**Performance indicator**

<b>Programme Name: Monitoring and Evaluation</b>					
<b>Performance Indicator</b>	<b>Actual Achievement 2013/2014</b>	<b>Planned Target 2014/2015</b>	<b>Actual Achievement 2014/2015</b>	<b>Deviation from planned target to Actual Achievement for 2014/2015</b>	<b>Comment on deviations</b>
Number of Service Delivery Complaints Management Reports compiled	4	4	4	0	None
Number of Annual Report on the implementation of National Monitoring Tool recommendations compiled	N/A	1	1	0	None
Number of Police Stations monitored (schedule and tools)	N/A	30	30	0	None

Number of Police Station monitoring reports (announced visits reports) compiled	40	30	30	0	None
Number of Domestic Violence Act Compliance Reports compiled	40	40	40	0	None
Number of Monitoring and Evaluation report on Special Projects compiled	1	1	1	0	None
Number of Police Stations monitored (unannounced visits)	60	60	63	3	Additional Police Stations visited as part of the Premier's Setsokotsane Programme

**Strategy to overcome areas of under performance**

N/A

**Changes to planned targets**

1. Performance Indicator: Number of Police Stations monitored (schedule and tools)
  - Reduced from 40 to 30 due to reprioritization.
2. Performance Indicator: Number of Police Station monitoring reports (announced visits reports) compiled
  - Reduced from 40 to 30 due to reprioritization.
4. Performance Indicator: Number of reports on Departmental Call Centre – Target 4 – the indicator was performed during the first quarter. During the second quarter it was removed from the re-tabled Annual Performance Plan.

The total annual target 2014/15 was therefore reduced to 166

**Linking performance with budgets**

The sub programme overspent its budget by R3,8m during the year, which is 37% over expenditure. This expenditure is mainly current payments on compensation of employees. On the overall at a programme level, this will be offset by a saving on sub programme Policy and Research.

Sub- Programme Name: Monitoring and Evaluation	2013/2014			2014/2015		
	Final Appropriation	Actual Expenditure	(Over)/Under Expenditure	Final Appropriation	Actual Expenditure	(Over)/Under Expenditure
	R'000	R'000	R'000	R'000	R'000	R'000
Current payments	13 255	12 929	326	10 370	14 291	(3 921)
Transfer payments	-	-	-			
Payment for capital assets	149	138	-	50	-	50
<b>TOTAL</b>	<b>13 404</b>	<b>13 067</b>	<b>326</b>	<b>10 420</b>	<b>14 291</b>	<b>(3 871)</b>



### 3.3 PROGRAMME 3: CRIME PREVENTION AND COMMUNITY POLICE RELATIONS

#### Purpose of the programme

- Provide for the participation and involvement of communities in social crime prevention initiatives
- To further strengthen relations between communities and police agencies
- To develop and implement and integrated social crime prevention initiatives for safer communities

#### Strategic objective

To coordinate integrated social crime prevention initiatives for safer communities

#### **Strategic objectives, performance indicators, planned targets and actual achievements**

#### **Strategic objectives:**

<b>Programme 3 : Crime prevention and Community Police Relations</b>					
<b>Strategic objectives</b>	<b>Actual Achievement 2013/2014</b>	<b>Planned Target 2014/2015</b>	<b>Actual Achievement 2014/2015</b>	<b>Deviation from planned target to Actual Achievement for 2014/2015</b>	<b>Comment on deviations</b>
To coordinate integrated social crime prevention initiatives for safer communities	277	203	208	5	Additional activity during the Premier's Setsokotsane Programme was performed, this increasing planned activities, Other CPFs that were not originally targeted requested to be included in the training as they were newly elected

***Performance indicator***

<b>Programme 3: Crime prevention and Community Police Relations</b>					
<b>Performance Indicator</b>	<b>Actual Achievement 2013/2014</b>	<b>Planned Target 2014/2015</b>	<b>Actual Achievement 2014/2015</b>	<b>Deviation from planned target to Actual Achievement for 2014/2015</b>	<b>Comment on deviations</b>
Number of Community Safety Forums established in Municipalities	6	7	1	-6	Delay of Municipalities to get ready to establish CSFs.
Number of Non Profit Institutions funded (CPFs and other Organizations)	43	45	49	4	Additional business plans requesting funding were received from CPFs
Number of social crime prevention activities implemented (community mobilization)	48	112	113	1	Additional activity during the Premier's Setsokotsane Programme was performed, this increasing planned activities
Number of functional Community Police Forums aligned to Policies and guidelines	0	40	45	5	Other CPFs that were not originally targeted requested to be included in the training as they were newly elected

**Strategy to overcome areas of under performance**

- Extensive scheduled consultative meetings with the Municipalities to promote buy -in through continuous presentations during MUNIMEC meetings.
- Involvement of SALGA as one of the key stakeholders for support.

**Changes to planned targets**

Before configuration of the Department of Human Settlement, Public Safety and Liaison to Department of Community Safety and Transport Management, 180 community safety Patrollers and 48 social crime prevention programme were planned as targets and after configurations, community safety patrollers were removed as an indicator and social crime prevention programmes were increased from 48 social crime prevention programmes to 112 social crime activities that changed the target to 203.

**Linking performance with budgets**

The total current percentage expenditure for the sub programme is 93.34% There is an under expenditure for the programme and is mainly on current payments. Some of the training of CPFs could not be implemented, hence the unspent funds under current expenditure.

This is an improvement from the previous financial year where the expenditure was 64%.

Sub- Programme Name: Crime Prevention	2013/2014			2014/2015		
	Final Appropriation	Actual Expenditure	(Over)/Under Expenditure	Final Appropriation	Actual Expenditure	(Over)/Under Expenditure
	R'000	R'000	R'000	R'000	R'000	R'000
Current payments	9 555	9 014	541	14 763	13 767	996
Transfer payments	912	773	139	889	631	258
Payment for capital assets	4 130	184	3 946	-	-	-
Payments for financial assets	-	160	-160	-	-	-
<b>TOTAL</b>	<b>14 597</b>	<b>10 131</b>	<b>4 466</b>	<b>15 652</b>	<b>14 398</b>	<b>1 254</b>

### 3.4. PROGRAMME 4: TRANSPORT REGULATION

#### 3.4.1: TRANSPORT ADMINISTRATION AND LICENSING

##### Purpose of programme

To monitor and control the registration and licensing of all motor vehicles and to render services regarding the administration of applications in terms of the National Road Traffic Act (Act 93 of 1996). Implementation of laws and regulations relating to vehicle registration and licensing, vehicle fitness and testing and driver fitness testing.

##### Strategic objective

To monitor and control registration and licensing of all motor vehicles and to render the administration of Applications in terms of the National Road Traffic Act (Act 93 of 1996)

##### **Strategic objectives, performance indicators, planned targets and actual achievements:**

##### Strategic objectives

<b>Sub Programme Name 4.1: Transport Administration and Licensing</b>					
<b>Strategic objectives</b>	<b>Actual Achievement 2013/2014</b>	<b>Planned Target 2014/2015</b>	<b>Actual Achievement 2014/2015</b>	<b>Deviation from planned target to Actual Achievement for 2014/2015</b>	<b>Comment on deviations</b>
<i>To monitor and control registration and licensing of all motor vehicles and to render the administration of Applicants in terms of the National Road Traffic act (Act 93 of 1996)</i>	735118 ( 96%; 76%)	567 000 (79%)	671388	104388	The Department established two registering authorities under the management of Local Municipalities, in Madibeng Local Municipality – Hartbeespoort Dam office, Naledi Local Municipality – Stella office and 7 Post Offices

**Performance indicator**

<b>Sub Programme 4.1: Transport Administration and Licensing</b>					
<b>Performance Indicator</b>	<b>Actual Achievement 2013/2014</b>	<b>Planned Target 2014/2015</b>	<b>Actual Achievement 2014/2015</b>	<b>Deviation from planned target to Actual Achievement for 2014/2015</b>	<b>Comment on deviations</b>
1.Number of new vehicles registered	23,451	20,357	24,713	4,356	Establishment of Haartbeespoort Dam Registering Authority attracted motor vehicle owners who used the services at Gauteng Province
2.Number of used vehicles	72,844	71,203	74,913	3,710	Establishment of Haartbeespoort Dam Registering Authority attracted motor vehicle owners who used the services at Gauteng Province
3.Number of vehicle licensed	638,823	567,634	571,762	4,128	Establishment of Haartbespoort Dam Registering Authority attracted motor vehicle owners who used the services at Gauteng Province

4. Percentage of total registered vehicles that are licensed	96%	79 % 567,000	79 % 571,762	79 % 4,762	None
5. Percentage of total licenses that are paid within the prescribed period	76%	85 % 567,000	85 % 571,762	85 % 4,762	None

**Strategy to overcome areas of under performance**

None

**Changes to planned targets**

None

**Linking performance with budgets**

The sub programme has spent 97.8% of its budget. This is a slight increase in spending from the 96.3% spent in 2013/4. The 2014/15 financial under spending was due to unspent infrastructure budget.

**Sub-programme expenditure**

Sub-Programme Name: Transport Admin and Licensing	2013/2014			2014/2015		
	Final Appropriation	Actual Expenditure	(Over)/Under Expenditure	Final Appropriation	Actual Expenditure	(Over)/Under Expenditure
	R'000	R'000	R'000	R'000	R'000	R'000
Current payments	110 977	105 097	5 880	97 956	102 672	(4 716)
Transfers and subsidies	822	633	189	120	120	-
Payments for capital assets	3 598	314	3284	15 606	844	7 166
<b>TOTAL</b>	<b>115 397</b>	<b>106 044</b>	<b>9 353</b>	<b>113 682</b>	<b>111 232</b>	<b>2 450</b>

### 3.4.2: OPERATOR LICENSE AND PERMITS

#### Purpose of programme

To manage, approve and control the registering of transport operators and issuing of all licenses and permits required in terms of legislation.

#### Strategic objective

To regulate and monitor public transport services to ensure compliance to statutory requirements.

#### Strategic objectives, performance indicators, planned targets and actual achievements:

#### Strategic objectives

<b>Sub Programme 4.2: Operator License and Permits</b>					
<b>Strategic objectives</b>	<b>Actual Achievement 2013/2014</b>	<b>Planned Target 2014/2015</b>	<b>Actual Achievement 2014/2015</b>	<b>Deviation from planned target to Actual Achievement for 2014/2015</b>	<b>Comment on deviations</b>
To regulate and monitor public transport services to ensure compliance to statutory requirements.	8320	2250	9 259	7009	The target of 2 250 did not include the number of temporary licences issued.

#### Performance indicator

<b>Sub-programme: 4.2: Operator License and Permits</b>					
<b>Performance Indicator</b>	<b>Actual Achievement 2013/2014</b>	<b>Planned Target 2014/2015</b>	<b>Actual Achievement 2014/2015</b>	<b>Deviation from planned target to Actual Achievement for 2014/2015</b>	<b>Comment on deviations</b>
Number of permits converted	20	50	39	-11	Operators were reluctant to submit

<i>into operating licences for minibuses</i>					<i>for conversion due to the extension of the deadline for conversion from 2016 to 2018</i>
<i>Number of operating licenses issued</i>	8154	2000	9 146	7146	<i>Target set did not include temporary issued licenses.</i>
<i>Number of permits converted into operating licences for other modes of transport</i>	146	200	74	-126	<i>Operators were reluctant to submit for conversion because the deadline for conversion was moved from 2016 to 2018</i>

**Strategy to overcome areas of under performance**

Conduct awareness campaigns to improve compliance.

**Changes to planned targets**

None

**3.4.3. LAW ENFORCEMENT**

**Programme Purpose**

To maintain law and order for all modes of transport by providing quality traffic policing (law enforcement) services as stipulated by relevant legislation. This also includes overloading, control along the road network.

**Strategic Objective**

To ensure that road users comply with all relevant road traffic legislation in order to contribute towards road safety

**Strategic objectives, performance indicators, planned targets and actual achievements**

The period under review was characterised by traffic law enforcement operations with increased focus during Festive Season, Easter and the October Transport month operations.

Progress was registered in the extension of municipal boundaries of certain municipalities for traffic law enforcement purposes. Operational Plans for all major events including those taking place outside the municipal boundaries, are drafted and approved together with the affected municipalities. This arrangement also includes municipal traffic attending accidents outside the 6 kilometre radius and monitoring of major events within the municipal CBD.



The securitised number plate system project was put on hold until further notice in view of the intended name change of the province.

A site has been identified at Lichtenburg; the Ditsobotla Local Municipality has allocated the site for the construction of a new weighbridge.

<b>Sub-Programme 4.3 Law Enforcement</b>					
<b>Strategic objectives</b>	<b>Actual Achievement 2013/2014</b>	<b>Planned Target 2014/2015</b>	<b>Actual Achievement 2014/2015</b>	<b>Deviation from planned target to Actual Achievement for 2014/2015</b>	<b>Comment on deviations</b>
To ensure that road users comply with all relevant road traffic legislation in order to contribute towards road safety	1413077	1247592	1 289 651	42 062	Additional traffic officials appointed and deployed throughout the Province.

**Performance indicators**

<b>Programme Name: 4.3 Law Enforcement</b>					
<b>Performance Indicator</b>	<b>Actual Achievement 2013/2014</b>	<b>Planned Target 2014/2015</b>	<b>Actual Achievement 2014/2015</b>	<b>Deviation from planned target to Actual Achievement for 2014/2015</b>	<b>Comment on deviations</b>
Number of drivers and vehicles checked for compliance at	1101432	902 948	1 015 636	112 688	Additional traffic officials appointed and deployed throughout the province

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road block					
Number of vehicles weighed at weigh bridges	173 887	200 000	150 697	-49 303	There were major technical challenges at the weighbridges. Potchefstroom and Zeerust weighbridge underwent major repairs and new equipment was installed to replace outdated.
Number of drivers tested in terms of K53 at provincial DLTC	4829	4600	5 294	694	More applications were received than anticipated as well as the deployment of additional examiners.
Number of Special Operations conducted	3075	1500	1961	461	Additional traffic officials appointed and deployed throughout the Province.
Number of inter-provincial roadblocks conducted	93	90	90	0	N/A
Number of patrols conducted on routes with high accident rates to ensure visible traffic policing	40471	40 000	36 540	-3 460	The target was not reached as a result of a significant number of subsidised vehicles which contracts ended. The department purchased twenty new vehicle which will be allocated in 1st quarter 2015/16
Number of speed	11 110	13 000	11 283	-1 717	The target was not reached as a

operations conducted					result of shortage of equipment. Additional equipment to be procured in next financial year.
Number of K78 road blocks held	1 330	1 454	894	-560	The target was not reached as a result of shortage of equipment. Additional equipment to be procured in next financial year.
Number of hours weighbridges operated	19 886	27 000	17 425	-9 575	There were major technical challenges at the weighbridges. Potchefstroom and Zeerust weighbridge underwent major repairs and new equipment was installed to replace outdated.
Number of road side vehicles check point operations	56964	57 000	49 834	-7166	Activity was impacted as a result of high number of abnormal escorts, and expiry of subsidised vehicle contracts, leading to vehicle shortage

**Strategy to overcome areas of under performance**

The department will procure additional equipment and vehicles in the new financial year. The weighbridges that underwent major repairs will be fully functional, and Koster weighbridge will also undergo replacement of all outdated mass measuring equipment.

**Changes to planned targets**

None

### **Linking performance with budgets**

The sub programme has spent 102.6% of its budget, which translates to 2.6% over spending. This is an increase in spending from the 75% spent in 2013/4. The areas affected by the over expenditure is current expenditure, mainly on compensation of employees due to payments of overtime claims by traffic officers and on transfer payment, due to payments of leave gratuity

### **Sub-programme expenditure**

Sub-Programme Name: Law Enforcement	2013/2014			2014/2015		
	Final Appropriation	Actual Expenditure	(Over)/Under Expenditure	Final Appropriation	Actual Expenditure	(Over)/Under Expenditure
	R'000	R'000	R'000	R'000	R'000	R'000
Current payments	215 839	213 240	2 599	232 671	240 481	(7 810)
Transfers and subsidies	771	771	-	1 037	2 114	(1 077)
Payments for capital assets	13 337	12 304	1 032	15 073	12 757	2 316
<b>TOTAL</b>	<b>299 947</b>	<b>226 316</b>	<b>3 631</b>	<b>248 781</b>	<b>255 352</b>	<b>(6 571)</b>

### **3.4. 4: INSPECTORATE OF DLTC AND VTS**

#### **Purpose of programme**

To monitor activities of all vehicle testing stations, and driving license testing centres

#### **Strategic objective**

To ensure that road users comply with all relevant road traffic legislation in order to contribute towards roads safety

**Strategic objectives, performance indicators, planned targets and actual achievements Strategic objectives:**

**Strategic objectives**

<b>Sub Programme 4. 4: Inspectorate of DLTC and VTS</b>					
<b>Strategic objectives</b>	<b>Actual Achievement 2013/2014</b>	<b>Planned Target 2014/2015</b>	<b>Actual Achievement 2014/2015</b>	<b>Deviation from planned target to Actual Achievement for 2014/2015</b>	<b>Comment on deviations</b>
To Ensure that road users comply with all relevant road traffic legislation in order to contribute towards roads safety	268	150	150	0	None

**Performance indicator**

<b>Sub-programme: 4.4 Inspectorate of DLTC and VTS</b>					
<b>Performance Indicator</b>	<b>Actual Achievement 2013/2014</b>	<b>Planned Target 2014/2015</b>	<b>Actual Achievement 2014/2015</b>	<b>Deviation from planned target to Actual Achievement for 2014/2015</b>	<b>Comment on deviations</b>
Number of inspections conducted at DLTCs	78	78	78	0	None
Number of inspections conducted at VTSS	72	72	72	0	None

**Strategy to overcome areas of under performance**

None

**Changes to planned targets**

None

### 3.5. PROGRAMME 5: TRANSPORT OPERATIONS

#### 3.5.1 PUBLIC TRANSPORT SERVICES

##### Programme Purpose

- The management of integrated land transport contracts to provide mobility to commuters.
- The management of subsidies for public transport operators as agreed between government and the operator with a focus on commuters and learners

##### Strategic Objective

To ensure access to an integrated public transport system to increase mobility in rural areas.

##### Strategic objectives, performance indicators, planned targets and actual achievements

In spite of all this challenges the department managed to subsidise 33 334 learners ensuring that they access 230 learning institutions around the rural areas of the province thus contributing to the high percentage in terms learner pass rate in particular Matriculants. This number is going to increase in the next financial year considering closure of certain schools because of rationalisation policy and development of new settlement.

In terms of commuter transport the Directorate managed to spend 99.3% of the allocated budget and has increased users of subsidised public transport from 25million in the past financial to 26million in the year under review.

The four subsidised commuter contracts created 1552 permanent jobs in spite of being managed on month to month contracts a very undesirable situation for bus operation

##### Strategic Objective

<b>Sub Programme 5.1. Public Transport Services</b>					
<b>Strategic objectives</b>	<b>Actual Achievement 2013/2014</b>	<b>Planned Target 2014/2015</b>	<b>Actual Achievement 2014/2015</b>	<b>Deviation from planned target to Actual Achievement for 2014/2015</b>	<b>Comment on deviations</b>
To ensure access to an integrated public transport system to increase mobility in rural areas	56 599 501.24 (2.5)AVG	29 605 707.36 (3.0) AVG	26 692 471.96 (3.0)AVG	-2 913 235.40	Non-compliance by the operators e.g break-downs

**Performance indicators**

<b>Sub-programme: 5.1: Public Transport Services</b>					
<b>Performance Indicator</b>	<b>Actual Achievement 2013/2014</b>	<b>Planned Target 2014/2015</b>	<b>Actual Achievement 2014/2015</b>	<b>Deviation from planned target to Actual Achievement for 2014/2015</b>	<b>Comment on deviations</b>
Number of subsidized routes	838	848	841	-7	Insufficient budget due to reprioritization
Number of vehicle kilometres subsidized	N/A	53476	48 919.64	-4 556.36	Reduction of kilometres and Interrupted service due to mechanical break-downs
Number of kilometres operated per vehicle	47 625.04	53476	48 919.64	-4 556.36	Reduction of kilometres and Interrupted service due to mechanical break-downs
Number of passengers per vehicle	44 446.93	50 985	44 014	-6 971	Reduction in number of routes due to budget constraints
Number of passengers per trip operated	44.17	42.36	43.28	0.92	Overloading in certain trips
Number of staff per vehicle (average)	2.5	3.0	2.6	-0.4	Appointment of staff is not within the control of the department
Number of subsidized passengers	25 754 212	28 602 992	25 792 735	-2 810 257	Reduction in number of routes due to budget constraints
Number of unsubsidized passengers	63 883	73 876	87 297	13 421	Increase in number of subsidised

					passengers.
Number of trips subsidized	584 320	675 184	595 925	-79 259	Reduction in number of routes due to budget constraints
<b>Scholar Transport</b>					
Number of learner transport operators subsidized	126	124	122	-2	Incorrect data recordings
Number of subsidized learners	46 111	51 567	33 334	-18 233	Incorrect data recordings by operators
Number of subsidized kilometres	30 322	42 740	40 413	-2 327	Revised some of the inflated operators kilometres
Number of subsidized vehicles (learners transport)	331	394	399	5	Additional busses to address overloading and new needs

**Strategy to overcome areas of under performance**

To intensify the monitoring of subsidized public transport services and implement penalty clauses as provided in the contract.

**Changes to planned targets**

The actual planned target should have been 29 605 707.36 based on total number of kilometres travelled by all contracted vehicles whereas 895 763.36 target was based on total kilometres travelled by one vehicle.

**3.5.2: TRANSPORT SAFETY AND COMPLIANCE**

**Programme Purpose**

The provision of road safety education and awareness to the public including expenditure related to the communication and media releases, equipment and material as well as the liaison and co-ordination of provincial safety and compliance initiatives



## Strategic Objectives

To promote road safety in all communities in order to improve road user behaviour

### **Strategic objectives, performance indicators, planned targets and actual achievements Strategic objectives:**

In order to ensure that all South Africans are and feel free, the Directorate implemented a number of Projects and Programmes as planned. An overachievement of one hundred and five (105) Road safety awareness campaigns was conducted with the intention of influencing road user behaviour and attitude. These campaigns were conducted with various stakeholders and business communities such as Municipalities, Transnet Freight Rail, Road Accident Funds and mining companies along the Platinum Belt.

Road Safety Education programmes such as Scholar Patrol, Road Safety School Debate, Participatory Education Technique, Learner and Driver License for Grade 10 and 11 were successfully implemented in partnership with the Department of Basic Education. Three hundred and forty one( 341) schools were reached through implementation of these projects and programmes

Community Road Safety Councils were successfully established at Dr Ruth Segomotsi Mompati District Municipality(Lekwa Teemane and Ganyesa) with plans already in place to establish at Ratlou and Ramotshere Moiloa in the next financial year.

### **Strategic Objective**

<b><i>Sub Programme Name 5.2 Transport Safety and Compliance</i></b>					
<b><i>Strategic objectives</i></b>	<b><i>Actual Achievement 2013/2014</i></b>	<b><i>Planned Target 2014/2015</i></b>	<b><i>Actual Achievement 2014/2015</i></b>	<b><i>Deviation from planned target to Actual Achievement for 2014/2015</i></b>	<b><i>Comment on deviations</i></b>
<i>To promote road safety in all communities in order to improve road user behaviour</i>	5 940	8 464	3 767	-4 694	<i>Withdrawal of some schools on scholar patrols due to poor roads infrastructure, insufficient resources such as motor vehicles and personnel,</i>

**Performance indicator**

<b>Programme / Sub-programme: 5.2 Transport Safety and Compliance</b>					
<b>Performance Indicator</b>	<b>Actual Achievement 2013/2014</b>	<b>Planned Target 2014/2015</b>	<b>Actual Achievement 2014/2015</b>	<b>Deviation from planned target to Actual Achievement for 2014/2015</b>	<b>Comment on deviations</b>
<i>Number of performance evaluation reports compiled on road safety council</i>	04	04	04	0	None
<i>Number of schools involved in road safety education programme</i>	1602	346	341	-5	<i>Withdrawal of some schools on scholar patrols due to poor roads infrastructure, insufficient resources such as motor vehicles and personnel,</i>
<i>Number of road safety awareness interventions conducted</i>	60	3428 <u>APP</u>	105	3 323	<i>Targets will be reviewed to consider activities that must be implemented during October Transport month.</i>
<i>Number of monitoring visits on existing scholar patrols in compliance with scholar patrol policy</i>	447	768	205	563	<i>Target to be reviewed next financial year by considering the resources that are available.</i>
<i>Number of road safety presentations made at schools and early childhood development centres</i>	2635	3918	3112	806	<i>Target to be reviewed next financial year by considering the resources that are available</i>

**Strategy to overcome areas of under performance**

The following are strategies to address underperformance:

- To review 2015/16 targets considering the resources available
- Road Safety Learnership programme to be implemented in 2015/16
- The Directorate to continue engaging schools and Municipalities regarding the importance of participating in the programme

**Changes to planned targets**

None

**Linking performance with budgets**

The sub programme has spent 100.13% of its budget, which translates to 0.13% over spending. This is an increase in spending from the 98.02% spent in 2013/4. The areas affected by the over expenditure is current expenditure, mainly on compensation of employees

**Sub-programme expenditure**

Sub-Programme Name: Safety Education	2013/2014			2014/2015		
	Final Appropriation	Actual Expenditure	(Over)/Under Expenditure	Final Appropriation	Actual Expenditure	(Over)/Under Expenditure
	R'000	R'000	R'000	R'000	R'000	R'000
Current payments	18 913	18 565	348	21 128	21 187	(59)
Transfers and subsidies	68	40	28	76	76	-
Payments for capital assets	-	-	-	-	-	-
<b>TOTAL</b>	<b>18 981</b>	<b>18 605</b>	<b>376</b>	<b>21 491</b>	<b>21 520</b>	<b>(29)</b>

### 3.5.3 Infrastructure Operations

#### Programme purpose

To ensure the provision of effective, efficient, accessible, affordable, safe and integrated public transport network that are economically viable, environmentally friendly and with a rural bias.

#### Strategic Objectives

To ensure compliant and sustainable airport operations that increase civilian and freight air transport

Strategic objectives, performance indicators, planned targets and actual achievements

Strategic objectives

Strategic Objectives

<b>Programme / Sub-programme: 5.3. Infrastructure Operations</b>					
<b>Performance Indicator</b>	<b>Actual Achievement 2013/2014</b>	<b>Planned Target 2014/2015</b>	<b>Actual Achievement 2014/2015</b>	<b>Deviation from planned target to Actual Achievement for 2014/2015</b>	<b>Comment on deviations</b>
<i>To ensure compliant and sustainable airport operations that increase civilian and freight air transport</i>	<i>N/A</i>	<i>14</i>	<i>3</i>	<i>-11</i>	

**Performance Indicators**

<b>Programme / Sub-programme 5.3. Infrastructure Operations</b>					
<b>Performance Indicator</b>	<b>Actual Achievement 2013/2014</b>	<b>Planned Target 2014/2015</b>	<b>Actual Achievement 2014/2015</b>	<b>Deviation from planned target to Actual Achievement for 2014/2015</b>	<b>Comment on deviations</b>
<i>Number of Aviation Master Plan developed</i>		<i>01</i>	<i>Nil</i>	<i>-1</i>	<i>Delay in appointment of service provider</i>
<i>Number of land use plan developed</i>		<i>01</i>	<i>Nil</i>	<i>-1</i>	<i>Reprioritisation of projects</i>
<i>Number of Aviation Security contract for provisioning of security services appointed</i>		<i>02</i>	<i>Nil</i>	<i>-2</i>	<i>The appointment of security contract is dependent of finalisation of appointment of a management company</i>
<i>Number of Aviation Screening equipment that is compliant to SACAA and ICAO standards procured.</i>		<i>06</i>	<i>2</i>	<i>-4</i>	<i>Procurement of screening equipment for Mafikeng Airport was deferred to the next financial year.</i>
<i>Number of air field maintenance contract appointed</i>		<i>02</i>	<i>Nil</i>	<i>-02</i>	<i>Reprioritisation of projects</i>
<i>Number of passenger air transport carrier (one route for each Airport)</i>		<i>02</i>	<i>1</i>	<i>-1</i>	<i>Appointment delayed due to compliance issues</i>

Strategy to overcome areas of under performance

The department to appoint a management company which will assist with addressing compliance issues

Changes to planned targets

NB: Provide reasons for all deviations per performance Indicator if the indicator or targets have been changed during the reporting period i.e. after the APP has been tabled. In year changes to targets are only permitted if there has been adjustment in the budget

Sub-programme expenditure

Sub- Programme Name: Infrastructure	2013/2014			2014/2015		
	Final Appropriation	Actual Expenditure	(Over)/Under Expenditure	Final Appropriation	Actual Expenditure	(Over)/Under Expenditure
	R'000	R'000	R'000	R'000	R'000	R'000
Current payments	-	-	-	42,275	39,824	2,451
Transfers and subsidies	-	-	-	33	135	(102)
Payments for capital assets	-	-	-	825	158	667
<b>TOTAL</b>	-	-	-	<b>43 133</b>	<b>40 117</b>	<b>3 016</b>

**3.5.4. INFRASTRUCTURE PLANNING**

**Programme purpose**

To main purpose of the Programme is to ensure the provision of effective, efficient, accessible, affordable, safe and integrated public transport networks.

**Strategic Objectives**

To develop policies, strategies and integrated plan

**Strategic objectives, performance indicators, planned targets and actual achievements Strategic objectives**

The Department could not commence with the development/compilation of Provincial Land Transport Framework (PLTF), Integrated Transport Plans (D-ITP and L-ITP), Learner Transport Policy/Strategy, due to reconfiguration of government departments. Tenders advertised by the Department of Public Works, Roads & Transport could not be transferred on time for the receiving department to proceed with the process.

**Strategic Objectives**

<b>Programme / Sub-programme: 5.4. Infrastructure Planning</b>					
<b>Performance Indicator</b>	<b>Actual Achievement 2013/2014</b>	<b>Planned Target 2014/2015</b>	<b>Actual Achievement 2014/2015</b>	<b>Deviation from planned target to Actual Achievement for 2014/2015</b>	<b>Comment on deviations</b>
<i>To develop policies, strategies and integrated plans</i>	N/A	07	3	-4	<i>Due to reconfiguration of government departments had to re-advertise the bids.</i>

**Performance Indicators**

<b>Programme / Sub-programme 5.4. Infrastructure Planning</b>					
<b>Performance Indicator</b>	<b>Actual Achievement 2013/2014</b>	<b>Planned Target 2014/2015</b>	<b>Actual Achievement 2014/2015</b>	<b>Deviation from planned target to Actual Achievement for 2014/2015</b>	<b>Comment on deviations</b>
<i>Number of 3rd generation of Provincial land transport framework (PLTF) developed</i>	N/A	01	0	-1	<i>Due to reconfiguration of government departments, there was a delay in finalizing the tender process.</i>
<i>Number of Municipal integrated transport plans (CITP's DITP's and LTP's) developed</i>	N/A	03	0	-3	<i>Due to reconfiguration of government departments, there was a delay in finalizing the tender process</i>

<i>Number of freight transport strategy developed</i>	<i>0</i>	<i>01</i>	<i>01</i>	<i>0</i>	<i>None</i>
<i>Number of passenger and freight rail plan developed</i>	<i>0</i>	<i>01</i>	<i>01</i>	<i>0</i>	<i>None</i>
<i>Number of feasibility study for the development of a freight hub at Mahikeng Airport developed</i>	<i>0</i>	<i>01</i>	<i>01</i>	<i>0</i>	<i>None</i>

**Strategy to overcome areas of under performance**

Finalization of tender processes.

**Changes to planned targets**

None

**Linking performance with budgets**

There was a slight over expenditure on the sub programme (3%), where the actual spent is 103%. The over spending is under current payments and was specifically under compensation of employees.

**Sub-programme expenditure**

Sub-Programme Name: Transport Systems	2013/2014			2014/2015		
	Final Appropriation	Actual Expenditure	(Over)/Under Expenditure	Final Appropriation	Actual Expenditure	(Over)/Under Expenditure
	R'000	R'000	R'000	R'000	R'000	R'000
Current payments	-	-	-	11 509	11 958	(449)
Transfers and subsidies	-	-	-	48	36	12
Payments for capital assets	-	-	-	115	18	97
<b>TOTAL</b>				<b>11 672</b>	<b>12 054</b>	<b>380</b>



### 3.5.5. GOVERNMENT FLEET

#### Programme purpose

Providing reliable fleet to meet clients needs to ensure that vehicles are optimally and effectively used for the rendering of services.

#### Strategic objectives

To manage government fleet in accordance with the prescribed standards

#### **Strategic objectives, performance indicators, planned targets and actual achievements Strategic objectives**

The Directorate managed to repair and maintain 3354 pool vehicles during the year under review. This has enhanced service delivery in all user departments, eight pool vehicles were allocated to the Premier's Setsokotswane Special project and 112 new pool vehicles were acquired and distributed to alleviate transport problems within the user department's stables. The directorate conducted four auction sale at districts, sold 600 redundant pool vehicles and realise R16 048 150 from those sales.

#### **Strategic Objectives**

<b>Sub Programme 5.5. Government Fleet</b>					
<b><i>Strategic objectives</i></b>	<b><i>Actual Achievement 2014/2015</i></b>	<b><i>Planned Target 2014/2015</i></b>	<b><i>Actual Achievement 2014/2015</i></b>	<b><i>Deviation from planned target to Actual Achievement for 2014/2015</i></b>	<b><i>Comment on deviations</i></b>
<i>To manage government fleet in accordance with the prescribed standards</i>	2000	2332	2332	0	None

**Performance Indicators**

<b>Sub Programme 5.5. Government Fleet</b>					
<b>Performance Indicator</b>	<b>Actual Achievement 2013/2014</b>	<b>Planned Target 2014/2015</b>	<b>Actual Achievement 2014/2015</b>	<b>Deviation from planned target to Actual Achievement for 2014/2015</b>	<b>Comment on deviations</b>
<i>Number of vehicles purchased</i>	102	30	112	78	<i>Additional vehicles were ordered for user Departments</i>
<i>Number of vehicles maintained/repaired</i>	17 538	2000	3354	1354	<i>More vehicles underwent repairs and maintenance because of their age and provincial road conditions</i>
<i>Number of drivers trained</i>	465	300	385	85	<i>Newly appointed traffic officer were trained and authorised to use GG vehicles</i>
<i>Number of fleet management policies developed</i>	N/A	2	2	0	<i>None</i>
<i>Number of kilometres travelled by government fleet</i>	N/A	54 180216	52 815549	-1 364667	<i>Less travelling due to mechanical break-downs and road conditions</i>

**Strategies to overcome areas of under performance**

Intensify monitoring system of government fleet.

**Changes to planned targets**

None

**4. TRANSFER PAYMENTS**

**4.1. Transfer payments to public entities**

R30m was transferred to NTI in the third quarter of the financial year. This was a roll over of funds as was requested from treasury, and the fund was for alleviation of financial pressures that were experienced by the entity.

**4.2 Transfer payments to all organisations other than public entities**

As part of strengthening communities to participate in crime prevention initiatives, the Department was allocated a Transfer Payment to the amount of R839 000 for implementation of social crime prevention projects by CPFs and other organizations. This was done to enhance police efforts in the fight against crime and ensuring mobilization for safer communities. A total of R625, 580 was transferred to 49 Community Police Fora (CPF's) and 1 NPO upon approval of Business Plans. Despite efforts to assist with applications, most of the NPO's that responded did not comply with the requirements for funding. All NPI's have provided the Department with written assurance that each have sufficient financial management and control systems in place towards expected proper accounting for the funds. This was done through submission of Section 38 (1) (j) Certificates signed by individual CPF Chairpersons and the Managing Director of the NPO prior to the transfer of funds. The Department continued to conduct monitoring of the Transfer Payment through station visits to obtain consolidated activity reports for funded projects. Assistance with respect to reporting was provided by the Department. Below is a list of all entities to which transfer amounts have been made (i.e. funded NPI's).

**The table below reflects the transfer payments made for the period 1 April 2014 to 31 March 2015**

<b>Name of transferee</b>	<b>Type of organisation</b>	<b>Purpose for which the funds were used</b>	<b>Did the dept. comply with s 38 (1) (j) of the PFMA</b>	<b>Amount transferred (R'000)</b>	<b>Amount spent by the entity</b>	<b>Reasons for the funds unspent by the entity</b>
<i>Kgorogo Social Investments</i>	<i>Non-Profit Organization</i>	<i>Social crime prevention-school based advocacy and awareness</i>	<i>Yes, Section 38 certificate was signed prior to funds being</i>	<i>R61 000.00</i>	<i>R61 000</i>	<i>N/A</i>

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		<i>Anti bullying campaign in schools -Anti gangsterism workshops (youth dialogues)</i>	<i>transferred and there was continuous monitoring</i>			
<i>Bethanie CPF</i>	<i>Community based structure</i>	<i>-Are fokotsengbogo du. -Sports against crime. - Bathathebonke (house breaking &amp; theft)</i>	<i>Yes, Section 38 certificate was signed prior to funds being transferred and there was continuous monitoring</i>	<i>R6000.00</i>	<i>R6 000.00</i>	<i>N/A</i>
<i>Biesiesvlei CPF</i>	<i>Community based structure</i>	<i>Project OnsNodigMeka ar addressing Stock Theft, and theft general. -Project Kgaolaletsogo addressing assault common and assault GBH. -Project Bhekanani addressing sexual offence. -16 Days of No Violence against Women and Children</i>	<i>Yes, Section 38 certificate was signed prior to funds being transferred and there was continuous monitoring</i>	<i>R9020.00</i>	<i>R8566.00</i>	<i>Balance utilised for bank charges</i>
<i>Ganyesa CPF</i>	<i>Community based structure</i>	<i>-Awareness Campaign on assaults(Ikelen gThoko) -.Awareness Campaign on Reject and Report Stolen goods-Are Bueng  -Sports Against Crime</i>	<i>Yes, Section 38 certificate was signed prior to funds being transferred and there was continuous monitoring</i>	<i>R31200.00</i>	<i>R30200.00</i>	<i>Balance utilised for bank charges</i>

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<i>Hartebeesfontein CPF</i>	<i>Community based structure</i>	<i>-Drug awareness campaign -.Moral regeneration activity -16 Days of activism children - Anti rape campaign 5-women in dialogue</i>	<i>Yes, Section 38 certificate was signed prior to funds being transferred and there was continuous monitoring</i>	<i>R8025.00</i>	<i>R7165.00</i>	<i>Balance utilised for bank charges</i>
<i>Ikageng CPF</i>	<i>Community based structure</i>	<i>-Project a reithompeng -Crime prevention Exhibitions</i>	<i>Yes, Section 38 certificate was signed prior to funds being transferred and there was continuous monitoring</i>	<i>R6125.00</i>	<i>R6200.00</i>	<i>N/A</i>
<i>Itsoseng CPF</i>	<i>Community based structure</i>	<i>Tsibogang against assaults. - Gontsegolekane against burglaries. - Tlhokomelaleluo awareness campaign addressing Stock theft. - Tlotlangbomme addressing rape</i>	<i>Yes, Section 38 certificate was signed prior to funds being transferred and there was continuous monitoring</i>	<i>R 27 620.00</i>	<i>R 22 188.22</i>	<i>Balance utilised for bank charges</i>
<i>Jericho CPF</i>	<i>Community based structure</i>	<i>-Sports against crime -Awareness campaign in terms of the Animal Identification Act. -Destroying the market of stolen goods.</i>	<i>Yes, Section 38 certificate was signed prior to funds being transferred and there was continuous monitoring</i>	<i>R12 600.00</i>	<i>R00-</i>	<i>Challenges experienced with functionality of the structure and a request received to utilise funds in the next financial year</i>

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<i>Khuma CPF</i>	<i>Community based structure</i>	<i>-Assault, GBH &amp; Murder awareness campaign. -Know your Neighbour Campaign -Anti Gangsterism Campaign - Domestic Violence awareness Campaign -Sexual Offences awareness campaign</i>	<i>Yes, Section 38 certificate was signed prior to funds being transferred and there was continuous monitoring</i>	<i>R15000.00</i>	<i>R14 000.00</i>	<i>Balance utilised for bank charges</i>
<i>Klerksdorp CPF</i>	<i>Community based structure</i>	<i>-.Reject &amp; Report Stolen goods - Business Burglaries campaign - Theft out motor vehicle awareness campaign</i>	<i>Yes, Section 38 certificate was signed prior to funds being transferred and there was continuous monitoring</i>	<i>R7100.00</i>	<i>R7 070.00</i>	<i>N/A</i>
<i>Lichtenburg CPF</i>	<i>Community based structure</i>	<i>-Awareness campaign on Stock Theft. -16 days of No Violence against Women and Children addressing rape and domestic violence. -Summer Sports against Crime addressing alcohol abuse robberies and domestic violence. -Lichtenburg high school's talk show addressing alcohol abuse, assaults, rape &amp; domestic</i>	<i>Yes, Section 38 certificate was signed prior to funds being transferred and there was continuous monitoring</i>	<i>R 23 765.00</i>	<i>R 19 551.61</i>	<i>Balance to be utilised for other projects in the next financial year and bank charges</i>

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		<i>violence.</i>				
<i>Lomanyaneng CPF</i>	<i>Community based structure</i>	<i>-Leruoboswa - kagisanosetsha ba -Tshwaratsotsi</i>	<i>Yes, Section 38 certificate was signed prior to funds being transferred and there was continuous monitoring</i>	<i>R10500.00</i>	<i>R9 500.00</i>	<i>Balance utilised for bank charges</i>
<i>Madibogo CPF</i>	<i>Community based structure</i>	<i>-Domestic violence- Community Education  -Drug Awareness Campaign</i>	<i>Yes, Section 38 certificate was signed prior to funds being transferred and there was continuous monitoring</i>	<i>R17650.00</i>	<i>R17650.00</i>	<i>N/A</i>
<i>Ottosdal CPF</i>	<i>Community based structure</i>	<i>- Elatlhokoditlam orago le kotsitsannotagi -16 days of no violence against women and children - Tshireletsoyam alapa le thoto addressing housebreaking. -Are tlhokomeleleng leruo addressing Stock Theft.</i>	<i>Yes, Section 38 certificate was signed prior to funds being transferred and there was continuous monitoring</i>	<i>R4230.00</i>	<i>R 4 230.00</i>	<i>N/A</i>
<i>Stilfontein CPF</i>	<i>Community based structure</i>	<i>-Theft of motor vehicle/out motor vehicle awareness campaign. -Contact Crimes awareness campaign</i>	<i>Yes, Section 38 certificate was signed prior to funds being transferred and there was continuous</i>	<i>R4146.00</i>	<i>R3800.00</i>	<i>N/A</i>

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		-Awareness campaign on Residential & Business burglaries.	monitoring			
<i>Tlhabane CPF</i>	<i>Community based structure</i>	-Revitalisation of the Platinum Belt -Domestic Violence awareness campaign -.Destroy the market for stolen goods.	Yes, Section 38 certificate was signed prior to funds being transferred and there was continuous monitoring	<i>R30 000.00</i>	<i>R24 253.01</i>	<i>Balance to be utilised for other projects in the next financial year and bank charges</i>
<i>Ventersdorp CPF</i>	<i>Community based structure</i>	-Drug abuse awareness campaign -Prayer day event -Fun Run Activity	Yes, Section 38 certificate was signed prior to funds being transferred and there was continuous monitoring	<i>R24 182.00</i>	<i>R20 178</i>	<i>Balance to be utilised for other projects in the next financial year and bank charges</i>
<i>Assen CPF</i>	<i>Community based structure</i>	-campaign against domestic violence. -sports against crime. -campaign against house breaking and theft, theft of copper cable and theft in general.	Yes, Section 38 certificate was signed prior to funds being transferred and there was continuous monitoring	<i>R6100.00</i>	<i>R3 103.76</i>	<i>Balance to be utilised for other projects in the next financial year and bank charges</i>
<i>Bedwang CPF</i>	<i>Community based structure</i>	-Sentshotlake (don't abuse me) campaign -Ntwaga se tharabololo (fight is not solution) project. - Bogodujwaleru o (stock theft).		<i>R6000.00</i>	<i>R6000.00</i>	<b>N/A</b>



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<i>Bloemhof CPF</i>	<i>Community based structure</i>	<i>-Sports Against Crime addressing rape, murder and assaults. -16 days of no violence against women and children. -Rape, domestic violence, women abuse awareness campaign. -Substance abuse awareness campaign addressing assaults and bullying at school.</i>	<i>Yes, Section 38 certificate was signed prior to funds being transferred and there was continuous monitoring</i>	<i>R16 000.00</i>	<i>R 13 647.40</i>	<i>Balance to be utilised for other projects in the next financial year and bank charges</i>
<i>Boitekong CPF</i>	<i>Community based structure</i>	<i>-The revitalisation of the Platinum Belt.Mothoithat e, o ithompe -.I care for my neighbour - There is still enough Grace for change.</i>	<i>Yes, Section 38 certificate was signed prior to funds being transferred and there was continuous monitoring</i>	<i>R17 000.00</i>	<i>R16 000.00</i>	<i>Balance to be utilised for bank charges</i>
<i>Bray CPF</i>	<i>Community based structure</i>	<i>Assault Awareness Campaign  Burglary (House Breaking, Theft Residential and Business  Stock Theft Workshop</i>	<i>Yes, Section 38 certificate was signed prior to funds being transferred and there was continuous monitoring</i>	<i>R9600.00</i>	<i>R4538.47</i>	<i>Balance to be utilised for other projects in the next financial year and bank charges</i>
<i>Brits CPF</i>	<i>Community based structure</i>	<i>-Stop buying stolen goods. -16 days of activism against women and children</i>	<i>Yes, Section 38 certificate was signed prior to funds being transferred</i>	<i>R19 000.00</i>	<i>R4 500.00</i>	<i>Balance to be utilised for other projects in the next financial year</i>

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		<i>abuse campaign. -Crime prevention through environmental design.</i>	<i>and there was continuous monitoring</i>			<i>and bank charges</i>
<i>Christiaana CPF</i>	<i>Community based structure</i>	<i>-Awareness campaign on rape, assaults and domestic violence. - Awareness campaign on reject and report stolen goods addressing theft general &amp; burglary residential and business due to alcohol abuse. -Mmogo re pheletseleng awareness campaign. -16 days of no violence against women and children.</i>	<i>Yes, Section 38 certificate was signed prior to funds being transferred and there was continuous monitoring</i>	<i>R10 900.00</i>	<i>R10 900.00</i>	<i>N/A</i>
<i>Groot Marico CPF</i>	<i>Community based structure</i>	<i>House breaking Stock Theft</i>	<i>Yes, Section 38 certificate was signed prior to funds being transferred and there was continuous monitoring</i>	<i>R6000.00</i>	<i>R5800.00</i>	<i>N/A</i>
<i>Hartebeespoordam CPF</i>	<i>Community based structure</i>	<i>-Household security campaign. -Motor vehicle campaign. -Anti-robbery campaign. -outreach campaign on serious</i>	<i>Yes, Section 38 certificate was signed prior to funds being transferred and there was continuous</i>	<i>R7500.00</i>	<i>R4 980.00</i>	<i>Balance to be utilised for other projects in the next financial year and bank charges</i>

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		<i>assaults.</i>	<i>monitoring</i>			
<i>Ipelegeng CPF</i>	<i>Community based structure</i>	<p><i>-Operation Fokotsaphafa le phafana addressing assaults incidents due to alcohol abuse.</i></p> <p><i>- Operation "Reject and report stolen goods" addressing burglary residential and business.</i></p> <p><i>- Operation "UBU NTU, back to basics" addressing rape and moral regeneration.</i></p>	<i>Yes, Section 38 certificate was signed prior to funds being transferred and there was continuous monitoring</i>	<i>R5000.00</i>	<i>R00- None</i>	<i>Challenges with functionality of the structure and request received to utilise funds in the next financial year</i>
<i>Leeudoringstad CPF</i>	<i>Community based structure</i>	<p><i>-Sports against Crime addressing common assaults and assault GBH.</i></p> <p><i>-16 Days of No Violence against Women and Children.</i></p> <p><i>-Bua and break the Silence addressing house breaking and theft residential and burglary business.</i></p> <p><i>-Awareness campaign on Stock Theft.</i></p>	<i>Yes, Section 38 certificate was signed prior to funds being transferred and there was continuous monitoring</i>	<i>R15 000.00</i>	<i>R 14844.00</i>	<i>N/A</i>
<i>Klerkskraal CPF</i>	<i>Community based structure</i>	<p><i>1.Sports against crime</i></p> <p><i>2.Stock theft awareness campaign</i></p>	<i>Yes, Section 38 certificate was signed prior to</i>	<i>R9900.00</i>	<i>R8 454.18</i>	<i>N/A</i>

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		<i>3.16 Days of activism</i>	<i>funds being transferred and there was continuous monitoring</i>			
<i>Madikwe CPF</i>	<i>Community based structure</i>	<i>Anti Stock Theft Awareness Campaign</i>	<i>Yes, Section 38 certificate was signed prior to funds being transferred and there was continuous monitoring</i>	<i>R3000.00</i>	<i>R3000.00</i>	<i>N/A</i>
<i>Makapanstad CPF</i>	<i>Community based structure</i>	<ul style="list-style-type: none"> <li>- <i>Thibelabogodu</i></li> <li>- <i>Ntlhokomelle e go tihokomelle (house breaking residential).</i></li> <li>- <i>Enwammeonn e le maikarabelo (all assaults GBH &amp; common)</i></li> <li>- <i>Kgetseyatsie e kgonwake go tshwaraganelwa (stock theft)</i></li> </ul>	<i>Yes, Section 38 certificate was signed prior to funds being transferred and there was continuous monitoring</i>	<i>R20 900</i>	<i>R18 129.00</i>	<i>Balance to be utilised for bank charges</i>
<i>Mothotlung CPF</i>	<i>Community based structure</i>	<ul style="list-style-type: none"> <li>- <i>neighbourhood watch (house breaking)</i></li> <li>- <i>Anti drug and alcohol abuse campaign.</i></li> <li>- <i>Stop violence against women and children campaign</i></li> </ul>	<i>Yes, Section 38 certificate was signed prior to funds being transferred and there was continuous monitoring</i>	<i>R15 000.00</i>	<i>R11 507.81</i>	<i>Balance to be utilised for other projects in the next financial year and bank charges</i>

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<i>Mooiwool CPF</i>	<i>Community based structure</i>	<i>-Sports against crime. -Stop Izinyoka Campaign. -No to domestic violence.</i>	<i>Yes, Section 38 certificate was signed prior to funds being transferred and there was continuous monitoring</i>	<i>R23 500.00</i>	<i>R23 500</i>	<i>N/A</i>
<i>Cyferskuil CPF</i>	<i>Community based structure</i>	<i>-drug awareness campaign -anti cable theft campaign. -anti stock theft campaign. - neighbourhood watch</i>	<i>Yes, Section 38 certificate was signed prior to funds being transferred and there was continuous monitoring</i>	<i>R3750.00</i>	<i>R2 750</i>	<i>Balance to be utilised for bank charges</i>
<i>Makgobistad CPF</i>	<i>Community based structure</i>	<i>-awareness campaign on stock theft -awareness campaign on drug and alcohol abuse -awareness campaign on domestic violence.</i>	<i>Yes, Section 38 certificate was signed prior to funds being transferred and there was continuous monitoring</i>	<i>R4777.00</i>	<i>R2 577.00</i>	<i>Balance to be utilised for bank charges</i>
<i>Mmabatho CPF</i>	<i>Community based structure</i>	<i>-awareness campaign on house breakings and theft out of motor vehicles. -awareness campaign on domestic violence.</i>	<i>Yes, Section 38 certificate was signed prior to funds being transferred and there was continuous monitoring</i>	<i>R11 850.00</i>	<i>R8 100.00</i>	<i>Balance to be utilised for other projects in the next financial year and bank charges</i>
<i>Mahikeng CPF</i>	<i>Community based structure</i>	<i>- You can stop theft out of motor vehicle. - Assault and</i>	<i>Yes, Section 38 certificate was signed prior to funds being</i>	<i>R5750.00</i>	<i>R3527.97</i>	<i>Balance to be utilised for other projects in the next</i>

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		<p><i>rape campaign.</i></p> <p><i>- Destroy the market for stolen goods.</i></p>	<p><i>transferred and there was continuous monitoring</i></p>			<p><i>financial year and bank charges</i></p>
<i>Tshidilamolo mo CPF</i>	<i>Community based structure</i>	<p><i>-awareness campaign on destroying the market for stolen goods.</i></p> <p><i>-16 days of activism against women and children abuse campaign.</i></p>	<p><i>Yes, Section 38 certificate was signed prior to funds being transferred and there was continuous monitoring</i></p>	<i>R9100.00</i>	<i>R5 038.59</i>	<p><i>Balance to be utilised for other projects in the next financial year and bank charges</i></p>
<i>Mooifontein CPF</i>	<i>Community based structure</i>	<p><i>-Le rona against crime.</i></p> <p><i>-Youth against crime.</i></p>	<p><i>Yes, Section 38 certificate was signed prior to funds being transferred and there was continuous monitoring</i></p>	<i>R6000.00</i>	<i>R3 835.51</i>	<p><i>Balance to be utilised for other projects in the next financial year and bank charges</i></p>
<i>Phokeng CPF</i>	<i>Community based structure</i>	<p><i>-.Awareness campaign on sexual offences</i></p> <p><i>--</i></p> <p><i>.Neighbourhood Watch campaign</i></p> <p><i>-Revitalizing of Platinum Belt</i></p>	<p><i>Yes, Section 38 certificate was signed prior to funds being transferred and there was continuous monitoring</i></p>	<i>R25 000.00</i>	<i>R14 903.39</i>	<p><i>Balance to be utilised for other projects in the next financial year and bank charges</i></p>
<i>Pudimoe CPF</i>	<i>Community based structure</i>	<p><i>-Awareness campaign on Anti-Stock Theft.</i></p> <p><i>-16 days of no violence against women and children addressing rape incidents.</i></p> <p><i>-Drug</i></p>	<p><i>Yes, Section 38 certificate was signed prior to funds being transferred and there was continuous</i></p>	<i>R8000.00</i>	<i>R 7 849-00</i>	<p><i>Balance to be utilised for bank charges</i></p>

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		<i>Awareness Campaign addressing assaults, burglary business and robbery business.</i>	<i>monitoring</i>			
<i>Sannieshof CPF</i>	<i>Community based structure</i>	<i>-Awareness campaign on Stock Theft. -Awareness campaign on burglary residential and business. -16 Days of No Violence against Women and Children.</i>	<i>Yes, Section 38 certificate was signed prior to funds being transferred and there was continuous monitoring</i>	<i>R3500.00</i>	<i>R1 827.42</i>	<i>Balance to be utilised for other projects in the next financial year and bank charges</i>
<i>Setlagole CPF</i>	<i>Community based structure</i>	<i>-Awareness Campaign Rape cases and sexual offences  -Stock Theft  -Burglary</i>	<i>Yes, Section 38 certificate was signed prior to funds being transferred and there was continuous monitoring</i>	<i>R11 200.00</i>	<i>R10 121.00</i>	
<i>Stella CPF</i>	<i>Community based structure</i>	<i>-Report the market of stolen goods(Awareness Campaign)  - NwakaMaikara belo project addressing crimes due to alcohol and drug abuse( Rapes and Assaults)  -16 Days of Activism for no violence against the</i>	<i>Yes, Section 38 certificate was signed prior to funds being transferred and there was continuous monitoring</i>	<i>R9650.00</i>	<i>R8640.21</i>	<i>Balance to be utilised for bank charges</i>

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		<p><i>abuse of women and children</i></p> <p><i>-Report the market stolen goods(Awareness campaign)</i></p>				
<i>Jouberton CPF</i>	<i>Community based structure</i>	<p><i>-Phantsi with rape campaign</i></p> <p><i>-Reject &amp; Report stolen goods</i></p> <p><i>-16 Days of activism</i></p>	<i>Yes, Section 38 certificate was signed prior to funds being transferred and there was continuous monitoring</i>	<i>R15 000.00</i>	<i>R14 466.60</i>	<i>Balance to be utilised for bank charges</i>
<i>Lehurutshe CPF</i>	<i>Community based structure</i>	<p><i>-Stock Theft Awareness Campaign</i></p> <p><i>-Awareness Campaign on -Business Robbery and House Breaking</i></p>	<i>Yes, Section 38 certificate was signed prior to funds being transferred and there was continuous monitoring</i>	<i>R8700.00</i>	<i>R7078.00</i>	<i>Balance to be utilised for bank charges</i>
<i>Vryburg CPF</i>	<i>Community based structure</i>	<p><i>-Take my hand(Campaign Against Rape)</i></p> <p><i>-16 Days of Activism for no violence against the abuse of women and children</i></p> <p><i>-Report the market stolen goods(Awareness campaign)</i></p> <p><i>-Stock Theft</i></p> <p><i>- MatloGoshaMa bapi (house breaking)</i></p>	<i>Yes, Section 38 certificate was signed prior to funds being transferred and there was continuous monitoring</i>	<i>R12 400.00</i>	<i>R10 287.15</i>	<i>Balance to be utilised for other projects in the next financial year and bank charges</i>



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		<i>-KeMoja (Substance Abuse)</i>				
		<i>-16 Days of no violence against women and children abuse (white ribbon campaign)</i>				

## 5. **CONDITIONAL GRANTS**

### 5.1 Conditional grants and earmarked funds paid

The table/s below details the conditional grants and ear marked funds received during for the period 1 April 2014 to 31 March 2015.

- Conditional Grant : Public Transport Subsidy

Department who transferred the grant	National Department of Transport
Purpose of the grant	<ul style="list-style-type: none"> <li>• To provide supplementary funding towards public transport services provided by provincial departments of transport</li> </ul>
Expected outputs of the grant	<ul style="list-style-type: none"> <li>• Subsidy per trip operated</li> <li>• Subsidy per kilometre operated</li> <li>• Subsidy per passenger</li> <li>• Subsidy per vehicle</li> <li>• Number of vehicles subsidised</li> <li>• Number of cumulative annual vehicles subsidised</li> <li>• Number of scheduled trips</li> <li>• Number of trips operated</li> <li>• Passengers per kilometre operated</li> <li>• Passenger per trip operated</li> <li>• Employees per vehicle</li> </ul>
Actual outputs achieved	<ul style="list-style-type: none"> <li>• Refer to para. 3.5.1 page 84</li> </ul>
Amount per amended DORA	<ul style="list-style-type: none"> <li>• 90,318, 000</li> </ul>
Amount received (R'000)	<ul style="list-style-type: none"> <li>• 90,318, 000</li> </ul>
Reasons if amount as per DORA was not received	<ul style="list-style-type: none"> <li>• N/A</li> </ul>
Amount spent by the department (R'000)	<ul style="list-style-type: none"> <li>• 86,156,000</li> </ul>
Reasons for the funds unspent by the entity	<ul style="list-style-type: none"> <li>• Year end invoice processed</li> </ul>

Reasons for deviations on performance	<ul style="list-style-type: none"> <li>• Refer to para. 3.5.1 page 84</li> </ul>
Measures taken to improve performance	<ul style="list-style-type: none"> <li>• Refer to para. 3.5.1 page 84</li> </ul>
Monitoring mechanism by the receiving department	<ul style="list-style-type: none"> <li>• Refer to para. 3.5.1 page 84</li> </ul>

## 6. DONOR FUNDS

### 6.1 Donor Funds Received

The Department received a donation from the Road Traffic Management Corporation for the construction of a weighbridge. The funds could not be spent in the financial year 2014/15 as there were delays in procurement processes by the implementing agent

- Donor Funding from Road Traffic Management Corporation:

Name of donor	<ul style="list-style-type: none"> <li>• Road Traffic Management Corporation</li> </ul>
Full amount of the funding	<ul style="list-style-type: none"> <li>• R40,000,000</li> </ul>
Period of the commitment	<ul style="list-style-type: none"> <li>• 2014/15</li> </ul>
Purpose of the funding	<ul style="list-style-type: none"> <li>• Construction of a weighbridge</li> </ul>
Expected outputs	<ul style="list-style-type: none"> <li>• Weighbridge</li> </ul>
Actual outputs achieved	<ul style="list-style-type: none"> <li>• Appointment of contractor was not finalised during the financial year</li> </ul>
Amount received in current period (R'000)	<ul style="list-style-type: none"> <li>• R40,000</li> </ul>
Amount spent by the department (R'000)	<ul style="list-style-type: none"> <li>• nil</li> </ul>
Reasons for the funds unspent	<ul style="list-style-type: none"> <li>• Delay in appointment of contractors</li> </ul>
Monitoring mechanism by the donor	<ul style="list-style-type: none"> <li>• -</li> </ul>

## 7. CAPITAL INVESTMENT

### 7.1 Capital investment, maintenance and asset management plan

- Progress made on implementing the capital, investment and asset management plan.

#### Traffic College

DPWRT has appointed Consultants in the areas of Architects, Civil, Electrical and Mechanical Engineers for the Traffic College Project. Layout Designs have also been completed for the Contractor to resume with renovations once the appointment thereof has been finalised. An estimate of R6 million has been paid for this work done. However with the new approach of the new Administration, there is a need to establish a multi purpose Training Centre which with all have all requirements on site eg student accommodation, shooting range, skid pan and testing site. As at 31<sup>st</sup> March 2015, the Department was still in negotiations with various stakeholders to secure suitable land. All processes will unfold once the suitable land has been officially handed to the Department.

- No infrastructure projects were finalised during the period

During financial year 2014/15, the Capital Asset Register has changed as a result of the following transaction and was updated accordingly

Transactions	Asset description	Method	Result	Amount
Disposal	Transport asset (motor vehicles)	Auction	Revenue collection	R16,048,150.00
Loss	Computer laptops	Theft	Write-off	R59,889.95

The process to construct a weighbridge in Lichtenburg commenced during 2014/2015. A consultant was appointed by Department of Public Works who provided detailed plans for the project. A tender was advertised and closed late April 2015. The tender will be adjudicated and the site hand over is expected in the first quarter 2015/16.

A grant of R40m from Road Traffic Management Cooperation will be used to achieve this project.

## **PART C: GOVERNANCE**

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## **1. INTRODUCTION**

The Department is committed to maintain the highest standard of good governance to ensure management and accountability of public funds and resources. The Department therefore appointed skilled and competent staff in all key positions.

The Department had numerous governance structures which drove and advised on all critical activities. In addition to these structures, policies and procedures were reviewed to ensure alignment with the reconfiguration process which took place during the year under review. Implementation and monitoring of these policies is continuing to ensure improved control environment.

The Department further aligned itself with the National and Provincial Anti-Corruption strategies to ensure that all allegations of fraud and corruption are investigated and reported. This is to ensure that the reputation of the Department is maintained and resources safe-guarded.

The Department worked together with relevant external stakeholders such as the Audit Committee, Provincial Internal Audit, Auditor General, EXCO, Portfolio Committee and SCOPA by attending meetings and implementing recommendations from these stakeholders in order to improve its governance processes. The Department continuously accounts to the Member of the Executive Council, EXCO, Legislature, and Audit Committee on its operations and use of state funds as required by legislation.

## **2. RISK MANAGEMENT**

The Department had during the year under review reviewed the risk management policy and strategy to accommodate changes brought by the reconfiguration of departments announced and implemented during the year under review.

The Department conduct risk assessment on an annual basis to determine whether the strategies set to mitigate risks were effective and adequate, and also to identify new emerging risks, during the year under review, the risk assessment process were delayed as a result of incorporating the Chief Directorate - Transport Operations in the process. Risk relating to the reconfiguration were also identified and mitigated, though there are still some challenges with regards to completeness of information to be transferred by the transferring department (DPW&R).

The Risk Management Committee was appointed to deal with and provide recommendations with regards to the overall risk management activities of the Department. The committee consists of management of the department and other two managers from sister departments within the Province. The main activities of the committee amongst others were to review the risk register, mitigation plans and risk monitoring reports. In addition, the committee played an integral part in the review of the risk management policies and procedures.

The department has improved in terms of risk maturity as much progress, understanding and commitment was evident, and strives towards increasing its maturity level in the next coming years, this include taking a step further by developing and implementing the Business Continuity Plan to ensure continuous provision of services even during disruptions caused by either natural or man-made incidents.

### **3. FRAUD AND CORRUPTION**

The Department reviewed its fraud prevention plan and the whistle blowing policy during the year under review to align to the changes brought by the announcement of reconfiguration of departments by the Premier. A fraud prevention policy was also developed during the year under review. The department realises a satisfactory achievement in implementing the plan, amongst others the following were achieved – awareness workshops and fraud risk assessments were conducted in Head Office, regional and stations.

The Departmental internal procedures for reporting suspected acts of fraud and corruption including the National Anti-Corruption Hotline have been communicated to officials, in addition, the Department developed and approved a whistle-blowing policy which also outlines procedures for disclosing especially if the official wishes to disclose anonymously. All these processes cover confidentiality of the disclosed information.

Cases are reported through the Departmental procedures and the National Anti-Corruption Hotline. Once received, they are investigated and reported to relevant stakeholders. Actions taken are as per the recommendations of the investigating officers. During the year under review, three cases of corruption were identified and investigated.

### **4. MINIMISING CONFLICT OF INTEREST**

All Supply Chain Practitioners signed the Declaration of Interest where their financial interests were disclosed. In all sittings of the Bid Committees, members signed the Declaration of Interest to disclose any conflict of interest. Should there be any conflict of interest by any member; the member concerned would be recues from the meeting.

### **5. CODE OF CONDUCT**

The Department encourages good ethical practices as prescribed in the Public Service Code of Conduct through various trainings and workshops. There is however challenge of reported various acts of misconduct ranging from allegations of theft, negligence, unbecoming conduct and fraud. This is dealt with through the disciplinary procedure. The Department has trained in the previous year all staff on the Code of Conduct. It further continues on training all new staff on the code of conduct to which 387 staff were trained this annual year.

The Department encourages good ethical practices for Supply Chain Management Practitioners to sign Code of Conduct annually as prescribed in the Treasury Regulations. For

the year under review all Supply Chain Management Practitioners signed the Code of Conduct.

## 6. HEALTH SAFETY AND ENVIRONMENTAL ISSUES

Inadequate office space within the Department, Head Office and some Traffic Station still remains a challenge and pose risks to Occupational Health and safety towards employees; however, the Department is working on addressing this matter by looking for a conducive office space.

Evacuation plans for Vryburg, Ventersdorp, Klerksdorp, Potchefstroom, Brits, Moretele, Rustenburg, Madikwe, Lichtenburg, Lehurutshe and Montshioa were developed and approved by the HOD. This will ensure the Department complies with Occupational Health and Safety Act.

## 7. PORTFOLIO COMMITTEES

The Department appeared twice to the Portfolio Committee on the 08 August 2014 and 27<sup>th</sup> January 2015. The Committee was mainly concerned about the Traffic College, Scholar transport issues and Revival of the passenger rail services. There is reasonable progress on these matters.

## SCOPA RESOLUTIONS

### PURPOSE

The purpose of this report is to present progress made by the Department on implementation of the resolutions and recommendations made by the Committee on the report of the Auditor General 2013 / 2014 to the Department.

### BACKGROUND

During the financial years 2009/10, 2010/11, 2011/12 after reconfiguration, the Department obtained qualified audit opinions consecutively in those years. A strategic decision was then taken to turnaround the situation where a strategy to deal with audit matters was then developed and implemented, the strategy assisted the department to improve the audit outcome from a *qualification* to *unqualified* audit opinion since 2012/13 to 2013/14.

This commitment is therefore sustained to strive towards achieving a clean administration. An audit action plan is developed and implemented through weekly Audit Steering Committee meetings to address issues raised by the Auditors during the 2013/14 financial year. Progress on implementation of the committee's resolutions and recommendations are as follows:



## 1. UNAUTHORISED, IRREGULAR, FRUITLESS AND WASTEFUL EXPENDITURE

### Committee's recommendation

The National Treasury guidance on dealing with Unauthorised, irregular, fruitless and wasteful expenditure should be complied with in order to ensure that all irregular expenditure is identified and recorded and the root cause of unauthorised, irregular, fruitless and wasteful expenditure is identified and addressed. Management and the Executive should be comply with section 38 and chapter 10 of the PFMA regarding consequence management as a matter of urgency and be held accountable for non-compliance in this regard.

### Progress made by Department

The Department appointed a committee which investigate all unauthorised, irregular, fruitless and wasteful submitted for investigations.

The Department has developed a compliance checklist which is used to identify or detect non compliance, including those which will result in unauthorised, irregular, fruitless and wasteful expenditure to ensure completeness. Upon identification of those expenditures they are recorded in the appropriate registers and sent to the committee for investigations.

### Progress on investigations of these expenditures is as follows:

Description	No. of transactions identified – 2013/2014	Progress on investigation
Unauthorised expenditure	N/A	N/A
Irregular expenditure	<ul style="list-style-type: none"> <li>• Less than three quotations : - 45</li> <li>• Service rendered without an order : - 4</li> <li>• Finance lease not condoned by Treasury : - 25</li> <li>• Inherited contracts without supporting contracts : - 58</li> <li>• Security</li> </ul>	<p>Investigations were conducted by the advisory committee for all payments reported as irregular due to payments made on less than three quotations, service rendered without an order and local contents requirements not checked.</p> <p>08 of the 45 payments on less than three quotations and all (4) payments for services rendered without an order were found to be irregular and responsible officials were identified. Though the committee agreed that no loss was suffered by the department in these cases as all required services were received, it has recommended to the HoD to take disciplinary steps against those officials who failed to adhere to Supply Chain Management processes.</p>

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	<p>Contracts extended exceeding limit : - 86</p> <ul style="list-style-type: none"> <li>Local contents requirements not checked : - 2</li> </ul>	<p>The Committee also resolved that 37 of the 45 cases on less than three quotations are not irregular as these are believed to be sole providers, and again that the results of local contents indicate that the supplier who was awarded a service is the one who could have been awarded in the first place. The committee based on this, decided to discuss this matter with the auditors before recommending to the HoD for removal from the register.</p> <p>Finance leases and contracts which were inherited since 2009 were found to be irregular and were forwarded to Provincial Treasury for condonement as these are beyond the department's control.</p> <p>Security contracts are still under investigations.</p>
Fruitless and wasteful expenditure	<ul style="list-style-type: none"> <li>Interest on overdue account : - 69</li> <li>Penalties on late or non submission of log sheet : - 9</li> </ul>	<p>Investigation was conducted on officials responsible for penalties on late or non submission of log sheet by Employee Relation and People Management and report produced for HOD's approval</p> <p>Investigation was also conducted on interest on overdue accounts by municipalities and the committee based on the results of the investigations which indicates that penalties / interests were charged due to failure to reconcile accounts by municipalities, hence no official within the department can be found liable to this loss. The Committee has advised the relevant unit within the department to engage those municipalities and if possible money be recovered from municipalities to offset interests / penalties paid by the department.</p>

Description	No. of transactions identified 2014/2015	Progress on investigation
Unauthorised expenditure	N/A	N/A
Irregular	<ul style="list-style-type: none"> <li>Less than three</li> </ul>	Investigation was conducted by the advisory committee on less than three quotations; service rendered without an

expenditure	quotations : - 5 <ul style="list-style-type: none"> <li>• Service rendered without an order : - 8</li> <li>• Finance lease not condoned by treasury : - 20</li> <li>• Inherited contracts without supporting contracts : - 13</li> <li>• Security Contracts extended exceeding limit : - 37</li> </ul>	order, recommendation will be made for the Head of Department's approval.
Fruitless and wasteful expenditure	<ul style="list-style-type: none"> <li>• Interest on overdue account : - 17</li> <li>• Penalties on late or non submission of log sheet : - 2</li> </ul>	Still under investigation

## 2. PERFORMANCE INFORMATION

### Committee's recommendation

Management should ensure that a policy is developed and implemented that incorporates all the requirements of the FMPPI. A system of review should be implemented where reported targets are verified on a regular basis to ensure that the reported achievements are supported by evidence. Management should ensure that controls are implemented to ensure proper review of the PI before submission for audit

### Progress made by Department

The Policy on performance Information is available and implemented. Reported targets are verified regularly to ensure reliability of reported outcomes and availability of portfolio of evidence. The Department through its M & E unit reviews the performance information reports submitted by programmes before the Annual Report is submitted for audit.

### 3. FINANCIAL STATEMENTS

#### Committee's recommendation

The financial statements should be prepared in line with the requirements of the prescribed financial reporting framework and supported by full and proper records as required by section 40(1)(a) of the PFMA. Financial Statements should be adequately reviewed to detect and correct any misstatements before submission for audit.

#### Progress made by Department

The Department has developed financial statements review plan to ensure detection of errors and omissions before the statements are submitted for audit.

Interim Financial Statements are prepared quarterly and reviewed by the Departmental review team and Provincial Internal Audit. All identified errors are corrected and recommendations of the auditors implemented to minimise risks in the annual financial statements.

#### Response

- a. The Department has prepared a Financial Statement Review plan which shows how the financial statement will be reviewed.
- b. AFS will be submitted to Provincial Internal Audit for review before final copy is submitted for audit purposes.

### 4. HUMAN RESOURCE MANAGEMENT AND COMPENSATION OF EMPLOYEES

#### Committee's recommendation

Control measures should be implemented to ensure compliance with all the requirements of the Public Service Regulations.

#### Responses

**Employees were appointed without following a proper process to verify the claims made in their applications in contravention of Public Service Regulation 1/VII/D.8. Develop register for recording all records submitted to Security Services to be verified.**

#### **Control Measures in Place for Qualification Verifications**

- (a) Submit records of qualifications to SAQA and perform monthly reconciliations.
- (b) HRM to perform Monthly reconciliations on all appointments made vs submitted verification requests submitted to SAQA.

**Control Measures in Place for Security Clearance Request**

- (a) Submit security clearance requests to State Security Agency after the shortlisting process reconciliations.
- (b) Security Services to perform monthly reconciliations on all screening requests submitted to State Security Agency vs. responses received.

**Funded vacant posts were not filled within 12 months as required by Public Service Regulation 1/VII/C.1A.2.**

- (a) Regularly advertise replacement positions within 30 days from becoming vacant if still needed.
- (b) Request approval to advertise new positions aligned to budget in the 1<sup>st</sup> quarter of the Financial Year
- (c) Compile Recruitment Project Plan and Monitor Implementation thereof.
- (d) Compile monthly progress report on profiled, shortlisted, interviewed & filled posts.

**8. PRIOR MODIFICATION OF AUDIT REPORTS**

None

**9. INTERNAL CONTROL UNIT**

During the year under review, the internal control unit reviewed internal control processes for compliance with relevant laws, policies and procedures and recommended improvements where gaps were identified.

The unit also coordinated the audit processes and assisted managers with development of audit action plans for both Provincial Internal Audit and the Auditor General's reports. The unit facilitated the process of implementation of these action plans through the Departmental Audit Steering Committee meetings.

The unit serves as a communication channel between management and auditors in ensuring that requests for information, management responses are communicated timely to ensure the smooth running of the audit process.

## 10. REPORT OF THE PROVINCIAL AUDIT COMMITTEE

We are pleased to present our final report for the financial year ended 31 March 2015.

### Audit Committee Members and Attendance

The Audit Committee consists of the members listed hereunder and should meet at least four times per annum as the Central Audit Committee and also four times per annum as the Cluster Audit Committee as per its approved terms of reference. During the current year four meetings were held by the Central Audit Committee and five meetings was held by the Cluster Audit Committee.

#### Central Audit Committee

Name	Role	Scheduled Meetings		Special Meetings	
		Held	Attended	Held	Attended
Mr. M. Mohohlo	Chairperson	4	4	2	2
Ms. P. Mzizi	External Member	4	3	2	2
Ms. N. Mtebele	External Member	4	3	2	2
Mr. P. Tjie	External Member	4	2	2	1
Mr. F. Gondwe	External Member	4	4	2	1
Mr. N. Kunene**	Ex Officio Member	4	1	2	1
Mr. M. Raedani*	Ex Officio Member	4	1	2	Na
Mr. G. Paul	Ex Officio Member	4	3	2	Na

\*Head of Department resigned 30 October 2014

\*\* Acting Head of Department

#### Cluster Audit Committee

Name	Role	Scheduled Meetings		Special Meetings	
		Held	Attended	Held	Attended
Ms. P. Mzizi	Chairperson	4	4	1	1
Ms. M. Morata	External Member	4	4	1	1
Mr. F. Sinthumule	External Member	4	2	1	1
Ms. O. Bodigelo	Internal Member	4	2	1	0
Mr. K. Sehularo	Internal Member	4	2	1	1

### **Audit Committee Responsibility**

The Audit Committee reports that it has complied with its responsibilities arising from section 38(1)(a)(ii) of the PFMA and Treasury Regulation 3.1.

The Audit Committee also reports that it has adopted appropriate formal terms of reference as its Audit Committee Charter, has regulated its affairs in compliance with this charter and has discharged all its responsibilities as contained therein.

### **The effectiveness of internal control**

In line with the PFMA, internal audit provides the audit committee and management with assurance that the internal controls are appropriate and effective. This is achieved by evaluating internal control, risk management and governance processes to determine their effectiveness and efficiency, and also by developing recommendations for the enhancement or improvement thereof.

Through our analysis of internal and external audit reports and engagement with the Department the Audit Committee can report that the system of internal controls for the period under review was not entirely adequate and effective with regard to internal controls relating to financial reporting, reporting on pre-determined objectives and compliance with laws and regulations.

A matter of concern for the Audit Committee is that the department is currently not effectively implementing all external and internal audit action plans agreed upon.

Based on the quarterly reviews performed, the departmental fraud and risk management system can be further improved to realise the full benefit thereof for the Department and to attain departmental objectives.

The Audit Committee remains concerned with the slow progress in the finalisation of unauthorised, irregular and, fruitless and wasteful expenditure.

### **In-Year Management and Quarterly Reporting**

The Provincial Treasury has confirmed that the department has reported to the Treasury as is required by the PFMA. The quality of the in-year financial and performance reporting including interim financial statements are however a concern to the Audit Committee.

### **Reconfiguration of Departments**

During the year under review the Department was reconfigured as part of the provincial reconfiguration announced by the Premier in May 2014. The Province implemented various control measures to manage this process. The Audit Committee reviewed this process during its quarterly meetings and made recommendations in this regard.

### **Evaluation of Financial Statements**

The Audit Committee advised the accounting officer to ensure that all the review notes and comments of the Internal Audit and Audit Committee are fully addressed prior to submission of the annual financial statements to the Auditor General South Africa.

The Audit Committee has:

- reviewed and discussed the external audit outcomes on the audited annual financial statements to be included in the annual report with the Auditor General South Africa and the Accounting Officer;
- reviewed the Auditor General South Africa's management report and management's responses thereto; and
- reviewed significant adjustments resulting from the audit.



### **Evaluation of reporting on Pre-determined Objectives**

The Audit Committee advised the Accounting Officer to ensure that all the review notes and comments of Internal Audit and the Audit Committee are fully addressed prior to submission to the Auditor General South Africa.

The Audit Committee has discussed the external audit outcomes on the reporting on Predetermined Objectives to be included in the annual report with the Auditor General South Africa and the Accounting Officer.

### **Internal audit**

The Audit Committee is satisfied that the internal audit function operated effectively during the year under review. The Audit Committee noted that the deficiencies in the risk management system mentioned above impact on the implementation of the risk based audit approach. However the Audit Committee is satisfied that adequate alternative risk assessments were performed to ensure that audit plans are risk based.

### **Auditor General South Africa**

The Audit Committee is not aware of any unresolved issues with respect to the current audit.

The Audit Committee concurs with and accepts the conclusions of the Auditor-General on the annual financial statements and is of the opinion that the audited annual financial statements be accepted and read together with the report of the Auditor-General.

## General

The Audit Committee strongly recommends that the Department must prioritise adequate and effective implementation and frequent monitoring of the audit action plans for both internal and external audits so as to achieve clean administration.

Signed on behalf of the Cluster Audit Committee by:



.....  
**P. Mzizi CA(SA)**  
**Chairperson of the Governance Cluster Audit Committee**  
**Date: 02 August 2015**

The above report was presented to, considered and approved by the Central Audit Committee at a meeting held on 02<sup>nd</sup> August 2015 and is signed by:



.....  
**M.M. Mohohlo**  
**Chairperson of the Provincial Audit Committee**  
**Date: 02 August 2015**

## **PART D: HUMAN RESOURCE MANAGEMENT**

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*Table 3.1.4 Salaries, Overtime, Home Owners Allowance and Medical Aid by salary band for the period 1 April 2014 and 31 March 2015*

Salary band		Salaries		Overtime		Home Owners Allowance		Medical Aid	
		Amount (R'000)	Salaries as a % of personnel costs	Amount (R'000)	Overtime as a % of personnel costs	Amount (R'000)	HOA as a % of personnel costs	Amount (R'000)	Medical aid as a % of personnel costs
Skilled (level 1-2)	Lower skilled (Levels 1-2)	4 565	64	98	1	612	9	802	11
Skilled (level 3-5)	Skilled (Levels 3-5)	29 831	68	297	1	2 511	6	3 506	8
Highly skilled production (levels 6-8)	Highly skilled production (Levels 6-8)	138 953	60	27 285	12	6 226	3	11 841	5
Highly skilled supervision (levels 9-12)	Highly skilled supervision (Levels 9-12)	77 371	67	4 228	4	1 749	2	3 307	3
Senior management (level 13-16)	MEC & Senior Management (Level 13-16)	9 716	62	-	0	275	2	232	2
	Contracts	8 729	73	168	1	122	1	-	0
	Periodical Remuneration	0	0	-	0	-	0	-	0
	Abnormal Appointment	0	0	-	0	-	0	-	0
	Grand Total	269	63	32 077	8	11 494	3	19 688	5

Departmental Note: The Personnel expenditure amounts are based on PERSAL data.

### **3.2 Employment and Vacancies**

The tables in this section summarise the position with regard to employment and vacancies.

Departments have identified critical occupations that need to be monitored. In terms of current regulations, it is possible to create a post on the establishment that can be occupied by more than one employee. Therefore, the vacancy rate reflects the percentage of posts that are not filled.

*Table 3.2.1 Employment and vacancies by programme as on 31 March 2015*

Programme	Number of posts on approved establishment	Number of posts filled	Vacancy Rate	Number of employees additional to the establishment
ADMINISTRATION	250	223	11	79
CIVILIAN OVERSIGHT	44	39	11	0

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TRANSPORT REGULATION	895	833	7	4
CRIME PREV&COMM POLICE RELAT	24	24	0	0
TRANSPORT OPERATIONS	248	226	9	14
<b>Grand Total</b>	<b>1461</b>	<b>1345</b>	<b>8</b>	<b>97</b>

*Table 3.2.2 Employment and vacancies by salary band as on 31 March 2015*

Salary band	Number of posts on approved establishment	Number of posts filled	Vacancy Rate	Number of employees additional to the establishment
Lower skilled (Levels 1-2)	63	62	2	48
Skilled (Levels 3-5)	288	260	10	48
Highly skilled production (Levels 6-8)	830	774	7	1
Highly skilled supervision (Levels 9-12)	256	229	11	0
MEC & Senior management (Levels 13-16)	24	20	17	0
<b>Grand Total</b>	<b>1461</b>	<b>1345</b>	<b>8</b>	<b>97</b>

*Table 3.2.3 Employment and vacancies by critical occupations as on 31 March 2015*

Critical occupation	Number of posts on approved establishment	Number of posts filled	Vacancy Rate	Number of employees additional to the establishment
Administrative related	156	138	12	0
Financial and related professionals	21	18	14	0
Human resources & organisat developm & relate prof	21	20	5	0
Other administrative policy and related officers	84	73	13	0
<b>Regulatory inspectors</b>	<b>446</b>	<b>417</b>	<b>7</b>	<b>44</b>
<b>Grand Total</b>	<b>728</b>	<b>666</b>	<b>9</b>	<b>44</b>

### 3.3 Filling of SMS Posts

The tables in this section provide information on employment and vacancies as it relates to members of the Senior Management Service by salary level. It also provides information on advertising and filling of SMS posts, reasons for not complying with prescribed timeframes and disciplinary steps taken.

*Table 3.3.1 SMS post information as on 31 March 2015*

SMS Level	Total number of funded SMS posts	Total number of SMS posts filled	% of SMS posts filled	Total number of SMS posts vacant	% of SMS posts vacant
Director-General/ Head of Department					
Salary Level 16	1	1	100	0	0
Salary Level 15	1	1	100	0	0
Salary Level 14	4	2	50	2	50
Salary Level 13	18	16	89	2	11.1
<b>Total</b>	<b>24</b>	<b>20</b>	<b>83.3</b>	<b>4</b>	<b>16.7</b>

*Table 3.3.2 SMS post information as on 30 September 2014*

SMS Level	Total number of funded SMS posts	Total number of SMS posts filled	% of SMS posts filled	Total number of SMS posts vacant	% of SMS posts vacant
Director-General/ Head of Department					
Salary Level 16	1	1	100	0	0
Salary Level 15	1	1	100	0	0
Salary Level 14	2	1	50	1	50
Salary Level 13	15	15	100	2	0
<b>Total</b>	<b>19</b>	<b>18</b>	<b>94.7</b>	<b>3</b>	<b>5.3</b>

*Table 3.3.3 Advertising and filling of SMS posts for the period 1 April 2014 and 31 March 2015*

SMS Level	Total number of funded SMS posts	Total number of SMS posts filled	% of SMS posts filled	Total number of SMS posts vacant	% of SMS posts vacant
Director-General/ Head of Department					
Salary Level 16	1	1	100	0	0
Salary Level 15	1	1	100	0	0

Salary Level 14	4	2	50	2	50
Salary Level 13	18	16	89	2	11.1
<b>Total</b>	<b>24</b>	<b>20</b>	<b>83</b>	<b>4</b>	<b>16.7</b>

***Table 3.3.4 Reasons for not having complied with the filling of funded vacant SMS - Advertised within 6 months and filled within 12 months after becoming vacant for the period 1 April 2014 and 31 March 2015***

<b>Reasons for vacancies not filled within six months</b>
The reconfiguration announced during May 2014 and implemented during October 2014, influenced the recruitment and establishment processes. A provincial moratorium has been placed on all vacant posts.

Notes: In terms of the Public Service Regulations Chapter 1, Part VII C.1A.3, departments must indicate good cause or reason for not having complied with the filling of SMS posts within the prescribed timeframes.

***Table 3.3.5 Disciplinary steps taken for not complying with the prescribed timeframes for filling SMS posts within 12 months for the period 1 April 2014 and 31 March 2015***

<b>Reasons for vacancies not advertised within six months</b>
The reconfiguration announced during May 2014 and implemented during October 2014, influenced the recruitment and establishment processes.  A provincial moratorium has been placed on all vacant posts.

<b>Reasons for vacancies not filled within six months</b>
The reconfiguration announced during May 2014 and implemented during October 2014, influenced the recruitment and establishment processes.  A provincial moratorium has been placed on all vacant posts.

## Notes

In terms of the Public Service Regulations Chapter 1, Part VII C.1A.2, departments must indicate good cause or reason for not having complied with the filling of SMS posts within the prescribed timeframes. In the event of non-compliance with this regulation, the relevant executive authority or head of department must take appropriate disciplinary steps in terms of section 16A(1) or (2) of the Public Service Act.

Within a nationally determined framework, executing authorities may evaluate or re-evaluate any job in his or her organisation. In terms of the Regulations all vacancies on salary levels 9 and higher must be evaluated before they are filled. The following table summarises the number of jobs that were evaluated during the year under review. The table also provides statistics on the number of posts that were upgraded or downgraded.

### **3.7 Signing of Performance Agreements by SMS Members**

All members of the SMS must conclude and sign performance agreements within specific timeframes. Information regarding the signing of performance agreements by SMS members, the reasons for not complying within the prescribed timeframes and disciplinary steps taken is presented here.

*Table 3.7.1 Signing of Performance Agreements by SMS members as on 31 May 2015*

SMS Level	Total number of funded SMS posts	Total number of SMS members	Total number of signed performance agreements	Signed performance agreements as % of total number of SMS members
Salary Level 16	0	0	0	0
Salary Level 15	1	1	1	100
Salary Level 14	1	1	1	100
Salary Level 13	12	12	12	100
<b>Total</b>	<b>14</b>	<b>14</b>	<b>14</b>	<b>100</b>

Notes

- In the event of a National or Provincial election occurring within the first three months of a financial year all members of the SMS must conclude and sign their performance agreements for that financial year within three months following the month in which the elections took place. For example if elections took place in April, the reporting date in the heading of the table above should change to 31 July 20ZZ.

*Table 3.7.2 Reasons for not having concluded Performance agreements for all SMS members as on 31 May 2014*

Reasons
None

Notes

- The reporting date in the heading of this table should be aligned with that of Table 3.7.1.

*Table 3.7.3 Disciplinary steps taken against SMS members for not having concluded Performance agreements as on 31 May 2014*

Reasons
None

Notes

- The reporting date in the heading of this table should be aligned with that of Table 3.7.1.



### 3.8 Performance Rewards

To encourage good performance, the department has granted the following performance rewards during the year under review. The information is presented in terms of race, gender, disability, salary bands and critical occupations (see definition in notes below).

*Table 3.8.1 Performance Rewards by race, gender and disability for the period 1 April 2014 to 31 March 2015*

RACE	GENDER	Beneficiary Profile			Cost	
		No. of Beneficiaries	No. of Employees as at 31 March 2015	% of total within group	Cost	Average cost per employee
AFRICAN	FEMALE	224	658	34	3 024	13
	MALE	175	607	29	2 498	14
COLOURED	FEMALE	2	10	20	28	14
	MALE	5	17	29	74	15
INDIAN	FEMALE	0	1	0	0.00	0.00
	MALE	1	1	100	9	9
WHITE	FEMALE	10	12	83	191	19
	MALE	18	30	60	316	17
<b>TOTAL</b>		<b>435</b>	<b>1336</b>	<b>33</b>	<b>6 140</b>	<b>14</b>
Employees with disability		3	21	14	43	14

Departmental Note:

Number of employees excludes Contract/Abnormal/Periodical appointments.

*Table 3.8.2 Performance Rewards by salary band for personnel below Senior Management Service for the period 1 April 2014 to 31 March 2015*

Salary band	Beneficiary Profile			Cost		Total cost as a % of the total personnel expenditure
	Number of beneficiaries	Number of employees	% of total within salary bands	Total Cost (R'000)	Average cost per employee	
Lower skilled (Levels 1-2)	19	61	31	92	5	0
Skilled (Levels 3-5)	78	257	30	554	7	0
Highly skilled production (Levels 6-8)	236	775	31	2 853	12	1
Highly skilled supervision (Levels 9-12)	99	225	44	2 462	25	1
<b>Total</b>	<b>432</b>	<b>1318</b>	<b>33</b>	<b>5 961</b>	<b>14</b>	<b>1</b>

Departmental Note:

The personnel expenditure was calculated from the PERSAL data for the period 1 April 2014 until 31 March 2015 for the following Items only:

Basic Salary, Non-Pensionable Allowance, Employer Contributions (Bargaining Council, Medical and Pension), Housing and Service Bonus.

All other allowances as well as transactions processed (inter departmental claims) were excluded from the total Personnel Expenditure. No. of Employees as at 31 March 2015 = Headcount totals from Race & Gender report - excluding periodical appointments, abnormal appointments and Contracts.

*Table 3.8.3 Performance Rewards by critical occupation for the period 1 April 2014 to 31 March 2015*

Critical occupation	Beneficiary Profile			Cost	
	Number of beneficiaries	Number of employees	% of total within occupation	Total Cost (R'000)	Average cost per employee
Administrative related	67	156	43	1 728	26
Financial and related professionals	9	22	41	177	20
Human resources & organisat developm & relate prof	12	19	63	161	13
Other administrative policy and related officers	40	101	40	515	13
Regulatory inspectors	96	488	20	1 176	12
<b>TOTAL</b>	<b>224</b>	<b>786</b>	<b>29</b>	<b>3 756</b>	<b>17</b>

*Note: No. of Employees as at 31 March 2015 = Headcount totals from Race & Gender report - excluding periodical appointments, abnormal appointments and Contracts.*

- The CORE classification, as prescribed by the DPSA, should be used for completion of this table.
- Critical occupations are defined as occupations or sub-categories within an occupation –
  - (a) in which there is a scarcity of qualified and experienced persons currently or anticipated in the future, either because such skilled persons are not available or they are available but do not meet the applicable employment criteria;
  - (b) for which persons require advanced knowledge in a specified subject area or science or learning field and such knowledge is acquired by a prolonged course or study and/or specialised instruction;
  - (c) where the inherent nature of the occupation requires consistent exercise of discretion and is predominantly intellectual in nature; and
  - (d) in respect of which a department experiences a high degree of difficulty to recruit or retain the services of employees;

*Table 3.8.4 Performance related rewards (cash bonus), by salary band for Senior Management Service for the period 1 April 2014 to 31 March 2015*

Salary band	Beneficiary Profile			Cost		Total cost as a % of the total personnel expenditure
	Number of beneficiaries	Number of employees	% of total within salary bands	Total Cost (R'000)	Average cost per employee	
Senior Management Service Band A (Level 13)	1	15	7	39	39	0
Senior Management Service Band B (Level 14)	1	2	50	73	73	0
Senior Management Service Band C (Level 15)	0	0	0	0.00	0.00	0
MEC & Senior Man. Service Band D (Level 16)	0	1	0	0.00	0.00	0
Contract (Levels 13-16)	1		0	67	67	0
<b>Total</b>	<b>3</b>	<b>18</b>	<b>17</b>	<b>178</b>	<b>59</b>	<b>0</b>

### **3.9 Foreign Workers**

The tables below summarise the employment of foreign nationals in the department in terms of salary band and major occupation.

*Table 3.9.1 Foreign workers by salary band for the period 1 April 2014 and 31 March 2015*

Salary band	01-Apr-13		31-Mar-14		Change	
	Number	% of total	Number	% of total	Number	% Change
Lower skilled	0	0	0	0	0	0
Highly skilled production (Lev. 6-8)	0	0	0	0	0	0
Highly skilled supervision (Lev. 9-12)	0	0	1	100	1	100
Contract (level 9-12)	0	0	0	0	0	0
Contract (level 13-16)	0	0	0	0	0	0
<b>Total</b>	<b>0</b>	<b>0</b>	<b>1</b>	<b>100</b>	<b>1</b>	<b>100</b>

*Table 3.9.2 Foreign workers by major occupation for the period 1 April 2014 and 31 March 2015*

Major occupation	01 April 2014		31 March 2015		Change	
	Number	% of total	Number	% of total	Number	% Change
Engineers and related prof.	0	0	1	100	1	100
<b>Grand Total</b>	<b>0</b>	<b>0</b>	<b>1</b>	<b>100</b>	<b>1</b>	<b>100</b>

### 3.10 Leave utilisation

The Public Service Commission identified the need for careful monitoring of sick leave within the public service. The following tables provide an indication of the use of sick leave and disability leave. In both cases, the estimated cost of the leave is also provided.

*Table 3.10.1 Sick leave for the period 1 January 2014 to 31 December 2014*

Salary band	Total days	% Days with Medical certification	Number of Employees using sick leave	% of total employees using sick leave	Average days per employee	Estimated Cost (R'000)
Lower skilled (Levels 1-2)	306	86	72	7	4	111
Skilled (Levels 3-5)	1353	88	215	21	6	826
Highly skilled production (Levels 6-8)	4408	88	563	55	8	4 234
Highly skilled supervision (Levels 9-12)	1046	87	161	16	6	1 933
Senior management (Levels 13-16)	41	90	10	1	4	135
<b>Grand Total</b>	<b>7154</b>	<b>88</b>	<b>1021</b>	<b>100</b>	<b>7</b>	<b>7 240</b>

*Table 3.10.2 Disability leave (temporary and permanent) for the period 1 January 2014 to 31 December 2014*

Salary band	Total days	% Days with Medical certification	Number of Employees using disability leave	% of total employees using disability leave	Average days per employee	Estimated Cost (R'000)
Lower skilled (Levels 1-2)	8	100	2	3	4	3
Skilled (Levels 3-5)	381	100	20	25	19	234
Highly skilled production (Levels 6-8)	1391	100	44	56	32	1 469
Highly skilled supervision (Levels 9-12)	166	100	13	17	13	298
Senior management (Levels 13-16)	0	0	0	0	0	0
<b>Grand Total</b>	<b>1946</b>	<b>100</b>	<b>79</b>	<b>100</b>	<b>25</b>	<b>2 005</b>

The table below summarises the utilisation of annual leave. The wage agreement concluded with trade unions in the PSCBC in 2000 requires management of annual leave to prevent high levels of accrued leave being paid at the time of termination of service.

*Table 3.10.3 Annual Leave for the period 1 January 2014 to 31 December 2014*

Salary band	Total days taken	Number of Employees using annual leave	Average per employee
Lower skilled (Levels 1-2)	1271	105	12
Skilled (Levels 3-5)	4842.24	290	17
Highly skilled production (Levels	15226	702	22

6-8)			
Highly skilled supervision (Levels 9-12)	4877	225	22
Senior management (Levels 13-16)	312	16	20
<b>Grand Total</b>	<b>26528.24</b>	<b>1338</b>	<b>20</b>

*Table 3.10.4 Capped leave for the period 1 January 2014 to 31 December 2014*

Salary band	Total days of capped leave taken	Number of Employees using capped leave (as on 31 Dec 2014)	Average number of days taken per employee	Average capped leave per employee as on 31 March 2015
Lower skilled (Levels 1-2)	1	1	1	0
Skilled (Levels 3-5)	12	6	2	23
Highly skilled production (Levels 6-8)	154	5	31	37
Highly skilled supervision (Levels 9-12)	68	6	11	49
Senior management (Levels 13-16)	0	0	0	5
<b>Grand Total</b>	<b>235</b>	<b>18</b>	<b>13</b>	<b>32</b>

The following table summarise payments made to employees as a result of leave that was not taken.

*Table 3.10.5 Leave payouts for the period 1 April 2014 and 31 March 2015*

Reason	Total amount (R'000)	Number of employees	Average per employee (R'000)
Leave payout for 2014/15 due to non-utilisation of leave for the previous cycle	0.00	0	0.00
Capped leave payouts on termination of service for 2014/15 (LEAVE GRATUITY )	1 431	15	95
Current leave payout on termination of service for 2014/15 (LEAVE DISCOUNTING \ GRATUITY (UNUSED LEAVE CR) )	1 299	32	40
<b>Grand Total</b>	<b>2 730</b>	<b>47</b>	<b>58</b>

Other Leave Payouts 1 April 2014 to 31 March 2015			
ALLOWANCE-DESCRIPTION	Sum of AMOUNT	Count of PERSALNO	Average payment per employee
LEAVE ENCASHMENT 20 YEARS	R 12	2	R 6
LONG SERVICE AWARD - 20 YEARS - NEW	R 91	11	R 8
LONG SERVICE AWARD - 30 YEARS - NEW	R 804	48	R 17
LONG SERVICE AWARD - 40 YEARS - NEW	R 21	1	R 21
<b>Grand Total</b>	<b>R 928</b>	<b>62</b>	<b>R 15</b>

### **3.11 HIV/AIDS & Health Promotion Programmes**

*Table 3.11.1 Steps taken to reduce the risk of occupational exposure*

Units/categories of employees identified to be at high risk of contracting HIV & related diseases (if any)	Key steps taken to reduce the risk
<ul style="list-style-type: none"> <li>• Traffic officials especially at Weighbridge and</li> <li>• Fire fighters officials</li> </ul>	<ul style="list-style-type: none"> <li>• Preventative programmes - Information sharing sessions</li> <li>• Awareness Campaigns</li> <li>• Wellness screenings</li> </ul>

*Table 3.11.2 Details of Health Promotion and HIV/AIDS Programmes (tick the applicable boxes and provide the required information)*

Question	Yes	No	Details, if yes
1. Has the department designated a member of the SMS to implement the provisions contained in Part VI E of Chapter 1 of the Public Service Regulations, 2001? If so, provide her/his name and position.	Yes		Ms MSTselapedi, Director, Human Resource Management
2. Does the department have a dedicated unit or has it designated specific staff members to promote the health and well-being of your employees? If so, indicate the number of employees who are involved in this task and the annual budget that is available for this purpose.	Yes		13 employees including 25 commercial cleaners
3. Has the department introduced an Employee Assistance or Health Promotion Programme for your employees? If so, indicate the key elements/services of this Programme.	Yes		EAP Counselling and Spiritual counselling sessions
4. Has the department established (a) committee(s) as contemplated in Part VI E.5 (e) of Chapter 1 of the Public Service Regulations, 2001? If so, please provide the names of the members of the committee and the stakeholder(s) that they represent.	Yes		OHS Reps
5. Has the department reviewed its employment policies and practices to ensure that these do not unfairly discriminate against employees on the basis of their HIV status? If so, list the employment policies/practices so reviewed.	Yes		Still in a draft form
6. Has the department introduced measures to protect HIV-positive employees or those perceived to be HIV-positive from discrimination? If so, list the key elements of these measures.	No		Employees do not disclose their status.
7. Does the department encourage its employees to undergo Voluntary Counselling and Testing? If so, list the results that you have achieved.	Yes		During employee wellness events, employees are encouraged to test, however they fail to disclose their status
8. Has the department developed measures/indicators to monitor & evaluate the impact of its health promotion programme? If so, list these measures/indicators.	Yes		Quarterly Reports for office of the Premier and DPSA

### **3.12 Labour Relations**

*Table 3.12.1 Collective agreements for the period 1 April 2014 and 31 March 2015*

Subject matter	Date
Total number of Collective agreements	Nil

The following table summarises the outcome of disciplinary hearings conducted within the department for the year under review.

*Table 3.12.2 Misconduct and disciplinary hearings finalised for the period 1 April 2015 and 31 March 2015*

Outcomes of disciplinary hearings	Number	% of total
Correctional counselling	0	0%
Verbal warning	0	0%
Written warning	8	17%
Final written warning	13	27%
Suspended without pay	12	25%
Fine	1	2%
Demotion	0	0%
Dismissal	0	0%
Not guilty	14	29%
Case withdrawn	0	0%
<b>Total</b>	<b>48</b>	<b>100%</b>

*Table 3.12.3 Types of misconduct addressed at disciplinary hearings for the period 1 April 2015 and 31 March 2015*

Type of misconduct	Number	% of total
Unbecoming Conduct	5	13%
Corruption/Abuse of Power	1	3%
Negligence	5	13%
Fraud	1	3%
Remunerative Work Without Approval	8	21%
Theft	1	3%
Bribery	0	0%
Intimidation	0	0%

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Failure to comply with Act (PFMA)	0	0%
Misuse / Loss of State Property/Damage to State Property	9	24%
Abuse of Intoxicating Substance	0	0%
Absenteeism	0	0%
Falsification of Records	2	5%
Use of Vulgar Language	0	0%
Discrimination	0	0%
Failure to follow Instruction	5	13%
Contravention of Land Transport Act	1	3%
<b>Total</b>	<b>38</b>	<b>100%</b>

*Table 3.12.4 Grievances logged for the period 1 April 2015 and 31 March 2015*

Grievances	Number	% of Total
Number of grievances resolved	16	89%
Number of grievances not resolved	2	11%
<b>Total number of grievances lodged</b>	<b>18</b>	<b>100%</b>

*Table 3.12.5 Disputes logged with Councils for the period 1 April 2014 and 31 March 2015*

Disputes	Number	% of Total
Number of disputes upheld	2	14%
Number of disputes dismissed	8	57%
Number of disputes pending	4	29%
<b>Total number of disputes lodged</b>	<b>14</b>	<b>100%</b>

*Table 3.12.6 Strike actions for the period 1 April 2015 and 31 March 2015*

Total number of persons working days lost	Nil
Total costs working days lost	Nil
Amount recovered as a result of no work no pay (R'000)	Nil

*Table 3.12.7 Precautionary suspensions for the period 1 April 2014 and 31 March 2015*

Number of people suspended	2
Number of people who's suspension exceeded 30 days	2
Average number of days suspended	1118 Days
Cost of suspension(R'000)	4, 469



### 3.13 Skills development

This section highlights the efforts of the department with regard to skills development.

*Table 3.13.1 Training needs identified for the period 1 April 2015 and 31 March 2015*

Occupational category	Gender	Number of employees as at 1 April 2014	Training needs identified at start of the reporting period			
			Learnerships	Skills Programmes & other short courses	Other forms of training	Total
Legislators, senior officials and managers	Female	3	0	9	0	9
	Male	7	0	10	1	11
Professionals	Female	45	0	44	0	44
	Male	25	0	40	0	40
Technicians and associate professionals	Female	286	54	45	0	99
	Male	395	60	18	0	78
Clerks	Female	192	9	112	0	121
	Male	60	3	42	0	45
Service and sales workers	Female	0	0	171	0	171
	Male	2	0	237	0	237
Skilled agriculture and fishery workers	Female	0	0	0	0	0
	Male	0	0	0	0	0
Craft and related trades workers	Female	0	0	12	0	12
	Male	0	0	10	0	10
Plant and machine operators and assemblers	Female	0	0	0	0	0
	Male	1	0	0	0	0
Elementary occupations	Female	49	0	67	0	67
	Male	26	0	15	0	15
Sub Total	Female	575	63	457	0	457
	Male	516	63	372	1	373
<b>Total</b>		<b>1091</b>	<b>126</b>	<b>829</b>	<b>1</b>	<b>829</b>

*Table 3.13.2 Training provided for the period 1 April 2015 and 31 March 2015*

Occupational category	Gender	Number of employees as at 1 April 2014	Training provided within the reporting period			
			Learnerships	Skills Programmes & other short courses	Other forms of training	Total
Legislators, senior officials and managers	Female	3	0	0	0	0
	Male	7	0	2	0	2
Professionals	Female	45	0	7	1	8
	Male	25	0	1	2	3
Technicians and associate professionals	Female	286	54	46	2	102
	Male	395	60	59	1	120
Clerks	Female	192	9	14	0	23
	Male	60	3	5	0	8
Service and sales	Female	0	0	7	0	7

workers	Male	2	0	10	0	10
Skilled agriculture and fishery workers	Female	0	0	0	0	0
	Male	0	0	0	0	0
Craft and related trades workers	Female	0	0	0	0	0
	Male	0	0	0	0	0
Plant and machine operators and assemblers	Female	0	0	0	0	0
	Male	1	0	0	0	0
Elementary occupations	Female	49	0	1	0	1
	Male	26	0	3	0	3
Sub Total	Female	575	63	75	3	141
	Male	516	63	80	3	146
<b>Total</b>		<b>1091</b>	<b>126</b>	<b>155</b>	<b>6</b>	<b>287</b>

### 3.14 Injury on duty

The following tables provide basic information on injury on duty.

*Table 3.14.1 Injury on duty for the period 1 April 2015 and 31 March 2015*

Nature of injury on duty	Number	% of total
Required basic medical attention only	0	0%
Temporary Total Disablement	9	82%
Permanent Disablement	0	0%
Fatal	2	18%
<b>Total</b>	<b>11</b>	<b>100%</b>

### Utilisation of Consultants FINANCE

The following tables relates information on the utilisation of consultants in the department. In terms of the Public Service Regulations "consultant" means a natural or juristic person or a partnership who or which provides in terms of a specific contract on an ad hoc basis any of the following professional services to a department against remuneration received from any source:

- (a) The rendering of expert advice;
- (b) The drafting of proposals for the execution of specific tasks; and
- (c) The execution of a specific task which is of a technical or intellectual nature, but excludes an employee of a department.

*Table 3.15.1 Report on consultant appointments using appropriated funds for the period 1 April 2014 and 31 March 2015*

Project title	Total Number of consultants that worked on project	Duration (Work days)	Donor and contract value in Rand
None			R0.00

Total number of projects	Total individual consultants	Total duration Work days	Total contract value in Rand
None			R0.00

**Table 3.15.2 Analysis of consultant appointments using appropriated funds, in terms of Historically Disadvantaged Individuals (HDIs) for the period 1 April 2014 and 31 March 2015**

Project title	Percentage ownership by HDI groups	Percentage management by HDI groups	Number of consultants from HDI groups that work on the project
None			R0.00

**Table 3.15.3 Report on consultant appointments using Donor funds for the period 1 April 2014 and 31 March 2015**

Project title	Total Number of consultants that worked on project	Duration (Work days)	Donor and contract value in Rand
None			R0.00

Total number of projects	Total individual consultants	Duration (Work days)	Total contract value in Rand
None			R0.00

**Table 3.15.4 Analysis of consultant appointments using Donor funds, in terms of Historically Disadvantaged Individuals (HDIs) for the period 1 April 2014 and 31 March 2015**

Project title	Percentage ownership by HDI groups	Percentage management by HDI groups	Number of consultants from HDI groups that work on the project
None			R0.00

### **3.16 Severance Packages**

**Table 3.16.1 Granting of employee initiated severance packages for the period 1 April 2014 and 31 March 2015**

Salary band	Number of applications received	Number of applications referred to the MPSA	Number of applications supported by MPSA	Number of packages approved by department
Lower skilled (Levels 1-2)	0	0	0	0
Skilled Levels 3-5)	0	0	0	0
Highly skilled production (Levels 6-8)	0	0	0	0
Highly skilled supervision(Levels 9-12)	0	0	0	0
Senior management (Levels 13-16)	0	0	0	0
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## **PART E: FINANCIAL INFORMATION**

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## **Accounting to the Annual Financial Statements for the year ended 31 March 2015**

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### **1.1 Basis of preparation**

The financial statements have been prepared in accordance with the Modified Cash Standard.

### **1.2 Going concern**

The financial statements have been prepared on a going concern basis.

### **1.3 Presentation currency**

Amounts have been presented in the currency of the South African Rand (R) which is also the functional currency of the department.

### **1.4 Rounding**

Unless otherwise stated financial figures have been rounded to the nearest one thousand Rand (R'000).

### **1.5 Foreign currency translation**

Cash flows arising from foreign currency transactions are translated into South African Rands using the exchange rates prevailing at the date of payment / receipt.

### **1.6 Current year comparison with budget**

A comparison between the approved, final budget and actual amounts for each programme and economic classification is included in the appropriation statement.

### **1.7 Revenue**

#### **1.7.1 Appropriated funds**

Appropriated funds comprises of departmental allocations as well as direct charges against the revenue fund (i.e. statutory appropriation).

Appropriated funds are recognised in the statement of financial performance on the date the appropriation becomes effective. Adjustments made in terms of the adjustments budget process are recognised in the statement of financial performance on the date the adjustments become effective.

The net amount of any appropriated funds due to / from the relevant revenue fund at the reporting date is recognised as a payable / receivable in the statement of financial position.

#### **1.7.2 Departmental revenue**

Departmental revenue is recognised in the statement of financial performance when received and is subsequently paid into the relevant revenue fund, unless stated otherwise.

Any amount owing to the relevant revenue fund at the reporting date is recognised as a payable in the statement of financial position.

### **1.7.3 Accrued departmental revenue**

Accruals in respect of departmental revenue (excluding tax revenue) are recorded in the notes to the financial statements when:

- it is probable that the economic benefits or service potential associated with the transaction will flow to the department; and
- the amount of revenue can be measured reliably.

The accrued revenue is measured at the fair value of the consideration receivable.

Accrued tax revenue (and related interest and / penalties) is measured at amounts receivable from collecting agents.

## **1.8 Expenditure**

### **1.8.1 Compensation of employees**

#### **1.8.1.1 Salaries and wages**

Salaries and wages are recognised in the statement of financial performance on the date of payment.

#### **1.8.1.2 Social contributions**

Social contributions made by the department in respect of current employees are recognised in the statement of financial performance on the date of payment.

Social contributions made by the department in respect of ex-employees are classified as transfers to households in the statement of financial performance on the date of payment.

#### **1.8.2 Other expenditure**

Other expenditure (such as goods and services, transfers and subsidies and payments for capital assets) is recognised in the statement of financial performance on the date of payment. The expense is classified as a capital expense if the total consideration paid is more than the capitalisation threshold.

#### **1.8.3 Accrued expenditure payable**

Accrued expenditure payable is recorded in the notes to the financial statements when the goods are received or, in the case of services, when they are rendered to the department.

Accrued expenditure payable is measured at cost.

#### **1.8.4 Leases**

##### **1.8.4.1 Operating leases**

Operating lease payments made during the reporting period are recognised as current expenditure in the statement of financial performance on the date of payment.

The operating lease commitments are recorded in the notes to the financial statements.

#### **1.8.4.2 Finance leases**

Finance lease payments made during the reporting period are recognised as capital expenditure in the statement of financial performance on the date of payment.

The finance lease commitments are recorded in the notes to the financial statements and are not apportioned between the capital and interest portions.

Finance lease assets acquired at the end of the lease term are recorded and measured at the lower of:

- cost, being the fair value of the asset; or
- the sum of the minimum lease payments made, including any payments made to acquire ownership at the end of the lease term, excluding interest.

### **1.9 Aid Assistance**

#### **1.9.1 Aid assistance received**

Aid assistance received in cash is recognised in the statement of financial performance when received. In-kind aid assistance is recorded in the notes to the financial statements on the date of receipt and is measured at fair value.

Aid assistance not spent for the intended purpose and any unutilised funds from aid assistance that are required to be refunded to the donor are recognised as a payable in the statement of financial position.

#### **1.9.2 Aid assistance paid**

Aid assistance paid is recognised in the statement of financial performance on the date of payment. Aid assistance payments made prior to the receipt of funds are recognised as a receivable in the statement of financial position.

### **1.10 Cash and cash equivalents**

Cash and cash equivalents are stated at cost in the statement of financial position.

Bank overdrafts are shown separately on the face of the statement of financial position.

For the purposes of the cash flow statement, cash and cash equivalents comprise cash on hand, deposits held, other short-term highly liquid investments and bank overdrafts.

### **1.11 Prepayments and advances**

Prepayments and advances are recognised in the statement of financial position when the department receives or disburses the cash.

Prepayments and advances are initially and subsequently measured at cost.



### **1.12 Receivables**

Receivables are recognised in the statement of financial position at cost plus accrued interest, where interest is charged, less amounts already settled or written-off.

### **1.13 Investments**

Investments are recognised in the statement of financial position at cost.

### **1.14 Impairment of financial assets**

Where there is an indication of impairment of a financial asset, an estimation of the reduction in the recorded carrying value, to reflect the best estimate of the amount of the future economic benefits expected to be received from that asset, is recorded in the notes to the financial statements.

### **1.15 Payables**

Payables are recognised in the statement of financial position at cost to the extent that cash has exchanged hands between department and the payer.

### **1.16 Capital Assets**

#### **1.16.1 Immovable capital assets**

Immovable capital assets are initially recorded in the notes to the financial statements at cost. Immovable capital assets acquired through a non-exchange transaction is measured at fair value as at the date of acquisition.

Where the cost of immovable capital assets cannot be determined accurately, the immovable capital assets are measured at R1 unless the fair value of the asset has been reliably estimated, in which case the fair value is used.

All assets acquired prior to 1 April 2002 are recorded at R1.

Immovable capital assets are subsequently carried at cost and are not subject to depreciation or impairment.

Subsequent expenditure that is of a capital nature is added to the cost of the asset at the end of the capital project unless the immovable asset is recorded by another department in which case the completed project costs are transferred to that department.

#### **1.16.2 Movable capital assets**

Movable capital assets are initially recorded in the notes to the financial statements at cost. Movable capital assets acquired through a non-exchange transaction is measured at fair value as at the date of acquisition.

Where the cost of movable capital assets cannot be determined accurately, the movable capital assets are measured at fair value and where fair value cannot be determined; the movable assets are measured at R1.

All assets acquired prior to 1 April 2002 are recorded at R1.

Movable capital assets are subsequently carried at cost and are not subject to depreciation or impairment.

Subsequent expenditure that is of a capital nature is added to the cost of the asset at the end of the capital project unless the movable asset is recorded by another department/entity in which case the completed project costs are transferred to that department.

### **1.16.3 Intangible assets**

Intangible assets are initially recorded in the notes to the financial statements at cost. Intangible assets acquired through a non-exchange transaction are measured at fair value as at the date of acquisition.

Internally generated intangible assets are recorded in the notes to the financial statements when the department commences the development phase of the project.

Where the cost of intangible assets cannot be determined accurately, the intangible capital assets are measured at fair value and where fair value cannot be determined; the intangible assets are measured at R1.

All assets acquired prior to 1 April 2002 are recorded at R1.

Intangible assets are subsequently carried at cost and are not subject to depreciation or impairment.

Subsequent expenditure that is of a capital nature is added to the cost of the asset at the end of the capital project unless the intangible asset is recorded by another department/entity in which case the completed project costs are transferred to that department.

## **1.17 Provisions and Contingents**

### **1.17.1 Provisions**

Provisions are recorded in the notes to the financial statements when there is a present legal or constructive obligation to forfeit economic benefits as a result of events in the past and it is probable that an outflow of resources embodying economic benefits or service potential will be required to settle the obligation and a reliable estimate of the obligation can be made. The provision is measured as the best estimate of the funds required to settle the present obligation at the reporting date.

### **1.17.2 Contingent liabilities**

Contingent liabilities are recorded in the notes to the financial statements when there is a possible obligation that arises from past events, and whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not within the control of the department or when there is a present obligation that is not recognised because it is not probable that an outflow of resources will be required to settle the obligation or the amount of the obligation cannot be measured reliably

### **1.17.3 Contingent assets**

Contingent assets are recorded in the notes to the financial statements when a possible asset arises from past events, and whose existence will be confirmed by the occurrence or non-occurrence of one or more uncertain future events not within the control of the department

### **1.17.4 Commitments**

Commitments are recorded at cost in the notes to the financial statements when there is a contractual arrangement or an approval by management in a manner that raises a valid expectation that the department will discharge its responsibilities thereby incurring future expenditure that will result in the outflow of cash

### **1.18 Unauthorised expenditure**

Unauthorised expenditure is recognised in the statement of financial position until such time as the expenditure is either:

- approved by Parliament or the Provincial Legislature with funding and the related funds are received; or
- approved by Parliament or the Provincial Legislature without funding and is written off against the appropriation in the statement of financial performance; or
- transferred to receivables for recovery.

Unauthorised expenditure is measured at the amount of the confirmed unauthorised expenditure.

### **1.19 Fruitless and wasteful expenditure**

Fruitless and wasteful expenditure is recorded in the notes to the financial statements when confirmed. The amount recorded is equal to the total value of the fruitless and or wasteful expenditure incurred.

Fruitless and wasteful expenditure is removed from the notes to the financial statements when it is resolved or transferred to receivables for recovery.

Fruitless and wasteful expenditure receivables are measured at the amount that is expected to be recoverable and are de-recognised when settled or subsequently written-off as irrecoverable.

### **1.20 Irregular expenditure**

Irregular expenditure is recorded in the notes to the financial statements when confirmed. The amount recorded is equal to the value of the irregular expenditure incurred unless it is impracticable to determine, in which case reasons therefor are provided in the note.

Irregular expenditure is removed from the note when it is either condoned by the relevant authority, transferred to receivables for recovery or not condoned and is not recoverable.

Irregular expenditure receivables are measured at the amount that is expected to be recoverable and are de-recognised when settled or subsequently written-off as irrecoverable.

### **1.21 Changes in accounting estimates**

The nature and amounts of the changes in accounting estimates for current and future periods are disclosed. If the effect on future periods could not reasonably be determined the fact(s) should be disclosed which resulted in non-disclosure.

### **1.22 Prior period errors**

The nature and amounts of the errors along with whether the errors were corrected retrospectively. Where the amounts could not be reasonably determined the fact should be disclosed which resulted in non-disclosure.

### **1.23 Non-adjusting events after the reporting date**

All material events occurring after reporting date but affecting the financial statement information will be stated in the financial statement indicating, the nature of the event and an estimate of its financial effect or a statement to that effect where such estimate cannot be made for each material category of non-adjusting event after the reporting date and refer to the relevant note to the financial statements.

### **1.24 Agent-Principal arrangements**

Agent-Principal arrangement are described with regards to the nature, circumstances and terms related to agency-principal arrangements and referred to the relevant note to the financial statements







Programme 5: Transport Operations									
	2014/15						2013/14		
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
	R'000	R'000	R'000	R'000	R'000	R'000	%	R'000	R'000
<b>Sub programme</b>									
1. Programme Support	5,046	566	(239)	5,373	2,158	3,215	40.2%	-	-
2. Public Transport Services	798,420	1,145	-	799,565	761,680	37,885	95.3%	-	-
3. Transport Safety and Compliance	158,951	2,069	-	161,020	156,654	4,366	97.3%	-	-
4. Transport Systems	15,244	(3,572)	-	11,672	12,052	(380)	103.3%	-	-
5. Infrastructure Operations	43,341	(208)	-	43,133	40,117	3,016	93.0%	-	-
	<b>1,021,002</b>	<b>-</b>	<b>(239)</b>	<b>1,020,763</b>	<b>972,661</b>	<b>48,102</b>	<b>95.3%</b>	<b>-</b>	<b>-</b>
<b>Economic classification</b>									
<b>Current payments</b>	<b>231,036</b>	<b>(285)</b>	<b>(239)</b>	<b>230,512</b>	<b>228,794</b>	<b>1,718</b>	<b>99.3%</b>	<b>-</b>	<b>-</b>
Compensation of employees	68,529	-	(239)	68,290	67,980	310	99.5%	-	-
Salaries and wages	61,305	(926)	(239)	60,140	58,276	1,864	96.9%	-	-
Social contributions	7,224	926	-	8,150	9,704	(1,554)	119.1%	-	-
Goods and services	162,607	(285)	-	162,222	160,814	1,408	99.1%	-	-
Administrative fees	104	181	-	285	-	285	-	-	-
Advertising	239	(188)	-	51	17	34	33.3%	-	-
Minor assets	837	893	-	1,730	1,305	425	75.4%	-	-
Catering: Departmental activities	141	10	-	151	59	92	39.1%	-	-
Communication (G&S)	976	(684)	-	292	252	40	86.3%	-	-
Consultants: Business and advisory services	24,737	370	-	25,107	25,107	-	100.0%	-	-
Contractors	112,643	1,827	-	114,470	114,379	91	99.9%	-	-
Fleet services (including government motor transport)	-	2,358	-	2,358	1,914	444	81.2%	-	-
Inventory: Fuel, oil and gas	-	100	-	100	98	2	98.0%	-	-
Inventory: Materials and supplies	-	261	-	261	261	-	100.0%	-	-
Consumable supplies	1,381	(467)	-	914	875	39	95.7%	-	-
Consumable: Stationery, printing and office supplies	978	50	-	1,028	597	431	58.1%	-	-
Operating leases	3,261	137	-	3,398	3,398	-	100.0%	-	-
Property payments	10,841	(3,489)	-	7,352	7,351	1	100.0%	-	-
Travel and subsistence	3,448	(680)	-	2,768	3,191	(423)	115.3%	-	-
Training and development	300	7	-	307	269	38	87.6%	-	-
Operating payments	2,546	(1,031)	-	1,515	1,813	(98)	106.5%	-	-
Venues and facilities	75	30	-	105	98	7	93.3%	-	-
Rental and hiring	-	30	-	30	30	-	100.0%	-	-
<b>Transfers and subsidies</b>	<b>776,896</b>	<b>-</b>	<b>-</b>	<b>776,896</b>	<b>735,399</b>	<b>41,497</b>	<b>94.7%</b>	<b>-</b>	<b>-</b>
Provinces and municipalities	2,441	-	-	2,441	1,444	997	59.2%	-	-
Provinces	2,441	-	-	2,441	1,444	997	59.2%	-	-
Provincial Revenue Funds	2,441	-	-	2,441	1,444	997	59.2%	-	-
Departmental agencies and accounts	50	30	-	80	54	26	67.5%	-	-
Departmental agencies (non-business entities)	50	30	-	80	54	26	67.5%	-	-
Public corporations and private enterprises	774,124	-	-	774,124	733,336	40,788	94.7%	-	-
Public corporations	774,124	-	-	774,124	733,336	40,788	94.7%	-	-
Other transfers to public corporations	774,124	-	-	774,124	733,336	40,788	94.7%	-	-
Households	281	(30)	-	251	565	(314)	225.1%	-	-
Social benefits	210	(30)	-	180	532	(352)	295.6%	-	-
Other transfers to households	71	-	-	71	33	38	46.5%	-	-
<b>Payments for capital assets</b>	<b>13,070</b>	<b>285</b>	<b>-</b>	<b>13,355</b>	<b>8,428</b>	<b>4,927</b>	<b>63.1%</b>	<b>-</b>	<b>-</b>
Machinery and equipment	13,070	285	-	13,355	8,428	4,927	63.1%	-	-
Transport equipment	10,905	900	-	11,805	8,097	3,708	68.6%	-	-
Other machinery and equipment	2,165	(615)	-	1,550	331	1,219	21.4%	-	-
Payment for financial assets	-	-	-	-	40	(40)	-	-	-
	<b>1,021,002</b>	<b>-</b>	<b>(239)</b>	<b>1,020,763</b>	<b>972,661</b>	<b>48,102</b>	<b>95.3%</b>	<b>-</b>	<b>-</b>



## North West: Community Safety and Transport Management Notes to the Appropriation Statement

**1 Detail of transfers and subsidies as per Appropriation Act (after Virement):**

Detail of these transactions can be viewed in the note on Transfers and subsidies and Annexure 1 (A-H) to the Annual Financial Statements.

**2 Detail of specifically and exclusively appropriated amounts voted (after Virement):**

Detail of these transactions can be viewed in note 1 (Annual Appropriation) to the Annual Financial Statements.

**3 Detail on payments for financial assets**

Detail of these transactions per programme can be viewed in the note to Payments for financial assets to the Annual Financial Statements.

**4 Explanations of material variances from Amounts Voted (after virement):**

**4.1 Per programme:**

	Final Appropriation R'000	Actual Expenditure R'000	Variance R'000	Variance as a % of Final Approp. %
--	---------------------------------	--------------------------------	-------------------	--

<b>Programme name</b> Crime Prevention and Community Police Relations	148 901	147 120	1 781	1.2%
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Underspending is mainly due to late inclusion of office of the MEC for the Department of Community Safety and Transport Management.

<b>Programme name</b> Transport Operations	383 954	388 104	(4 150)	-1.1%
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The programme has overspent due to overtime payment and S&T for law enforcement officers. Budget for the items has been under pressure for the whole financial year.

<b>Programme name</b> Transport operations	1 020 763	972 661	48 102	4.7%
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Underspending is due to scholar transport and commutor transport invoices for March 2015.

(In the case of surpluses on programmes, a detailed explanation must be given as to whether it is as a result of a saving or underspending.)

**4.2 Per economic classification:**

	Final Appropriation R'000	Actual Expenditure R'000	Variance R'000	Variance as a % of Final Approp. %
--	---------------------------------	--------------------------------	-------------------	--

<b>Current expenditure</b>				
Compensation of employees	419 208	420 660	(1 452)	-0.35%
Goods and services	332 121	340 434	(8 313)	-2.50%
Interest and rent on land	964	964	-	0.00%
<b>Transfers and subsidies</b>				
Provinces and municipalities	2 441	1 444	997	40.84%
Departmental agencies and accounts	80	54	26	32.50%
Public corporations and private enterprises	774 124	733 336	40 788	5.27%
Non-profit institutions	839	672	167	19.90%
Households	2 533	3 716	(1 183)	-46.70%
<b>Payments for capital assets</b>				
Buildings and other fixed structures	15 500	8 334	7 166	46.23%
Machinery and equipment	38 117	29 073	9 044	23.73%
<b>Payments for financial assets</b>				

Department has overspent compensation of employees in programme 3 and an underspending on transfer payment is due to the March 2015 invoices for Scholar and Commutor Transport services.

**4.3 Per conditional grant**

	Final Appropriation R'000	Actual Expenditure R'000	Variance R'000	Variance as a % of Final Approp. %
--	---------------------------------	--------------------------------	-------------------	--

<b>PUBLIC TRANSPORT OPERATIONS GRANT</b>	90318	86156	4162	4.61%
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There are accruals for commuter bus subsidies amounting to R 32,787 million for the month of March 2015.

## North West: Community Safety and Transport Management Statement of Financial Performance

	Note	2014/15 R'000	2013/14 R'000
<b>REVENUE</b>			
Annual appropriation	1	1,585,927	522,344
Departmental revenue	2	-	20,474
<b>TOTAL REVENUE</b>		<b>1,585,927</b>	<b>542,818</b>
<b>EXPENDITURE</b>			
<b>Current expenditure</b>			
Compensation of employees	3	420,660	308,773
Goods and services	4	340,434	171,713
Interest and rent on land	5	964	-
<b>Total current expenditure</b>		<b>762,058</b>	<b>480,486</b>
<b>Transfers and subsidies</b>			
Transfers and subsidies	7	739,222	3,569
<b>Total transfers and subsidies</b>		<b>739,222</b>	<b>3,569</b>
<b>Expenditure for capital assets</b>			
Tangible assets	8	37,407	17,777
<b>Total expenditure for capital assets</b>		<b>37,407</b>	<b>17,777</b>
Unauthorised expenditure approved without funding	9	-	-
<b>Payments for financial assets</b>		<b>170</b>	<b>160</b>
<b>TOTAL EXPENDITURE</b>		<b>1,538,857</b>	<b>501,992</b>
<b>SURPLUS/(DEFICIT) FOR THE YEAR</b>		<b>47,070</b>	<b>40,826</b>
<b>Reconciliation of Net Surplus/(Deficit) for the year</b>			
Voted Funds		47,070	20,352
Annual appropriation		-	-
Conditional grants		-	-
Unconditional grants		-	-
Departmental revenue and NRF Receipts	13	-	20,474
<b>SURPLUS/(DEFICIT) FOR THE YEAR</b>		<b>47,070</b>	<b>40,826</b>

## North West: Community Safety and Transport Management Statement of Financial Position

	<i>Note</i>	2014/15 R'000	2013/14 R'000
<b>ASSETS</b>			
<b>Current Assets</b>			
Unauthorised expenditure	9	114,453	100,791
Cash an cash equivalents	10	94,290	25,765
Receivables	11	-	673
		<b>208,743</b>	<b>127,229</b>
<b>Non-Current Assets</b>			
Receivables		996	-
		<b>996</b>	<b>-</b>
<b>TOTAL ASSETS</b>		<b>209,739</b>	<b>127,229</b>
<b>LIABILITIES</b>			
<b>Current Liabilities</b>			
Voted funds to be surrendered to the Revenue Fund	12	63,558	23,344
Departmental revenue and NRF Receipts to be surrendered to the Revenue Fund	13	135,439	101,871
Payables	14	10,742	2,014
		<b>209,739</b>	<b>127,229</b>
<b>Non-Current Liabilities</b>			
		-	-
<b>TOTAL LIABILITIES</b>		<b>209,739</b>	<b>127,229</b>
<b>NET ASSETS</b>		<b>-</b>	<b>-</b>

## North West: Community Safety and Transport Management Cash Flow Statement

	<i>Note</i>	2014/15 R'000	2013/14 R'000
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
Receipts		<b>2 148 669</b>	<b>900 687</b>
Annual appropriated funds received	1.1	1 588 753	496 200
Departmental revenue received	2	559 891	404 484
Interest received	2.3	25	3
Net (increase)/ decrease in working capital		(5 257)	12 281
Surrendered to Revenue Fund		(564 015)	(423 915)
Surrendered to RDP Fund/Donor		-	-
Current payments		(747 432)	(480 486)
Interest paid	5	(964)	-
Payments for financial assets		(170)	(160)
Transfers and subsidies paid		(739 222)	(3 569)
<b>Net cash flow available from operating activities</b>	<b>15</b>	<b>91 609</b>	<b>4 838</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Payments for capital assets	8	(37 407)	(17 777)
Proceeds from sale of capital assets	2.4	14 323	-
(Increase)/ decrease in loans		-	-
(Increase)/ decrease in investments		-	-
(Increase)/ decrease in other financial assets		-	-
<b>Net cash flows from investing activities</b>		<b>(23 084)</b>	<b>(17 777)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Distribution/dividend received		-	-
Increase/ (decrease) in net assets		-	-
Increase/ (decrease) in non-current payables		-	-
<b>Net cash flows from financing activities</b>		<b>-</b>	<b>-</b>
Net increase/ (decrease) in cash and cash equivalents		68 525	(12 939)
Cash and cash equivalents at beginning of period		25 765	38 704
<b>Cash and cash equivalents at end of period</b>	<b>10</b>	<b>94 290</b>	<b>25 765</b>

**North West: Community Safety and Transport Management  
Notes to the Annual Financial Statements**

1

**1.1 Annual Appropriation**

Programmes	2014/15		Funds not	Appropriation
	Final Appropriation	Actual Funds Received	requested/ not received	Received
	R'000	R'000	R'000	2013/14 R'000
Administration	148 901	148 901	-	124 050
Civilian Oversight	16 657	16 657	-	14 886
Transport Regulations	383 954	386 780	(2 826)	347 340
Crime Prevention and Community Police Relations	15 652	15 652	-	9 924
Transport Operations	1 020 763	1 020 763	-	-
<b>Total</b>	<b>1 585 927</b>	<b>1 588 753</b>	<b>(2 826)</b>	<b>496 200</b>

**1.2 Conditional grants**

	Note	2014/15 R'000	2013/14 R'000
Total grants received	46	90 318	-
Provincial grants included in Total Grants received		-	-

**2 Departmental Revenue**

	Note	2014/15 R'000	2013/14 R'000
Tax revenue		389 625	367 659
Sales of goods and services other than capital assets	2.1	156 191	21 900
Fines, penalties and forfeits	2.2	13 400	14 661
Interest, dividends and rent on land	2.3	25	3
Sales of capital assets	2.4	14 323	-
Transactions in financial assets and liabilities	2.5	675	264
Total revenue collected		574 239	404 487
Less: Own revenue included in appropriation	13	574 239	384 013
<b>Departmental revenue collected</b>		<b>-</b>	<b>20 474</b>

**2.1 Sales of goods and services other than capital assets**

	Note	2014/15 R'000	2013/14 R'000
Sales of goods and services produced by the department	2	156 190	21 900
Sales by market establishment		-	-
Administrative fees		22 056	21 407
Other sales		134 134	493
Sales of scrap, waste and other used current goods		1	-
<b>Total</b>		<b>156 191</b>	<b>21 900</b>

**2.2 Fines, penalties and forfeits**

	Note	2014/15 R'000	2013/14 R'000
Fines	2	13 229	14 075
Penalties		171	586
Forfeits		-	-
<b>Total</b>		<b>13 400</b>	<b>14 661</b>

**2.3 Interest, dividends and rent on land**

	Note	2014/15 R'000	2013/14 R'000
Interest	2	25	3
<b>Total</b>		<b>25</b>	<b>3</b>

**2.4 Sales of capital assets**

	Note	2014/15 R'000	2013/14 R'000
<b>Tangible assets</b>		<b>14 323</b>	<b>-</b>
Buildings and other fixed structures	29	-	-
Machinery and equipment	28	14 323	-
<b>Total</b>		<b>14 323</b>	<b>-</b>

		2014/15 R'000	2013/14 R'000
<b>2.5 Transactions in financial assets and liabilities</b>	<b>Note</b>		
Other Receipts including Recoverable Revenue	2	675	264
<b>Total</b>		<b>675</b>	<b>264</b>
	<b>Note</b>	<b>2014/15 R'000</b>	<b>2013/14 R'000</b>
<b>3 Compensation of Employees</b>			
<b>3.1 Salaries and wages</b>			
Basic salary		272 541	195 319
Performance award		6 140	4 694
Service Based		914	822
Compensative/circumstantial		36 357	27 312
Periodic payments		-	-
Other non-pensionable allowances		52 185	40 173
<b>Total</b>		<b>368 137</b>	<b>268 320</b>
	<b>Note</b>	<b>2014/15 R'000</b>	<b>2013/14 R'000</b>
<b>3.2 Social Contributions</b>			
<b>Employer contributions</b>			
Pension		32 078	24 812
Medical		20 021	15 579
Bargaining council		424	62
<b>Total</b>		<b>52 523</b>	<b>40 453</b>
<b>Total compensation of employees</b>		<b>420 660</b>	<b>308 773</b>
Average number of employees		<b>1 455</b>	<b>1 075</b>
	<b>Note</b>	<b>2014/15 R'000</b>	<b>2013/14 R'000</b>
<b>4 Goods and services</b>			
Administrative fees		66 544	64 794
Advertising		4 143	3 077
Minor assets	4.1	2 770	1 173
Bursaries (employees)		83	75
Catering		1 756	968
Communication		3 301	3 743
Computer services	4.2	-	1 157
Consultants: Business and advisory services		37 018	2 654
Legal services		1 564	785
Contractors		127 965	9 157
Audit cost – external	4.3	3 299	4 212
Fleet services		12 705	17 284
Inventory	4.4	1 025	2 372
Consumables	4.5	6 265	4 328
Operating leases		-	4 964
Property payments	4.6	18 238	10 870
Transport provided as part of the departmental activities		163	17
Travel and subsistence	4.7	39 429	31 522
Venues and facilities		767	371
Training and development		3 451	3 843
Other operating expenditure	4.8	9 948	4 347
<b>Total</b>		<b>340 434</b>	<b>171 713</b>
	<b>Note</b>	<b>2014/15 R'000</b>	<b>2013/14 R'000</b>
<b>4.1 Minor assets</b>	4		
<b>Tangible assets</b>		<b>2 770</b>	<b>1 173</b>
Machinery and equipment		2 770	1 173
<b>Total</b>		<b>2 770</b>	<b>1 173</b>
	<b>Note</b>	<b>2014/15 R'000</b>	<b>2013/14 R'000</b>
<b>4.2 Computer services</b>	4		
External computer service providers		-	1 157
<b>Total</b>		<b>-</b>	<b>1 157</b>
	<b>Note</b>	<b>2014/15 R'000</b>	<b>2013/14 R'000</b>
<b>4.3 Audit cost – external</b>	4		
Regularity audits		3 299	4 212
<b>Total</b>		<b>3 299</b>	<b>4 212</b>

	Note	2014/15 R'000	2013/14 R'000
<b>4.4 Inventory</b>	<b>4</b>		
Clothing material and accessories		94	1 847
Food and food supplies		56	46
Fuel, oil and gas		110	-
Materials and supplies		765	456
Medical supplies		-	23
<b>Total</b>		<b>1 025</b>	<b>2 372</b>
<b>4.5 Consumables</b>	<b>4</b>		
Consumable supplies		3 022	757
Uniform and clothing		1 433	5
Household supplies		687	626
Building material and supplies		-	57
Communication accessories		1	-
IT consumables		99	69
Other consumables		802	-
Stationery, printing and office supplies		3 243	3 571
<b>Total</b>		<b>6 265</b>	<b>4 328</b>
<b>4.6 Property payments</b>	<b>4</b>		
Other		18 238	10 870
<b>Total</b>		<b>18 238</b>	<b>10 870</b>
<b>4.7 Travel and subsistence</b>	<b>4</b>		
Local		39 409	31 522
Foreign		20	-
<b>Total</b>		<b>39 429</b>	<b>31 522</b>
<b>4.8 Other operating expenditure</b>	<b>4</b>		
Resettlement costs		330	605
Other		9 618	3 742
<b>Total</b>		<b>9 948</b>	<b>4 347</b>
<b>5 Interest and Rent on Land</b>	<b>Note</b>		
Interest paid		964	-
<b>Total</b>		<b>964</b>	<b>-</b>
<b>6 Payments for financial assets</b>	<b>Note</b>		
Debts written off	6.1	170	160
<b>Total</b>		<b>170</b>	<b>160</b>
<b>6.1 Debts written off</b>	<b>6</b>		
<b>Nature of debts written off</b>			
Debt written off		170	-
<b>Total</b>		<b>170</b>	<b>-</b>
Other debt written off			55
			101
			4
<b>Total</b>		<b>-</b>	<b>160</b>
<b>Total debt written off</b>		<b>170</b>	<b>160</b>
<b>7 Transfers and Subsidies</b>	<b>Note</b>		
Provinces and municipalities	#REF!	1 445	633
Departmental agencies and accounts	ANNEXURE 1A	54	-
Public corporations and private enterprises	ANNEXURE 1B	733 334	-
Non-profit institutions	ANNEXURE 1C	672	664
Households	ANNEXURE 1D	3 716	2 272
<b>Total</b>		<b>739 221</b>	<b>3 569</b>

	Note	2014/15 R'000	2013/14 R'000
<b>8 Expenditure for capital assets</b>			
<b>Tangible assets</b>		<b>37 407</b>	<b>17 777</b>
Buildings and other fixed structures	29	8 334	103
Machinery and equipment	28	29 073	17 674
<b>Intangible assets</b>		<b>-</b>	<b>-</b>
<b>Total</b>		<b>37 407</b>	<b>17 777</b>

8.1 Analysis of funds utilised to acquire capital assets - 2014/15

	Voted Funds R'000	Aid assistance R'000	TOTAL R'000
<b>Tangible assets</b>	<b>37 407</b>	<b>-</b>	<b>37 407</b>
Buildings and other fixed structures	8 334	-	8 334
Machinery and equipment	29 073	-	29 073
<b>Intangible assets</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total</b>	<b>37 407</b>	<b>-</b>	<b>37 407</b>

8.2 Analysis of funds utilised to acquire capital assets - 2013/14

	Voted Funds R'000	Aid assistance R'000	TOTAL R'000
<b>Tangible assets</b>	<b>17 777</b>	<b>-</b>	<b>17 777</b>
Buildings and other fixed structures	103	-	103
Machinery and equipment	17 674	-	17 674
<b>Intangible assets</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total</b>	<b>17 777</b>	<b>-</b>	<b>17 777</b>

8.3 Finance lease expenditure Included in Expenditure for capital assets

	2014/15 R'000	2013/14 R'000
<b>Tangible assets</b>		
Machinery and equipment	3 046	2 012
<b>Total</b>	<b>3 046</b>	<b>2 012</b>

	Note	2014/15 R'000	2013/14 R'000
<b>9 Unauthorised Expenditure</b>			
<b>9.1 Reconciliation of unauthorised expenditure</b>			
Opening balance		100 791	100 791
Prior period error		-	-
As restated		100 791	100 791
Unauthorised expenditure - discovered in the current year (as restated)		13 662	-
<b>Unauthorised expenditure awaiting authorisation / written off</b>		<b>114 453</b>	<b>100 791</b>

	2014/15 R'000	2013/14 R'000
<b>9.2 Analysis of unauthorised expenditure awaiting authorisation per economic classification</b>		
Current	114 453	100 791
<b>Total</b>	<b>114 453</b>	<b>100 791</b>

	2014/15 R'000	2013/14 R'000
<b>9.3 Analysis of unauthorised expenditure awaiting authorisation per type</b>		
Unauthorised expenditure relating to overspending of the vote or a main division within the vote	114 453	100 791
<b>Total</b>	<b>114 453</b>	<b>100 791</b>

	2014/15 R'000
<b>9.4 Details of unauthorised expenditure - current year</b>	
Incident	Disciplinary steps taken/criminal proceedings
Overspending of main division within the vote	13 662
<b>Total</b>	<b>13 662</b>

	Note	2014/15 R'000	2013/14 R'000
<b>10 Cash and Cash Equivalents</b>			
Consolidated Paymaster General Account		93 717	25 765
Cash receipts		10	-
Disbursements		563	-
<b>Total</b>		<b>94 290</b>	<b>25 765</b>



	Note	2014/15			2013/14	
		Less than one year R'000	One to three years R'000	Older than three years R'000	Total R'000	R'000
<b>11 Receivables</b>						
Recoverable expenditure	11.1		846		846	351
Staff debt	11.2		150		150	320
Other debtors	11.3				-	2
<b>Total</b>			<b>996</b>		<b>996</b>	<b>673</b>
				<b>Note</b>	<b>2014/15</b>	<b>2013/14</b>
					<b>R'000</b>	<b>R'000</b>
<b>11.1 Recoverable expenditure (disallowance accounts)</b>				11		
(Group major categories, but list material items)						
Disallowance Damages & Losses					14	341
Disallowance Dishonoured cheques					852	10
Sal: ACB Recall					(20)	-
<b>Total</b>					<b>846</b>	<b>351</b>
				<b>Note</b>	<b>2014/15</b>	<b>2013/14</b>
					<b>R'000</b>	<b>R'000</b>
<b>11.2 Staff debt</b>				11		
(Group major categories, but list material items)						
Staff debt					150	320
<b>Total</b>					<b>150</b>	<b>320</b>
				<b>Note</b>	<b>2014/15</b>	<b>2013/14</b>
					<b>R'000</b>	<b>R'000</b>
<b>11.3 Other debtors</b>				11		
(Group major categories, but list material items)						
					-	-
<b>Total</b>					<b>-</b>	<b>2</b>
				<b>Note</b>	<b>2014/15</b>	<b>2013/14</b>
					<b>R'000</b>	<b>R'000</b>
<b>12 Voted Funds to be Surrendered to the Revenue Fund</b>						
Opening balance					23 344	29 951
Prior period error					-	-
As restated					23 344	29 951
Transfer from statement of financial performance (as restated)					47 070	20 352
Add: Unauthorised expenditure for current year	9				13 662	-
Voted funds not requested/not received	1.1				2 826	(26 144)
Transferred to retained revenue to defray excess expenditure (Parliament/Legislatures ONLY)					-	-
Paid during the year					(23 344)	(815)
<b>Closing balance</b>					<b>63 558</b>	<b>23 344</b>
				<b>Note</b>	<b>2014/15</b>	<b>2013/14</b>
					<b>R'000</b>	<b>R'000</b>
<b>13 Departmental revenue and NRF Receipts to be surrendered to the Revenue Fund</b>						
Opening balance					101 871	120 484
Prior period error					-	-
As restated					101 871	120 484
Transfer from Statement of Financial Performance (as restated)					-	20 474
Own revenue included in appropriation					574 239	384 013
Transfer from aid assistance					-	-
Transfer to voted funds to defray expenditure (Parliament/Legislatures ONLY)	12				-	-
Paid during the year					(540 671)	(423 100)
<b>Closing balance</b>					<b>135 439</b>	<b>101 871</b>
				<b>Note</b>	<b>2014/15</b>	<b>2013/14</b>
					<b>R'000</b>	<b>R'000</b>
<b>14 Payables - current</b>						
Clearing accounts	14.1				63	12
Other payables	14.2				10 679	2 002
<b>Total</b>					<b>10 742</b>	<b>2 014</b>
				<b>Note</b>	<b>2014/15</b>	<b>2013/14</b>
					<b>R'000</b>	<b>R'000</b>
<b>14.1 Clearing accounts</b>				14		
(Identify major categories, but list material amounts)						
Sal: Bargaining council					1	12
Sal: Income tax: CL					58	-
Sal: Pension Fund: CL					4	-
<b>Total</b>					<b>63</b>	<b>12</b>
				<b>Note</b>	<b>2014/15</b>	<b>2013/14</b>
					<b>R'000</b>	<b>R'000</b>
<b>14.2 Other payables</b>				14		
(Identify major categories, but list material amounts)						
Payable:Adv:P/Dept:NW Adv Acc:CL					10 679	-
RTMC					-	1 284
Salary ACB recall					-	1
Revenue to be Surrendered					-	1
Pension unallocated receipts					-	716
<b>Total</b>					<b>10 679</b>	<b>2 002</b>

	Note	2014/15 R'000	2013/14 R'000
<b>15 Net cash flow available from operating activities</b>			
Net surplus/(deficit) as per Statement of Financial Performance		47 070	40 826
Add back non cash/cash movements not deemed operating activities		44 539	(35 988)
(Increase)/decrease in receivables – current		(323)	(12)
(Increase)/decrease in prepayments and advances		-	10 539
Increase/(decrease) in payables – current		8 728	1 754
Proceeds from sale of capital assets		(14 323)	-
Expenditure on capital assets		37 407	17 777
Surrenders to Revenue Fund		(564 015)	(423 915)
Surrenders to RDP Fund/Donor		-	-
Voted funds not requested/not received		2 826	(28 144)
Own revenue included in appropriation		574 239	384 013
Other non-cash items		-	-
<b>Net cash flow generated by operating activities</b>		<b>91 609</b>	<b>4 838</b>

	Note	2014/15 R'000	2013/14 R'000
<b>16 Reconciliation of cash and cash equivalents for cash flow purposes</b>			
Consolidated Paymaster General account		93 717	25 765
Cash receipts		10	-
Disbursements		583	-
<b>Total</b>		<b>94 290</b>	<b>25 765</b>

	Note	2014/15 R'000	2013/14 R'000
<b>17 Contingent liabilities and contingent assets</b>			
<b>17.1 Contingent liabilities</b>			
<b>Liable to</b>	<b>Nature</b>		
Housing loan guarantees	Employees	ANNEXURE 2A 168	12
Claims against the department		ANNEXURE 2B 37 727	10 661
<b>Total</b>		<b>37 896</b>	<b>10 673</b>

The contingent liabilities listed above have an element of uncertainty with regards to the timing and occurrence of the obligation to the department. The housing guarantees will only result in a liability for the department if the employees included in the projection default from paying the lending institutions. Possibility of a refund by their high to the extent that the employees is still within the employment of the department and/or his/her pensions have not been paid out of the obligation to the department. The housing guarantees will only result in a liability for the department if the employees included in the projection default from paying the lending institutions.

Claims against the department are not recoverable as they will be as a result of a possible court ruling to pay a third party. Unless otherwise directed by the ruling on how to recover economic benefits from affected employees the claims if realized will remain irrecoverable.

	Note	2014/15 R'000	2013/14 R'000
<b>18 Commitments</b>			
<b>Current expenditure</b>			
Approved and contracted		1 545 457	6 459
Approved but not yet contracted		-	3 300
<b>Total Commitments</b>		<b>1 545 457</b>	<b>9 759</b>

An amount of R847 642 000 is commitment which has a contract longer than 12 months. Amount is made up of commuter transport subsidies (R547 853 000), Airline Subsidies (297 221 000) and security contracts (R2 568 000).

The Airline subsidies exclude an amount of R50 million already paid to the service provider during the 2014/15 financial year. The Department is however, not liable to refund the amount to the Office of the Premier as it was within their mandate to make such payment on behalf of the department.

		2014/15 R'000	2013/14 R'000
<b>19 Accruals and payables not recognised</b>			
<b>Listed by economic classification</b>			
Goods and services	30 days 30+ days Total	71 502 18 240 89 742	6 192
<b>Total</b>		<b>71 502 18 240 89 742</b>	<b>6 192</b>
<b>Listed by programme level</b>	Note	2014/15 R'000	2013/14 R'000
Administration		10 656	3 720
Civilian Oversight		199	106
Transport Regulations		2 986	119
Crime Prevention and Community Police Relations		34	2 247
Transport Operations		75 867	-
<b>Total</b>		<b>89 742</b>	<b>6 192</b>

Included in the accrual list above is scholar transport invoices for March 2015 which can only be paid in the following financial year, due to submission dates.

	Note	2014/15 R'000	2013/14 R'000
<b>20 Employee benefits</b>			
Leave entitlement		21 462	15 772
Service bonus (Thirteenth cheque)		11 588	8 648
Performance awards		6 288	5 185
Capped leave commitments		42 313	37 844
Other		-	-
<b>Total</b>		<b>81 651</b>	<b>87 449</b>

Negative leave is where a leave was over granted and is currently being recovered. Employees are entitled to use their credits at any given time but will be recovered should any employee leave the services (leave determination)

Performance award for level 1-12 for the financial year 2013/2014 is still outstanding and the projection is based on 1.5% of personnel budget, and performance award for 2012/2013 for two officials is still outstanding. A performance award for sms amounting to R457 is still outstanding.

## 21 Lease commitments

### 21.1 Operating leases expenditure

2014/15	Specialised military assets R'000	Land R'000	Buildings and other fixed structures R'000	Machinery and equipment R'000	Total R'000
Not later than 1 year			255		255
Later than 1 year and not later than 5 years					-
Later than five years					-
<b>Total lease commitments</b>	<b>-</b>	<b>-</b>	<b>255</b>	<b>-</b>	<b>255</b>

2013/14	Specialised military assets R'000	Land R'000	Buildings and other fixed structures R'000	Machinery and equipment R'000	Total R'000
Not later than 1 year			225		225
Later than 1 year and not later than 5 years					-
Later than five years					-
<b>Total lease commitments</b>	<b>-</b>	<b>-</b>	<b>225</b>	<b>-</b>	<b>225</b>

### 21.2 Finance leases expenditure

2014/15	Specialised military assets R'000	Land R'000	Buildings and other fixed structures R'000	Machinery and equipment R'000	Total R'000
Not later than 1 year				2 303	2 303
Later than 1 year and not later than 5 years				1 855	1 855
Later than five years					-
<b>Total lease commitments</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>4 158</b>	<b>4 158</b>

2013/14	Specialised military assets R'000	Land R'000	Buildings and other fixed structures R'000	Machinery and equipment R'000	Total R'000
Not later than 1 year				1 225	1 225
Later than 1 year and not later than 5 years				996	996
Later than five years					-
<b>Total lease commitments</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2 221</b>	<b>2 221</b>

	Note	2014/15 R'000	2013/14 R'000
<b>22 Accrued departmental revenue</b>			
Tax revenue		86 465	50 397
Sales of goods and services other than capital assets		94 135	-
Sale of capital assets		1 725	-
<b>Total</b>		<b>182 325</b>	<b>50 397</b>

Prior year figures for Tax revenue have been restated by R2,765,000 which represent two registering authorities previously not included in the outstanding balance.

	Note	2014/15 R'000	2013/14 R'000
<b>22.1 Analysis of accrued departmental revenue</b>			
Opening balance		50 397	35 385
Less: Amounts received		470 403	367 659
Add: Amounts recognised		606 955	393 839
Less: Amounts written-off/reversed as irrecoverable		4 624	11 168
<b>Closing balance</b>		<b>182 325</b>	<b>50 397</b>

		2014/15 R'000	2013/14 R'000
<b>22.2 Accrued department revenue written off</b>			
<b>Nature of losses</b>			
Commission to be paid to Registering Authorities		4 624	11 168
<b>Total</b>		<b>4 624</b>	<b>11 168</b>

	Note	2014/15 R'000	2013/14 R'000
<b>23 Irregular expenditure</b>			
<b>23.1 Reconciliation of irregular expenditure</b>			
Opening balance		209 095	184 526
Prior period error			(1 480)
As restated		209 095	183 046
Add: Irregular expenditure - relating to current year		739 441	26 049
<b>Irregular expenditure awaiting condonation</b>		<b>948 536</b>	<b>209 095</b>
<b>Analysis of awaiting condonation per age classification</b>			
Current year		739 441	26 049
Prior years		209 095	183 046
<b>Total</b>		<b>948 536</b>	<b>209 095</b>

		2014/15	
		R'000	
<b>23.2</b>	<b>Details of Irregular expenditure - current year</b>		
	<b>Incident</b>		<b>Disciplinary steps taken/criminal proceedings</b>
	Less than three quotations		Final recommendation issued to HoD
	Security Services in excess of 15%		None
	Inherited contracts		Referred to Treasury for condonment
	Finance lease		None
	SBD forms not attached		None
	No proof that tender processes were followed		Awaiting Treasury guidance
	Overspending of Compensation of Employees		None
	<b>Total</b>	<b>739 441</b>	
<b>23.3</b>	<b>Prior period error</b>		<b>2013/14</b>
			<b>R'000</b>
	Nature of prior period error		
	Relating to 2012/13	23	(1 480)
	Service rendered without an order		(1 026)
	Less than 3 quotations		(454)
	Relating to 2013/14		(1 072)
	Less than 3 quotations		(674)
	Service rendered without an order		(398)
	<b>Total</b>		<b>(2 552)</b>
<b>24</b>	<b>Fruitless and wasteful expenditure</b>	<b>2014/15</b>	<b>2013/14</b>
		<b>R'000</b>	<b>R'000</b>
<b>24.1</b>	<b>Reconciliation of fruitless and wasteful expenditure</b>		
	Opening balance	2 197	2 127
	Prior period error	-	-
	As restated	2 197	2 127
	Fruitless and wasteful expenditure – relating to prior year	-	-
	Fruitless and wasteful expenditure – relating to current year	1 077	70
	Less: Amounts resolved	-	-
	Less: Amounts transferred to receivables for recovery	-	-
	<b>Fruitless and wasteful expenditure awaiting resolution</b>	<b>3 274</b>	<b>2 197</b>
<b>24.2</b>	<b>Analysis of awaiting resolution per economic classification</b>		
	Current	1 077	2 197
	Capital	2 197	-
	Transfers and subsidies	-	-
	<b>Total</b>	<b>3 274</b>	<b>2 197</b>
<b>24.3</b>	<b>Analysis of Current Year's Fruitless and wasteful expenditure</b>	<b>2014/15</b>	
		<b>R'000</b>	
	<b>Incident</b>		<b>Disciplinary steps taken/criminal proceedings</b>
	Interest on overdue accounts		Still under investigation
	<b>Total</b>	<b>1 077</b>	
<b>25</b>	<b>Related party transactions</b>	<b>2014/15</b>	<b>2013/14</b>
		<b>R'000</b>	<b>R'000</b>
	<b>Payments made</b>		
	Transfers	30 000	-
	<b>Total</b>	<b>30 000</b>	<b>-</b>
The Department of Community Safety and Transport Management is using the Department of Public Works & Roads' offices at no cost			
<b>26</b>	<b>Key management personnel</b>	<b>2014/15</b>	<b>2013/14</b>
		<b>R'000</b>	<b>R'000</b>
	<b>No. of</b>		
	<b>Individuals</b>		
	Political office bearers (provide detail below)		-
	Officials:		-
	Level 15 to 16	2	2 671
	Level 14 (incl CFO if at a lower level)	5	2 992
	Family members of key management personnel		-
	<b>Total</b>	<b>5 663</b>	<b>4 261</b>
<b>27</b>	<b>Provisions</b>	<b>2014/15</b>	<b>2013/14</b>
		<b>R'000</b>	<b>R'000</b>
	<b>Note</b>		
	Long Service Award	888	-
	<b>Total</b>	<b>888</b>	<b>-</b>

27.1 Reconciliation of movement in provisions - 2014/15

	Long Service Award R'000	Provision 2 R'000	Provision 3 R'000	Provision 4 R'000	Total provisions R'000
Opening balance	-	-	-	-	-
Increase in provision	888	-	-	-	888
Closing balance	888	-	-	-	888

Reconciliation of movement in provisions - 2013/14

	Long Service Award R'000	Provision 2 R'000	Provision 3 R'000	Provision 4 R'000	Total provisions R'000
Opening balance	-	-	-	-	-
Increase in provision	-	-	-	-	-
Closing balance	-	-	-	-	-

Provision raised for the year is for Long Service Award which the department expect to payment in the following 12 month.

Provision is made on the assumption that all the employees will still be with the department by the time they reach the set milestone. However, it is possible that some of the employees may leave the employment of the department before reaching the milestone.

28 Movable Tangible Capital Assets

MOVEMENT IN MOVABLE TANGIBLE CAPITAL ASSETS PER ASSET REGISTER FOR THE YEAR ENDED 31 MARCH 2015

	Opening balance R'000	Additions R'000	Disposals R'000	Closing balance R'000
<b>MACHINERY AND EQUIPMENT</b>	26 553	492 470	98 784	420 239
Transport assets	-	476 302	98 724	377 578
Computer equipment	6 971	3 163	-	10 134
Furniture and office equipment	1 315	3 768	-	5 083
Other machinery and equipment	18 267	9 237	60	27 444
<b>TOTAL MOVABLE TANGIBLE CAPITAL ASSETS</b>	<b>26 553</b>	<b>492 470</b>	<b>98 784</b>	<b>420 239</b>

Additions

28.1 ADDITIONS TO MOVABLE TANGIBLE CAPITAL ASSETS PER ASSET REGISTER FOR THE YEAR ENDED 31 MARCH 2015

	Cash R'000	Non-cash R'000	(Capital work-in-progress current costs and finance lease payments) R'000	Received current, not paid (Paid current year, received prior year) R'000	Total R'000
<b>MACHINERY AND EQUIPMENT</b>	29 062	466 454	(3 046)	-	492 470
Transport assets	11 102	465 200	-	-	476 302
Computer equipment	2 165	998	-	-	3 163
Furniture and office equipment	6 590	224	(3 046)	-	3 768
Other machinery and equipment	9 205	32	-	-	9 237
<b>CAPITAL ASSETS</b>	<b>29 062</b>	<b>466 454</b>	<b>(3 046)</b>	<b>-</b>	<b>492 470</b>

Disposals

28.2 DISPOSALS OF MOVABLE TANGIBLE CAPITAL ASSETS PER ASSET REGISTER FOR THE YEAR ENDED 31 MARCH 2015

	Sold for cash R'000	Transfer out or destroyed or scrapped R'000	Total disposals R'000	Cash received Actual R'000
<b>MACHINERY AND EQUIPMENT</b>	98 724	60	98 784	14 323
Transport assets	98 724	-	98 724	14 323
Other machinery and equipment	-	60	60	-
<b>CAPITAL ASSETS</b>	<b>98 724</b>	<b>60</b>	<b>98 784</b>	<b>14 323</b>

Actual disposal value for transport assets amounted to R16 048 000, however, at year end only R14 323 000 was paid into departmental bank account. The variance has been included in the accrued revenue note above.

28.3 Movement for 2013/14

MOVEMENT IN MOVABLE TANGIBLE CAPITAL ASSETS PER ASSET REGISTER FOR THE YEAR ENDED 31 MARCH 2014

	Opening balance R'000	Additions R'000	Disposals R'000	Closing balance R'000
<b>MACHINERY AND EQUIPMENT</b>	16 042	15 862	5 151	26 553
Transport assets	-	5 001	5 001	-
Computer equipment	4 322	2 799	150	6 971
Furniture and office equipment	941	374	-	1 315
Other machinery and equipment	10 779	7 488	-	18 267
<b>TOTAL MOVABLE TANGIBLE CAPITAL ASSETS</b>	<b>16 042</b>	<b>15 862</b>	<b>5 151</b>	<b>26 553</b>

28.4 Minor assets

MOVEMENT IN MINOR ASSETS PER THE ASSET REGISTER FOR THE YEAR ENDED 31 MARCH 2015

	Specialised military assets R'000	Intangible assets R'000	Heritage assets R'000	Machinery and equipment R'000	Biological assets R'000	Total R'000
Opening balance	-	-	-	7 874	-	7 874
Additions	-	-	-	7 213	-	7 213
Disposals	-	-	-	478	-	478
<b>TOTAL MINOR ASSETS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>14 609</b>	<b>-</b>	<b>14 609</b>

	Specialised military assets	Intangible assets	Heritage assets	Machinery and equipment	Biological assets	Total
Number of R1 minor assets	-	-	-	-	-	-
Number of minor assets at cost	-	-	-	10 015	-	10 015
<b>TOTAL NUMBER OF MINOR ASSETS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>10 015</b>	<b>-</b>	<b>10 015</b>

Minor assets

MOVEMENT IN MINOR ASSETS PER THE ASSET REGISTER FOR THE YEAR ENDED 31 MARCH 2014

	Specialised military assets R'000	Intangible assets R'000	Heritage assets R'000	Machinery and equipment R'000	Biological assets R'000	Total R'000
Opening balance	-	-	-	6 407	-	6 407
Prior period error	-	-	-	443	-	443
Additions	-	-	-	1 074	-	1 074
Disposals	-	-	-	50	-	50
<b>TOTAL MINOR ASSETS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>7 874</b>	<b>-</b>	<b>7 874</b>

28.5 Movable assets written off

MOVABLE ASSETS WRITTEN OFF FOR THE YEAR ENDED 31 MARCH 2015

	Specialised military assets R'000	Intangible assets R'000	Heritage assets R'000	Machinery and equipment R'000	Biological assets R'000	Total R'000
Assets written off	-	-	-	60	-	60
<b>OFF</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>60</b>	<b>-</b>	<b>60</b>

29 Immovable Tangible Capital Assets

MOVEMENT IN IMMOVABLE TANGIBLE CAPITAL ASSETS PER ASSET REGISTER FOR THE YEAR ENDED 31 MARCH 2015

Additions

29.1 ADDITIONS TO IMMOVABLE TANGIBLE CAPITAL ASSETS PER ASSET REGISTER FOR THE YEAR ENDED 31 MARCH 2015

	Cash R'000	Non-cash R'000	(Capital work- in-progress current costs and finance lease payments) R'000	Received current, not paid (Paid current year, received prior year) R'000	Total R'000
<b>BUILDINGS AND OTHER FIXED STRUCTURES</b>	8 334	-	(8 334)	-	-
Other fixed structures	8 334	-	(8 334)	-	-
<b>CAPITAL ASSETS</b>	<b>8 334</b>	<b>-</b>	<b>(8 334)</b>	<b>-</b>	<b>-</b>

Movement for 2013/14

29.2 MOVEMENT IN IMMOVABLE TANGIBLE CAPITAL ASSETS PER ASSET REGISTER FOR THE YEAR ENDED 31 MARCH 2014

	Opening balance R'000	Prior period error R'000	Additions R'000	Disposals R'000	Closing balance R'000
<b>BUILDINGS AND OTHER FIXED STRUCTURES</b>	-	-	103	103	-
Other fixed structures	-	-	103	103	-
<b>TOTAL IMMOVABLE TANGIBLE CAPITAL ASSETS</b>	<b>-</b>	<b>-</b>	<b>103</b>	<b>103</b>	<b>-</b>

30 Agent-principal arrangements

	2014/15 R'000	2013/14 R'000
30.1 Department acting as the principal		
External Register Authorities (Municipalities)	63 964	64 794
<b>Total</b>	<b>63 964</b>	<b>64 794</b>

*The Department act as the principal for External Registering Authorities who collect revenue (Motor Vehicle Licence) on behalf of the Department. The Department is liable for 20% commission to be paid to 26 registering Authorities who collect revenue on behalf of the department.*

31 Prior period errors

31.1 Correction of prior period errors

	Note	2013/14 R'000
<i>Revenue:</i>		
Tax revenue		2 765
<b>Net effect</b>		<b>2 765</b>

**North West: Community Safety and Transport Management  
Notes to the Annual Financial Statements**

**32 STATEMENT OF CONDITIONAL GRANTS RECEIVED**

NAME OF GRANT	GRANT ALLOCATION					SPENT				2013/14	
	Division of Revenue Act/Provincial Grants	Roll Overs	DORA Adjustments	Other Adjustments	Total Available	Amount received by department	Amount spent by department	Under / (overspending)	% of available funds spent by dept	Division of Revenue Act	Amount spent by department
	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	%	R'000	R'000
PUBLIC TRANSPORT OPERATIONS GRANT	90,318	-	-	-	90,318	90,318	86,156	4,162	95%	-	-
	90,318	-	-	-	90,318	90,318	86,156	4,162		-	-

Departments are reminded of the DORA requirement to certify that all transfers in terms of this Act were deposited into the primary bank account of the province or, where appropriate, into the CPD account of a province.



## North West: Community Safety and Transport Management Notes to the Annual Financial Statements

### 33 TRANSFER OF FUNCTIONS

Provide a date of transfer and description of the changes as a result of the transfer/receipt of functions  
Following the pronouncement by the North West Premier, department where reconfigure with effect from the 1 April 2014. Because during the current financial year, budget where not alligned to the reconfigured departments and service deliver could not be "TRANSFERRING" departments performed an "AGENCY" function on behalf of the "RECEIVING" departments from 1 April 2014

Public Safety (Vote 05) was reconfigure to include Transport Operations programme from the then Department of Public Works, to Community Safety and Transport Management.

The Transport Operations programme was a stand alone programme with the then Department of Public Works, Roads and without any adjustments to its core functions. Therefore, all the expenditure incurred by the Transferring Department relating to where transferred and into the accounting books of Community Safety and Transport Management Department with effect from the ss

The Transactions and Account balance detailed below are related to Transport Operation programme and outline what has been received by Department of Community Safety and Transport Management.

33.1 Statement of Financial Position	Note	Bal per dept 2013/14 AFS before transfer	Transport Operation Functions received	2013/14 Bal after transfer
		2013/14 R'000	2013/14 R'000	2013/14 R'000
<b>ASSETS</b>				
<b>Current Assets</b>				
Unauthorised expenditure		127,229	1,414	128,643
Fruitless and wasteful expenditure		100,791		100,791
Cash and cash equivalents		-	1,414	1,414
Other financial assets		25,765		25,765
Prepayments and advances		-		-
Receivables		673		673
Loans		-		-
Aid assistance receivable		-		-
<b>Non-Current Assets</b>				
Investments		-		-
Receivables				-
Loans				-
Other financial assets				-
<b>TOTAL ASSETS</b>		<b>127,229</b>	<b>1,414</b>	<b>128,643</b>
<b>LIABILITIES</b>				
<b>Current Liabilities</b>				
Voted funds to be surrendered to the Revenue Fund		127,229	-	127,229
Departmental revenue and NRF Receipts to be surrendered to the Revenue Fund		23,344		23,344
Bank overdraft		101,871		101,871
Payables		-		-
Aid assistance repayable		2,014		2,014
Aid assistance unutilised		-		-
<b>Non-Current Liabilities</b>				
Payables		-		-
<b>TOTAL LIABILITIES</b>		<b>127,229</b>	<b>-</b>	<b>127,229</b>
<b>NET ASSETS</b>		<b>-</b>	<b>1,414</b>	<b>1,414</b>

33.2 Disclosure Notes

	Bal per dept 2013/14 AFS before transfer	Transport Operation Functions received 2013/14	2013/14 Bal after transfer
	2013/14 R'000	2013/14 R'000	2013/14 R'000
Contingent liabilities	10,673	1,129	11,802
Contingent assets	-	-	-
Commitments	9,759	1,926,650	1,936,409
Accruals and payables not recognised	6,192	67,271	73,463
Employee benefits	67,449	12,383	79,832
Lease commitments - operating lease	225	927	1,152
Lease commitments - finance lease	2,221	2,247	4,468
Lease commitments - operating lease revenue	-	-	-
Accrued departmental revenue	47,632	-	47,632
Irregular expenditure	211,647	78,998	290,645
Fruitless and wasteful expenditure	2,197	1,414	3,611
Impairment	-	-	-
Provisions	-	-	-
Movable tangible capital assets	26,553	334,294	360,847
Immovable tangible capital assets	-	-	-
Intangible capital assets	-	-	-

Following the proclamation giving effect to the receipt of transport operations function, the department entered into a Memorandum of Understanding with the receiving department where in roles and responsibilities were outlined.

The transferring department was given the responsibility of acting as an agent on behalf of the receiving department i.e. use the department for the duration 1 April 2014 to 30 September 2014. Accountability remains with the receiving department for all the transactions during the said period.

**North West: Community Safety and Transport Management  
Annexures to the Annual Financial Statements**

**ANNEXURE 1A**

**STATEMENT OF TRANSFERS TO DEPARTMENTAL AGENCIES AND ACCOUNTS**

DEPARTMENT/AGENCY/ACCOUNT	TRANSFER ALLOCATION				TRANSFER		2013/14
	Adjusted appropriation	Roll Overs	Adjustments	Total Available	Actual Transfer	% of Available funds transferred	Appropriation Act
	R'000	R'000	R'000	R'000	R'000	%	R'000
CONVERSIN EXPENDITURE	-	-	-	-	15		-
SOUTH AFRICAN CIVIL AVIATION	-	-	-	-	39		-
	-	-	-	-	54		-

**North West: Community Safety and Transport Management  
Annexures to the Annual Financial Statements**

**ANNEXURE 1B**

**STATEMENT OF TRANSFERS/SUBSIDIES TO PUBLIC CORPORATIONS AND PRIVATE ENTERPRISES**

NAME OF PUBLIC CORPORATION/PRIVATE ENTERPRISE	TRANSFER ALLOCATION				EXPENDITURE				2013/14
	Adjusted appropriation Act	Roll Overs	Adjustments	Total Available	Actual Transfer	% of Available funds transferred	Capital	Current	Appropriation Act
	R'000	R'000	R'000	R'000	R'000	%	R'000	R'000	R'000
<b>Private enterprises</b>									
<b>Transfers</b>	-	-	-	-	<b>201,497</b>	-	-	-	-
AAU'S BUS TRANSPORT	-	-	-	-	129	-	-	-	-
AMAWAKAWAKA PROJECTS	-	-	-	-	607	-	-	-	-
B KANJEE'S TRANSPORTATION	-	-	-	-	5,215	-	-	-	-
BAGOBAA TRADING (PTY)	-	-	-	-	716	-	-	-	-
BAHURUTSHE CIVILS	-	-	-	-	1,145	-	-	-	-
BALEGOROSITSE TRANSPORT	-	-	-	-	2,262	-	-	-	-
BEEFMASTER T/A MASTER	-	-	-	-	240	-	-	-	-
BHEKHA MZANZI HOLDINGS	-	-	-	-	176	-	-	-	-
BLAIZEPOINT TRADING	-	-	-	-	1,045	-	-	-	-
BLUE ANCHOR CONSTRUCTION	-	-	-	-	567	-	-	-	-
BOKAMOSO PASSENGER	-	-	-	-	410	-	-	-	-
BOKGAITSADI NW FACILITY	-	-	-	-	864	-	-	-	-
BOMOLEMO CARRIERS AND	-	-	-	-	278	-	-	-	-
BONDIE TRADING ENTERPRISE	-	-	-	-	395	-	-	-	-
CMM TRADING	-	-	-	-	1,355	-	-	-	-
DINKEBOGILE TRANSPORT	-	-	-	-	1,670	-	-	-	-
DINTWE TRANSPORT	-	-	-	-	887	-	-	-	-
DIPICO MINING CONSTRUCTION	-	-	-	-	1,021	-	-	-	-
DIRA TIRO TRADING	-	-	-	-	1,680	-	-	-	-
DOKKIES LOGISTICS	-	-	-	-	477	-	-	-	-
DON N MAP GOODS SUPPLY	-	-	-	-	605	-	-	-	-
E J S BUSES AND TOURS	-	-	-	-	3,415	-	-	-	-
E VOORBY T/A EDDIES	-	-	-	-	500	-	-	-	-
ELMOGEO GENERAL TRADING	-	-	-	-	735	-	-	-	-
ELTOF TRADING AND DEVELOPMENT	-	-	-	-	519	-	-	-	-
EMANG MMOGO TRADING	-	-	-	-	1,667	-	-	-	-
ENVIROLINK CONSULTANTS	-	-	-	-	1,512	-	-	-	-
FEPANG BUSINESS CONSULTANTS	-	-	-	-	796	-	-	-	-
FINITO PROPERTIES	-	-	-	-	450	-	-	-	-
HAYMANS TRANSPORT	-	-	-	-	324	-	-	-	-
IAN VUKU'ZENZELE TRANSPORT	-	-	-	-	1,700	-	-	-	-
IKITSE CONSULTING	-	-	-	-	390	-	-	-	-
IQHAWWE RESOURCES	-	-	-	-	382	-	-	-	-
J M MPOLOKENG TRANSPORT	-	-	-	-	204	-	-	-	-
J T SETSHEDI TRADING	-	-	-	-	352	-	-	-	-
J.S ALBERTS TRANSPORT	-	-	-	-	944	-	-	-	-
JABULANI'S TRANSPORT	-	-	-	-	229	-	-	-	-
JETVEST 1168 CC T/A	-	-	-	-	1,200	-	-	-	-
K.G.E MASIA BUSINESS	-	-	-	-	4,645	-	-	-	-
KARABILE TRADING AND	-	-	-	-	1,710	-	-	-	-
KBN TRANSPORT	-	-	-	-	180	-	-	-	-
KE TSHIMOLOGO TRADING	-	-	-	-	190	-	-	-	-
KEAIKITSE TRADING PROJECTS	-	-	-	-	246	-	-	-	-
KEBADILWE CONSTRUCTION	-	-	-	-	936	-	-	-	-
KEDUETSE TRADING ENTERPRISE	-	-	-	-	231	-	-	-	-
KEMONG TRANSPORTATION	-	-	-	-	393	-	-	-	-
KENLET EDUCATIONAL	-	-	-	-	2,061	-	-	-	-
KEORAPETSE MOTEKE	-	-	-	-	276	-	-	-	-
KGALAGADI EXPRESS SERVICES	-	-	-	-	649	-	-	-	-
KHALUSHI HOLDINGS	-	-	-	-	922	-	-	-	-
KOA AND GOMOLEMO CONSTRUCTION	-	-	-	-	536	-	-	-	-
LAPENG INVEST 120	-	-	-	-	1,459	-	-	-	-
LEBKA TRADING ENTERPRISE	-	-	-	-	274	-	-	-	-
LEGOTE TRANSPORT	-	-	-	-	443	-	-	-	-
LEMATSHI DISTRIBUTION	-	-	-	-	749	-	-	-	-
LERATO DESIGN CC	-	-	-	-	2,793	-	-	-	-
M A N MOROKO	-	-	-	-	1,087	-	-	-	-
MABELENG TRANSPORT	-	-	-	-	374	-	-	-	-
MACZOLA TOURS	-	-	-	-	2,181	-	-	-	-
MAGOGODI TRANSPORT	-	-	-	-	2,181	-	-	-	-
MALEBELELA TRADING ENTERPRISE	-	-	-	-	1,072	-	-	-	-
MANTELLA TRADING 624	-	-	-	-	694	-	-	-	-
MDL TRADING CC	-	-	-	-	1,814	-	-	-	-
MICOSA TRANSPORT	-	-	-	-	1,828	-	-	-	-
MK KHAUOE	-	-	-	-	140	-	-	-	-
MOKWATSI TRANSPORT	-	-	-	-	140	-	-	-	-
MORONGWA TRADING	-	-	-	-	1,111	-	-	-	-
MOTEJA TRADING ENTERPRISE	-	-	-	-	1,854	-	-	-	-
MOTSHIDISI'S TOURS	-	-	-	-	1,065	-	-	-	-
MP2 TRADING ENTERPRISE	-	-	-	-	382	-	-	-	-

NAGE TRADING ENTERPRISE	-	-	-	1,435	-	-	-	-
NDAKES CLEANING SERVICES	-	-	-	608	-	-	-	-
NEOKGOSI LOGISTICS	-	-	-	278	-	-	-	-
NOMDIMBA & TUTUSE ROAD	-	-	-	925	-	-	-	-
NOMZAMO PROJECT MANAGEMENT	-	-	-	1,490	-	-	-	-
NOWETE	-	-	-	432	-	-	-	-
NW MOVE TRANSPORT	-	-	-	1,824	-	-	-	-
OB AND KM TRANSPORT	-	-	-	509	-	-	-	-
PHANYAZA	-	-	-	786	-	-	-	-
PHANYANE BUS SERVICES	-	-	-	1,596	-	-	-	-
PHEHELLA TRADING	-	-	-	353	-	-	-	-
PHEMELO	-	-	-	200	-	-	-	-
PHILSEK BUSINESS ENTERPRISE	-	-	-	1,310	-	-	-	-
PROBLEB TRANSPORT	-	-	-	336	-	-	-	-
PS MOLEFE T/A SONNYBOY	-	-	-	240	-	-	-	-
R I MAKO TRADING	-	-	-	802	-	-	-	-
R P H CONSTRUCTION	-	-	-	516	-	-	-	-
RAKGENG JANSEN LEGODI	-	-	-	261	-	-	-	-
RAMAOKA TRANSPORT	-	-	-	520	-	-	-	-
REKA TRADE 1002 CC	-	-	-	1,092	-	-	-	-
REKOPILE TRANSPORT	-	-	-	320	-	-	-	-
RIVER END	-	-	-	270	-	-	-	-
S L PRETORIUS	-	-	-	382	-	-	-	-
S-D-NTAOLANG TRANSPORT	-	-	-	564	-	-	-	-
SEATLHOLO AND FAMILY	-	-	-	208	-	-	-	-
SELEMELE-KOBAMELO JOIN	-	-	-	431	-	-	-	-
SEOKE TRADING ENTERPRISE	-	-	-	528	-	-	-	-
SEPHIRO'S TRANSPORT	-	-	-	230	-	-	-	-
SHAZA DISTRIBUTORS	-	-	-	795	-	-	-	-
TAU-MORE TRANSPORT	-	-	-	1,265	-	-	-	-
TEHEBENS TRANSPORT	-	-	-	116	-	-	-	-
TENPIX (PTY) LTD	-	-	-	910	-	-	-	-
TEXAS PRIDE TRADING	-	-	-	726	-	-	-	-
THITO SUPPLIES	-	-	-	1,671	-	-	-	-
THUTO KE LESEDI TRANSPORT	-	-	-	59	-	-	-	-
TIDIMATSO CONSTRUCTION	-	-	-	584	-	-	-	-
TIISANANG BUSINESS	-	-	-	1,101	-	-	-	-
TLHAGO NATURE TRAVELLE	-	-	-	684	-	-	-	-
TLHORA BOROKO BUSINESS	-	-	-	752	-	-	-	-
TLORE TSHELE TRADING	-	-	-	3,020	-	-	-	-
TOLOMANE AND SONS	-	-	-	234	-	-	-	-
TSHIAMOETSILE	-	-	-	774	-	-	-	-
TSOGA O ITIRELE FILLING	-	-	-	2,695	-	-	-	-
VISSION III TRANSPORT	-	-	-	279	-	-	-	-
ZACK'S BUSINESS ENTERPRISE	-	-	-	1,006	-	-	-	-
TRANSFER OF EXPENDITURE	-	-	-	94,701	-	-	-	-
<b>Subsides</b>	-	-	-	<b>531,837</b>	-	-	-	-
AMAROSA TRADING (PTY)	-	-	-	97,706	-	-	-	-
ATAMELANG BUS TRANSPORT	-	-	-	61,036	-	-	-	-
BOJANALA BUS(PTY)LTD	-	-	-	104,847	-	-	-	-
PUMUTRA TRANSPORT ENTERPRISE	-	-	-	10,202	-	-	-	-
NORTHWEST TRANSPORT	-	-	-	30,000	-	-	-	-
CONVERSION EXPENDITURE	-	-	-	228,046	-	-	-	-
<b>Sub total: Private enterprises</b>	-	-	-	<b>733,334</b>	-	-	-	-

**North West: Community Safety and Transport Management  
Annexures to the Annual Financial Statements**

**ANNEXURE 1C  
STATEMENT OF TRANSFERS TO NON-PROFIT INSTITUTIONS**

NON-PROFIT INSTITUTIONS	TRANSFER ALLOCATION				EXPENDITURE		2013/14
	Adjusted appropriation Act	Roll Overs	Adjustments	Total Available	Actual Transfer	% of Available funds transferred	Appropriation Act
	R'000	R'000	R'000	R'000	R'000	%	R'000
<b>Transfers</b>							
Assen	-	-	-	-	6	-	-
Atamelang	-	-	-	-	-	-	15
Bedwang	-	-	-	-	6	-	10
Bethanie	-	-	-	-	6	-	25
Biesiesvlei	-	-	-	-	9	-	-
Bloemhof	-	-	-	-	16	-	-
Boitekong	-	-	-	-	17	-	-
Bray	-	-	-	-	10	-	-
Brits	-	-	-	-	19	-	-
Buffelshoek	-	-	-	-	-	-	20
Christiana	-	-	-	-	11	-	-
Cyferskuil	-	-	-	-	4	-	10
Ganyesa	-	-	-	-	31	-	10
Groot Marico	-	-	-	-	6	-	-
Haartbees	-	-	-	-	8	-	-
Hartebeesfontein	-	-	-	-	7	-	-
Hebron	-	-	-	-	-	-	20
Ikageng	-	-	-	-	6	-	10
Ipelegeng	-	-	-	-	5	-	15
Itsoseng	-	-	-	-	28	-	15
Jericho	-	-	-	-	13	-	-
Jouberton	-	-	-	-	15	-	-
Kanana	-	-	-	-	-	-	10
Khuma	-	-	-	-	15	-	10
Klerkskraal	-	-	-	-	10	-	-
Klerksdorp	-	-	-	-	7	-	50
Klippat	-	-	-	-	-	-	15
Koster	-	-	-	-	6	-	15
Leeudoringstad	-	-	-	-	15	-	10
Lehurutshoek	-	-	-	-	9	-	15
Lethabong	-	-	-	-	8	-	20
Lethabile	-	-	-	-	-	-	20
Lichtenburg	-	-	-	-	23	-	20
Lomanyaneng	-	-	-	-	10	-	21
Madikwe	-	-	-	-	3	-	5
Mafikeng	-	-	-	-	6	-	-
Makapanstad	-	-	-	-	22	-	20
Makgobistad	-	-	-	-	5	-	-
Mmabatho	-	-	-	-	12	-	6
Mogwase	-	-	-	-	-	-	15
Mooifontein	-	-	-	-	18	-	6
Mooiwool	-	-	-	-	24	-	-
Mothotlung	-	-	-	-	15	-	25
Motswedi	-	-	-	-	-	-	15
Morokweng	-	-	-	-	-	-	6
Ottosdal	-	-	-	-	4	-	20
Phokeng	-	-	-	-	25	-	-
Pudimoe	-	-	-	-	8	-	-
Reivilo	-	-	-	-	-	-	7
Sannieshof	-	-	-	-	3	-	-

Schweizer Reneke	-	-	-	-	-	-	15
Setlagole	-	-	-	-	11	-	-
Stella	-	-	-	-	22	-	10
Stilfontein	-	-	-	-	4	-	20
Sun City	-	-	-	-	-	-	20
Taung	-	-	-	-	10	-	-
Tlhabane	-	-	-	-	30	-	8
Tshidilamolomo	-	-	-	-	9	-	10
Ventersdorp	-	-	-	-	24	-	-
Vryburg	-	-	-	-	12	-	20
Madibogo	-	-	-	-	18	-	10
Thuso ya Batho Anti Crime	-	-	-	-	-	-	20
Kitso ke Lesedi	-	-	-	-	-	-	30
Potchefstroom	-	-	-	-	-	-	20
Kgorogo Social	-	-	-	-	61	-	-
<b>TOTAL</b>	-	-	-	-	<b>672</b>	-	<b>664</b>

**North West: Community Safety and Transport Management  
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**ANNEXURE 1D**

**STATEMENT OF TRANSFERS TO HOUSEHOLDS**

HOUSEHOLDS	TRANSFER ALLOCATION				EXPENDITURE		2013/14
	Adjusted appropriation Act	Roll Overs	Adjustments	Total Available	Actual Transfer	% of Available funds transferred	Appropriation Act
	R'000	R'000	R'000	R'000	R'000	%	R'000
<b>Transfers</b>							
Households: Injury on duty	-	-	-	-	242		77
Households: Leave gratuity	-	-	-	-	3,170		1,434
Household: Bursaries(non employees)	-	-	-	-	304		-
<b>TOTAL</b>		-	-	-	<b>3,716</b>		<b>1,511</b>



**North West: Community Safety and Transport Management  
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**ANNEXURE 1E  
STATEMENT OF GIFTS, DONATIONS AND SPONSORSHIPS RECEIVED**

NAME OF ORGANISATION	NATURE OF GIFT, DONATION OR SPONSORSHIP	2014/15	2013/14
		R'000	R'000
Received In kind			
Choppies		-	-
Local Economic Development		5	-
Blue Ribbon		1	-
<b>TOTAL</b>		<b>6</b>	<b>-</b>

**North West: Community Safety and Transport Management  
Annexures to the Annual Financial Statements**

**ANNEXURE 2A**

**STATEMENT OF FINANCIAL GUARANTEES ISSUED AS AT 31 MARCH 2015 - LOCAL**

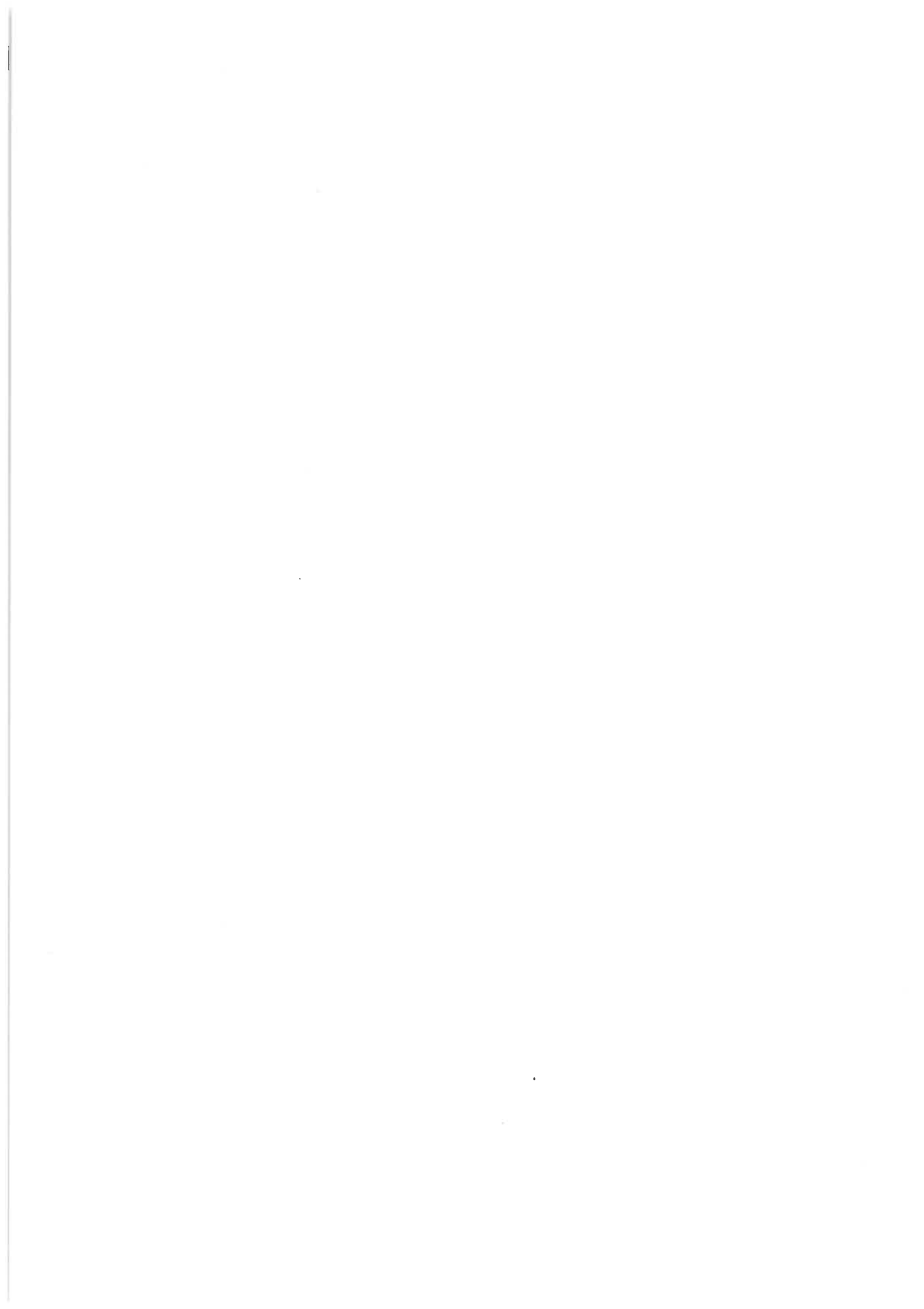
GUARANTOR INSTITUTION	Guarantee In respect of	Original guaranteed capital amount	Opening balance 1 April 2014	Guarantees draw downs during the year	Guaranteed repayments/ cancelled/ reduced/ released during the year	Revaluations	Closing balance 31 March 2015	Guaranteed interest for year ended 31 March 2015	Realised losses not recoverable i.e. claims paid out
		R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
STANDARD BANK OF S.A. LIMITED			-	113,225	34,633		78,592		
NEDBANK LIMITED			-	-	-		-		
FIRSTRAND BANK LIMITED: FIRST NATIONAL DIVISION			12,000	-	12,000		-		
ABSA			-	66,564	-		66,564		
PEOPLES BANK LIMITED (FORMER FBC FIDELITY)			-	10,376	-		10,376		
FIRST RAND BANK LTD (FNB - FORMER SAAMBOU)			-	13,000	-		13,000		
<b>TOTAL</b>			<b>-</b>	<b>12,000</b>	<b>203,165</b>	<b>46,633</b>	<b>-</b>	<b>168,532</b>	<b>-</b>

**North West: Community Safety and Transport Management  
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**ANNEXURE 2B  
STATEMENT OF CONTINGENT LIABILITIES AS AT 31 MARCH 2015**

Nature of liability	Opening balance 1 April 2014	Liabilities Incurred during the year	Liabilities paid/ cancelled/ reduced during the year	Liabilities recoverable (Provide details hereunder)	Closing balance 31 March 2015
	R'000	R'000	R'000	R'000	R'000
<b>Claims against the department</b>					
MBD Credit Solution	1,368				1,368
INCA or Mosiamise Business Solutions	2,671				2,671
S J Nel	26				26
P Mashishi	100				100
JPJ and AJ DU Plooy	818				818
Madibela T.A	200				200
Serbel CC	18				18
H.B Ferreira	29				29
LG Lategan	79				79
Seretse Kingsly Mmolawa	5,000				5,000
M A Sibanda	300				300
Abigail Juries & Moagisi Mokaleng & MEC FOR Dept of DHSPS&L	24				24
WCJ Mostert and S P Mostert			250		250
Lengane investment Holdings( Pty) Ltd			6,091		6,091
Lengane investment Holdings( Pty) Ltd			1,063		1,063
Lengane investment Holdings( Pty) Ltd			19,500		19,500
k Lekau & others			173		173
Gaelejwe G V			17		17
					-
<b>TOTAL</b>	<b>10,633</b>	<b>27,094</b>	<b>-</b>	<b>-</b>	<b>37,727</b>

**PR331/2015**  
**ISBN: 978-0-621-44056-0**  
North West Community Safety and Transport Management, Annual Report 2014/2015.



## **Vision**

Safe communities and effective transport services

## **Mission**

We are committed to promote community and road safety, exercise civilian oversight of police and coordinate transport services through an integrated approach.

## **Values**

Each employee is committed to an I - C- IMPACT culture that explains our behaviour as follow:

- ▶ **I** Integrity
- ▶ **C** Commitment
- ▶ **I** Innovative
- ▶ **M** Motivated
- ▶ **P** Passionate
- ▶ **A** Accountability
- ▶ **C** Client focused
- ▶ **T** Team work

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